



Board of Directors Meeting

October 16, 2023

1 The Children's Trust
2 Thursday, October 16, 2023
3 3250 S.W. 3rd Avenue (Coral Way)
4 United Way - Ryder Room
5 4:00 p.m. - 6:00 p.m.

6 Board of Directors Meeting

7
8 Board of Directors
9 (Present)

10 Kenneth C. Hoffman, Chairperson
11 Pamela Hollingsworth, Vice Chair
12 Marissa Leichter, Secretary

13 Board Members
14 (Present)

15 Dr. Daniel Bagner
16 Laura Adams
17 Islamiyat Nancy Adebisi
18 Matthew Arsenault
19 Morris Copeland
20 Lourdes Diaz
21 Reverend Richard P. Dunn II
22 Jacqueline Exceus
23 Gilda Ferradaz
24 Honorable Norman Gerstein
25 Lourdes P. Gimenez
 Valrose Graham
 Honorable Keon Hardemon
 Dr. Clara Lora Ospina
 Honorable Orlando Prescott
 Mark Trowbridge

President & CEO
 James R. Haj

County Attorney's Office

 Leigh Kobrinski
 Assistant County Attorney

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Staff

Amanda Gorski	Andrei Galatanu
Bevone Ritchie	Carol Brogan
Danielle Barreras	Edward Hudson
Felix Becerra	Garnet Esters
Imran Ali	Jacques Bentolila
James R. Haj	Juana Leon
Juliette Fabien	K. Lori Hanson
Lisete Yero	Natalia Zea
Patricia Leal	Rachel Spector
Sebastian Del Marmol	Tatiana Canelas
Victoria Gandul	Wendy Ducombe
William Kirtland	Ximena Nunez
Yuliet Alfonso	

1 CHAIRMAN HOFFMAN: Just a reminder,
2 when we do get into the Board meeting,
3 when you're speaking, please turn your
4 microphone on. And when you're not,
5 please turn it off.

6 I want to -- at this point, again,
7 we're going to jump forward in the agenda
8 and give our other directors a chance to
9 join. If they don't join, we'll move this
10 to an Executive Committee meeting, and ask
11 that those of you that are here from the
12 Board stay at the Board for the Executive
13 Committee meeting for purposes of being
14 able to pass resolutions that our
15 Committee's teed up for this particular
16 meeting.

17 We have with us today Mary Donworth,
18 who is a director until very recently, is
19 retired from the United Way. Mary, I
20 think, was with us as a director for three
21 or four years, I believe, and was very
22 active from her position at the United
23 Way. She knew a lot about the Trust
24 already, but she really participated in a
25 lot of our activities, including helping

1 facilitate our strategic planning sessions
2 over the last two or three years. Wish
3 Mary well in her retirement, and, again,
4 sad that she's no longer on her board, but
5 is here with us today to receive her
6 appreciation for being on the Board.

7 Jim, do you want to add to that?

8 MR. HAJ: Sure, please.

9 Mary, thank you for your service to
10 the Children's Trust. Time flies. It
11 seems like -- I'm looking at '18, I think
12 it was '17 I was asking, "Mary, can you
13 please be on the Board?" And she was
14 concerned with a time commitment, but
15 she's had years of services, community
16 serving, leading program in the United
17 Way. She knew the Trust since its
18 inception and what we do, and she knows
19 this community. So, Mary, thank you for
20 your service to the community, thank you
21 for your service to this Board and to the
22 Executive Committee of the Board.

23 MS. DONWORTH: I'll just say real
24 quick that it was an honor to represent
25 United Way on the Trust board. I loved

1 working with the Trust, with the Board.
2 The staff is fearless, honestly. And so I
3 will miss all of you, but I know you're
4 going to continue to do phenomenal things
5 that I'll read about in the newspaper.
6 Take care. Thank you.

7 CHAIRMAN HOFFMAN: And hope that our
8 other Board Members arrive.

9 In the meantime, I'm going to allow
10 Michael Gonzalez, who serves on our Youth
11 Advisory Committee, to give us a little
12 presentation about his experiences on the
13 committee.

14 MICHAEL GONZALEZ: Good afternoon,
15 Everyone. Everyone ready? Okay. So good
16 afternoon. My name is Michael Gonzalez.
17 I'm a tenth grade student, who attends
18 Doral Academy Preparatory Charter School.
19 And today I would like to share with you
20 my 2023 summer youth internship
21 experience.

22 So as any young person like me, I was
23 expecting to spend my summer vacation
24 sleeping, playing video games and just
25 relaxing. Then I heard about the SYP.

1 and when I first heard about it, I was a
2 little bit concerned, because I really was
3 not planning on working during my summer
4 vacation time. However, as I learned more
5 about the SYP, and the benefits I could
6 receive by participating in this work
7 learning experience, I was no longer
8 concerned, rather excited.

9 I followed every instruction provided
10 by the SYP, which included creating a bank
11 account, completing a pre-internship
12 course, creating my first resume,
13 searching for a job and filling out my
14 first W9 form.

15 Going through this process, it really
16 taught me how to be more independent and
17 responsible, it improved my communication
18 and time management skills, and I also
19 learned a lot on how to present myself
20 more professionally.

21 As a member of our TV production
22 program at Doral Academy called Fiber TV,
23 I'm very interested in video production,
24 broadcasting and video editing.

25 Therefore, I searched for jobs that met my

1 areas of interest.

2 My selection was a direct result of
3 the concierge services provided by
4 Miami-Dade County Public Schools, and they
5 reached out to my -- they reached out to
6 each charter school student that applied
7 for the internship. Then my job at
8 Miami-Dade Fire Rescue began.

9 So during my internship period, I
10 gained invaluable experience and fire
11 safety education, community outreach and
12 public information. I now understand on
13 how to communicate effectively in an
14 emergency. I helped post fire prevention
15 tips and news on the department's social
16 media channels.

17 I will say that everyone at
18 Miami-Dade Fire Rescue was so welcoming,
19 which made me feel more comfortable to
20 learning new things in the workplace. I
21 met an extraordinary, professional and
22 dedicated group of people and they were
23 more than happy to teach me on what they
24 do daily as community affairs staff.

25 In terms of my career interests, I

1 had the privilege of being mentored by Mr.
2 Hernandez. He is a two-time Emmy award
3 winning videographer with more than
4 25 years in the news industry. With him
5 as a mentor, I extended my knowledge of
6 the proper use of a camera, tips on
7 shooting videos, and I learned many tips
8 that only a person that's been in the
9 industry for a while can provide me with.
10 He also provided me with a
11 once-in-a-lifetime experience by
12 coordinating a tour at NBC 6 and
13 Telemundo.

14 As someone interested in videography
15 and video editing, it was really a dream
16 come true to get an insight look on how a
17 real newsroom operates. I think the most
18 exciting part was getting into the studio
19 floor and seeing where they film all the
20 segments. I made connections with
21 professionals that inspired me to pursue a
22 career in broadcasting. I also got
23 hands-on demo of the camera and the
24 Teleprompter, which gave me an
25 appreciation for all of the technical work

1 that goes on behind the scenes. I'm so
2 grateful I had this opportunity to tour at
3 NBC 6 and Telemundo, and I will never
4 forget the inspiring day I spent there.

5 As part of my duties during the
6 internship, I recorded and photographed
7 various events, which included fire truck
8 demonstrations, station tours and other
9 certain types of trainings. And while I
10 was covering these events, I took many
11 videos and pictures, and I was challenged
12 by my mentor to create a video so that I
13 can demonstrate the knowledge and skills
14 I've acquired from my school and from him
15 as well.

16 And, by the way, the video I created
17 turned out to be my summer project for
18 FBTV and I was complimented by many of my
19 classmates and my teachers.

20 And after the Summer Youth Internship
21 Program, I believe that my time as an
22 intern has really prepared me for a career
23 choice. It has increased my knowledge of
24 public information, it enhanced my
25 perspective about videography and it

1 really helped me apply concepts that I
2 learned in school to real life situations.
3 And without any regret, I have to say that
4 this has been the best summer work
5 experience I could have ever had.

6 And before I finish this
7 presentation, I just want to say thank you
8 to the Children's Trust and all the
9 funders of SYIP. Thank you for partnering
10 to fund this awesome work learning
11 experience and for investing your funds in
12 the future of young students like me. And
13 thank you for making this opportunity
14 available not only to public school
15 students, but to charter school students
16 as well. I would love to participate
17 again next year, along with many other
18 students attending Miami-Dade public
19 schools and charter schools.

20 To my school, Doral Academy
21 Preparatory. Thank you for enrolling me
22 for this program, and for having the
23 vision to use this experience, and to
24 enhance my learning path and prepare me
25 for the future.

1 To Miami-Dade Fire Rescue, thank you
2 for having me as an intern, for treating
3 me with respect, and for your willingness
4 to share your experiences and knowledge
5 with me. Your dedication to the community
6 has impressed me, and I learned so much
7 from you.

8 And to the Children's Trust, thank
9 you for allowing me to share my experience
10 with you today in this meeting. I would
11 have never imagined me speaking at a board
12 meeting, and I feel very honored. To each
13 of you, thank you for taking your time to
14 listening to my presentation.

15 CHAIRMAN HOFFMAN: Thank you for
16 sharing that with us. Where is the video?

17 Okay. So we do have a quorum now,
18 and we'll call this meeting to order --
19 oh, I'm sorry, maybe we don't have a
20 quorum. While we're still waiting to see
21 if we do get a quorum, I want to
22 congratulate Dan on becoming Vice Chair
23 for our programs committee and Lourdes
24 Gimenez on becoming Vice Chair of our H.R.
25 committee.

1 Now, one thing that's coming up soon
2 is our Champion for Children nominations.
3 This year, the Champion for Children --
4 or, next year, the Champion for Children
5 is going to be on April 11, 2024, and
6 we're going to have a process that we've
7 done in the past years for nominations and
8 selection. Nominations will open at the
9 end of October, and we're seeking Board
10 Members to participate in the Champions
11 for Children's Selection Committee.
12 Anybody is welcome to attend, and we hope
13 that a number of our directors will
14 attend. Once nominations are in and
15 closed, the Trust staff will screen the
16 nominations, identify the strong
17 candidates prior to sending them to the
18 selection committee for review. We
19 typically get about 40 to 50 nominations.
20 Through the selection committee, you'll
21 get the information in advance about who
22 the nominees are and the different
23 categories of the award. There will be a
24 selection committee meeting. There are
25 four awards: The David Lawrence Champion

1 for Children's Award, the Excellence in
2 Direct Service Award, Excellence in Youth
3 Leadership Award and then there will be
4 three honorees of a Program of the Year
5 Award.

6 The nomination review period will be
7 sometime at the end of November and the
8 honoree selection committee has been
9 slated to take place on December 11th. So
10 if you can participate, it would be great.
11 It's really helpful to have the Board
12 input on that.

13 Okay, waited it out. We have a
14 quorum. This meeting is officially
15 brought to order.

16 We have one other registered for
17 public comments, which is Dr. Leslie
18 Rosenfeld. Is Dr. Rosenfeld -- on Zoom,
19 okay.

20 DR. ROSENFELD: I am. Can you hear
21 me?

22 CHAIRMAN HOFFMAN: Yes. Please state
23 your name, your address and please limit
24 your comments to three minutes.

25 DR. ROSENFELD: Absolutely.

1 Leslie Rosenfeld. I'm with the City
2 of Miami Beach, at 1700 Convention Center
3 Drive. On behalf of the City of Miami
4 Beach, the Miami Beach Chamber Education
5 Foundation, our neighboring
6 municipalities, Bal Harbour, Bay Harbor,
7 Surfside and North Bay Village, we'd very
8 much like to thank the Children's Trust
9 and Borinquen Medical Centers for their
10 partnership in allowing us to provide
11 behavioral health services to the children
12 in Miami Beach and our neighboring
13 municipalities.

14 Through this partnership, we have
15 provided thousands of young children in
16 Miami Beach with the support they need
17 from licensed professional mental health
18 providers, and we are very much
19 appreciative of this partnership and
20 hoping to continue it for the 2023-24
21 school year. Thank you.

22 CHAIRMAN HOFFMAN: Thank you, Dr.
23 Rosenfeld.

24 At this point, before we move to the
25 approval of minutes, I would like to

1 officially cancel the Executive Committee
2 meeting that was to be held, if we didn't
3 get a quorum.

4 And, Marissa, could you please list
5 the approval.

6 MS. LEICHTER: Sure. Do -- I hope
7 everyone had a chance to review the
8 minutes from the TRIM meetings.

9 And do I have a motion to approve
10 them as they appear in the packet?

11 VICE CHAIR HOLLINGSWORTH:
12 (Inaudible).

13 SECRETARY LEICHTER: Do I have a
14 second?

15 BOARD MEMBER GERSTEIN: (Inaudible).

16 SECRETARY LEICHTER: Thank you.
17 All in favor?

18 COLLECTIVELY: Aye?

19 SECRETARY LEICHTER: Any nays?
20 Motion passes.

21 CHAIRMAN HOFFMAN: Okay. With that,
22 we'll move to the programs services
23 committee report.

24 Pamela.

25 VICE CHAIR HOLLINGSWORTH: Thank you,

1 Ken. Good afternoon, Everyone.

2 The Program Services Committee met on
3 Thursday, October 5th, to consider the
4 resolutions that we bring before you
5 today.

6 So we begin with Resolution 2024-01.
7 Authorization to release request for
8 proposals (RFPs), in the total estimated
9 amount of \$2,348,500.00 to procure
10 multiple communications and community
11 outreach services as described below.

12 May I have a motion, please?

13 BOARD MEMBER GIMENEZ: I'll move the
14 item.

15 VICE CHAIR HOLLINGSWORTH: Thank you.
16 And a second?

17 BOARD MEMBER ADEBISI: (Inaudible).

18 VICE CHAIR HOLLINGSWORTH: Thank you.
19 Are there any recusals? Hearing no
20 recusals, moving to discussion.

21 This resolution authorizes the
22 Children's Trust to release multiple
23 competitive solicitations. And in the
24 Trust's 20-year history, trilingual
25 communications and community outreach have

1 always been key components in continually
2 making the public aware of the programming
3 and resources that was made available by
4 the Trust. And you will find the timeline
5 for this RFP laid forth in your packet.

6 Discussion, feedback from the Board?
7 Hearing none, all those in favor?

8 COLLECTIVELY: Aye.

9 VICE CHAIR HOLLINGSWORTH: Are there
10 any opposed? Resolution carries.

11 Resolution 2024-02. Authorization to
12 accept a contribution of up to \$192,600.00
13 from Miami Beach Education Chamber
14 Foundation, Inc., the fiscal agent for the
15 City of Miami Beach and neighboring
16 municipalities, and to negotiate and
17 execute a contract renewal with Borinquen
18 Medical Health Center, a funded,
19 school-based health provider, to provide
20 behavioral health enhancements in all
21 eight Miami-Dade County Public Schools,
22 part of the Miami-Dade County public
23 school system, public schools in Miami
24 Beach, at a cost equal to the same dollar
25 amount for the term of nine months,

1 commencing retroactively on October 1,
2 2023, and ending June 30, 2024.

3 May I have a motion, please?

4 BOARD MEMBER PRESCOTT: Prescott,
5 moves.

6 VICE CHAIR HOLLINGSWORTH: Thank you.
7 And a second?

8 BOARD MEMBER FERRADAZ: Second,
9 Ferradaz.

10 VICE CHAIR HOLLINGSWORTH: Are there
11 any recusals?

12 Hearing no recusals, in 2013, the
13 City of Miami Beach and the Miami Beach
14 Chamber Education Foundation spearheaded a
15 health task force with several community
16 stakeholders. The city sought guidance
17 from the Children's Trust, the Florida
18 Department of Health, and Miami-Dade
19 County, Miami-Dade County Public Schools
20 and other school health stakeholders to
21 plan for the health care needs of the
22 students attending the eight public
23 schools in Miami Beach. The city is long
24 prioritized student behavioral health and
25 it has raised funds to staff all eight

1 Miami-Dade County Public Schools in the
2 beach. To do such things, they will be
3 staffed with two licensed mental health
4 professionals, who, among other things,
5 will promote a schoolwide wellness
6 initiative, implement protocols that
7 ensure behavioral screenings are
8 administered efficiently, collaborate with
9 various clinical teams, deliver culturally
10 competent services during the 2023-24
11 year. Once funds were -- the Miami Beach
12 Chamber Foundation serves as the fiscal
13 agent on this. And I will also share that
14 during the 2022-23 school year, 168
15 students received 1,368 services,
16 including counseling, consultation and
17 psychosocial behavioral assessments.

18 Discussion, feedback, questions from
19 the Board?

20 Hearing none, all those in favor?

21 COLLECTIVELY: Aye.

22 VICE CHAIR HOLLINGSWORTH: Are there
23 any opposed? The resolution carries.

24 Punting now to Dan Bagner for
25 Resolution 2024-03.

1 BOARD MEMBER BAGNER: Thank you, Pam.
2 So this is for Resolution 2024-03.
3 Authorization to: (i), provide additional
4 funding to the Early Learning Coalition of
5 Miami-Dade/Monroe (ELC) in the amount of
6 \$3,000,000.00 for Families Forward child
7 scholarship payments; (ii) have The
8 Children's Trust encumber a purchase order
9 in the additional amount of \$1,000,000.00
10 for high-quality tiered payment
11 differentials for early learning
12 providers; (iii) have The Children's Trust
13 encumber a purchase order in the
14 additional amount of \$1,000,000.00 for
15 A\$CEND payments to early learning
16 educators, and, four, amend Resolution
17 number 2023-25 accordingly.

18 Do I have a motion?

19 BOARD MEMBER GERSTEIN: (Inaudible).

20 BOARD MEMBER BAGNER: Second?

21 BOARD MEMBER GIMENEZ: (Inaudible).

22 BOARD MEMBER BAGNER: Any recusals?

23 Okay, thank you.

24 Moving into discussion. So this is
25 part of our Thrive by Five quality

1 improvement system, which strives to
2 provide access to high quality, early
3 learning for young children, particularly
4 those in high poverty neighborhoods. And
5 this builds on all of our efforts as part
6 of our guidance as a board from our
7 strategic planning and works toward the
8 state's early learning quality improvement
9 investments.

10 Specifically, for this resolution,
11 there are three main parts, as you heard.
12 The first is to increase child care
13 scholarships, particularly for those
14 children who are not eligible for a school
15 readiness subsidy, but are still 150 to
16 300 percent below the poverty line, the
17 federal poverty line.

18 The second is for tiered payment
19 differentials. So these are increasing
20 payments to classes where there's high
21 quality teacher child interactions based
22 on our class assessment tool.

23 And, third, is a wage incentive
24 program, the A\$CEND program, which has
25 been revamped a bit in this compared to

1 prior resolutions, and this is focusing
2 more on an equitable design than previous
3 designs. And the idea here, for example,
4 less focus on formal education and really
5 trying to increase equity across
6 educators.

7 We did also receive -- I wanted to
8 share with you all a letter from someone
9 who was a recipient of our previous
10 scholarship program. This is from a
11 Winnie Lopez (phonetic), directed to Mr.
12 Haj, our president and CEO. And it says,
13 "I hope this letter finds you in good
14 health and high spirits. I'm writing to
15 express my deepest gratitude for your
16 generous contribution as made the Early
17 Learning Educational Scholarship funded by
18 the Children's Trust possible. It is with
19 immense appreciation and heartfelt thanks
20 that I convey my sincere sentiments.
21 Receiving the scholarship has been a life
22 changing experience for me and has not
23 only alleviated the financial burden to
24 pursue my education, but has also provided
25 me with the motivation and confidence to

1 excel in my academic endeavors. Your
2 unwavering support has given me the
3 opportunity to focus on my studies, engage
4 in meaningful extracurricular activities
5 and chase my dreams without the constant
6 worry of financial constraints. This
7 scholarship represents more than just
8 financial assistance. It symbolizes your
9 belief in my potential and your commitment
10 to making a positive impact in the lives
11 of students like me. Your trust in my
12 abilities has ignited a profound sense of
13 responsibility within me to excel
14 academically, serve my community and
15 eventually give back to society just as
16 you have done. I look forward to the day
17 when I can give back to others in the same
18 way you have given to me. Your support
19 has not only lightened my financial load,
20 but has also filled me with inspiration to
21 make a difference in the world. Thank you
22 once again for your incredible generosity
23 and belief in my potential. I'm humbled
24 and grateful for the opportunity you have
25 provided me. I will carry the values of

1 the scholarship with me throughout my
2 life. Sincerely, Winnie Lopez."

3 And with that, I'll open it up for
4 any other comments, discussion?

5 Sure. Go ahead.

6 BOARD MEMBER HARDEMON: Mr. Chair, I
7 have a question, more of a concern. This
8 may be a question of the County Attorney's
9 Office can answer for us, but as we know
10 today, we barely have quorum. So we have
11 quorum, which is important. That's what
12 we need in order for us to conduct
13 business for global matters, but if we
14 have members that disqualify themselves
15 from voting on matters where we barely
16 have quorum, I would think that we would
17 lose quorum on those particular votes,
18 because we barely have quorum.

19 And so I don't know what the number
20 is, the magic number is, but it may be one
21 or two that lose quorum on a matter like
22 this where we have three or four people
23 conflict out, wouldn't it put us in a
24 position that the vote that we need to
25 take on that particular matter, you

1 wouldn't have enough individuals to vote
2 on that matter.

3 MS. KOBRINSKI: Right. In the past,
4 when we've dealt with the members
5 abstaining for a conflict issue, they look
6 at quorum for the whole board meeting, not
7 just quorum for a particular vote. So at
8 this point, I mean, there was quorum for
9 the board meeting to proceed. And for the
10 vote, there were two abstaining, but --

11 BOARD MEMBER HARDEMON: So, say, for
12 instance, say, if we have 18 that are here
13 for quorum and eight people choose not to
14 participate in the vote, and of those
15 eight, six people vote in favor, is that
16 enough to carry the will of the body?

17 CHAIRMAN HOFFMAN: But wouldn't that
18 be similar to eight people abstaining from
19 voting? In other words, at least the
20 rules, the bylaws of the organization,
21 allow --

22 BOARD MEMBER HARDEMON: That, I don't
23 know. That's what I'm asking. Typically,
24 like when you have -- I'm not sure of the
25 bylaws here to make that -- I just want --

1 I want to express that concern, because I
2 don't want us to continue to make that
3 sort of decision if it affects our ability
4 to vote on the matter.

5 MS. KOBRINSKI: So under the bylaws,
6 the presence of a majority of all members
7 then serving on the Board shall be
8 necessary at any Board meeting to
9 constitute quorum, and that to transact
10 business. And then action on any proposal
11 shall require an affirmative vote of a
12 majority of the members present. So it
13 would depend on --

14 BOARD MEMBER HARDEMON: So it's not
15 further defined as members present versus
16 quorum? 'Cause, generally, like, if
17 you're talking about business of any
18 organization, a quorum is what's required
19 to conduct business. And when you
20 conflict off of certain matters, you lose
21 your quorum typically, unless there's
22 something written that is --

23 CHAIRMAN HOFFMAN: Well, again, for
24 purposes of our bylaws, we have a quorum.
25 And once we're allowed to act, we act by

1 majority vote. We do have certain things
2 that we have to act -- if you recall from
3 the TRIM hearings, we have certain things
4 that we have to act either by a two-thirds
5 vote or the majority of the absolute
6 number of members, those specified in the
7 bylaw, but other than that, the majority
8 of the quorum present can act on any
9 matter.

10 BOARD MEMBER HARDEMON: Thank you.

11 CHAIRMAN HOFFMAN: Any other
12 questions, comments about this resolution
13 specifically?

14 MR. HAJ: Yeah. May I make a quick
15 comment?

16 CHAIRMAN HOFFMAN: Sure.

17 MR. HAJ: I just want to thank --
18 Commissioner, thank you and the Mayor for
19 the BCC and this budget added
20 \$3,000,000.00 to these scholarships. So
21 in addition to -- we had \$10,000,000.00.
22 The Trust put in three. The County just
23 put in \$3,000,000.00 for these
24 scholarships. And we're beating the
25 bushes, too, to get some private donors to

1 clear the waitlist for those families, who
2 are trying to elevate out of poverty and
3 getting quality child care. So,
4 Commissioner Hardemon, thank you for the
5 vote and for the additional \$3,000,000.00.

6 BOARD MEMBER HARDEMON: So moved.

7 CHAIRMAN HOFFMAN: We already did
8 that. Now, if there's no more comments,
9 all in favor?

10 COLLECTIVELY: Aye.

11 CHAIRMAN HOFFMAN: Any opposed?

12 Resolution passes.

13 VICE CHAIR HOLLINGSWORTH: Thank you.

14 Resolution 2024-04. Authorization to
15 negotiate and execute contract renewals
16 with eight providers identified herein, to
17 provide 635 slots for therapeutic health
18 and early intervention summer camp
19 services for children aged birth to five
20 years, in a total amount not to exceed
21 \$2,517,499.00, each for a term of six
22 months, commencing March 1, 2024, and
23 ending August 31, 2024, subject to annual
24 funding appropriations.

25 May I have a motion, please?

1 BOARD MEMBER GIMENEZ: I move.

2 BOARD MEMBER PRESCOTT: Second.

3 CHAIRPERSON HOLLINGSWORTH: Thank
4 you.

5 Are there any recusals?

6 BOARD MEMBER BAGNER: Recusal,
7 Bagner, employed by FIU.

8 VICE CHAIR HOLLINGSWORTH: Thank you.

9 Other recusals?

10 Moving now to discussion.

11 Children with identified delays,
12 disabilities and/or special needs and
13 early childhood who receive appropriate
14 responsive therapeutic early intervention
15 are more likely to develop to their full
16 potential. The Trust summer health and
17 developmental services goals are to
18 provide continuity of the beneficial
19 impacts of school year early intervention
20 therapies through the summer months and to
21 reduce the risks of summer developmental
22 and learning losses.

23 So you'll see agencies listed inside
24 of your packet and they offer full day
25 summer health and early intervention

1 programs for young children, who receive
2 school year early intervention services.

3 During this past summer, more than
4 140 children were served than during the
5 prior summer. Children with complex
6 medical needs attended programs in person
7 again with the average number of sessions
8 also increasing over the previous summer.
9 A total of 702 children were served.

10 Discussion, questions from the Board?
11 Hearing none, all those in favor?

12 COLLECTIVELY: Aye.

13 VICE CHAIR HOLLINGSWORTH: Are there
14 any opposed? The resolution passes.

15 Let's see. That's 04. Let's go to
16 05. Okay.

17 Authorization for a procurement wager
18 -- waiver of the funding limits for
19 training and professional development
20 services to provide programs, quality
21 training and evidence-based model training
22 for the Youth Development and Parenting
23 and Family Strengthening Initiative
24 providers and to their staff as well as
25 TCT staff, in a total amount not to exceed

1 \$189,000.00 retroactively effective on
2 October 1, 2023, and continuing through
3 September 30, 2024.

4 May I have a motion?

5 BOARD MEMBER BAGNER: Move, Bagner.

6 VICE CHAIR HOLLINGSWORTH: And a
7 second?

8 BOARD MEMBER OSPINA: (Inaudible).

9 VICE CHAIR HOLLINGSWORTH: Thank you.
10 Are there any recusals?

11 Hearing no recusals, moving now to
12 discussion, with a reminder that
13 professional development support is an
14 important cornerstone of the success of
15 the Children's Trust strategic investments
16 and direct services. When a new funding
17 cycle begins, it is critical for
18 contracted agencies to engage in
19 evidence-based practice training and to
20 equip the staff with the knowledge and
21 skills to effectively implement funded
22 programs. The Trust uses a coordinated
23 approach to specific EBT trainings when
24 multiple provider agencies need to be
25 trained with consistency. Provider and

1 Children's Trust staff and external
2 observers are trained in the noted tools,
3 models and assessments allowing Trust
4 staff to be knowledgeable to provide the
5 support necessary to support the fidelity
6 of the models.

7 Feedback, discussion from the Board?
8 Hearing none, all those in favor?

9 COLLECTIVELY: Aye.

10 VICE CHAIR HOLLINGSWORTH: Are there
11 any opposed? Resolution passes.

12 Resolution 2024-06. This is a
13 substitute resolution, and it provides
14 authorization to enter into a match
15 service agreement with Miami-Dade County
16 to support Miami-Dade Public Library
17 System's STEAM-based programming and
18 academic tutoring, in an amount not to
19 exceed \$175,000.00, for a term of
20 12 months, retroactive to October 1, 2023,
21 and ending September 30, 2024.

22 And I'll note that this item differs
23 from the resolution that went to the
24 programs committee on October 5, 2023, in
25 the following manner: Tutoring sessions

1 for 30-minute increments on Wednesdays and
2 Thursdays are from 5:00 p.m. to 7:00 p.m.,
3 instead of 8:00 p.m. The program is
4 implemented by 105 part-time tutors
5 instead of 115, in-person group tutor to
6 student ratio was removed, background
7 information on MDPLS was updated, total
8 project cost was updated, as well as the
9 return on Trust dollars also updated to
10 reflect this in the fourth year of
11 funding. This is the fourth year of
12 funding for this collaboration.

13 May I have a motion, please?

14 BOARD MEMBER PRESCOTT: Prescott,
15 moves.

16 SECRETARY LEICHTER: Second,
17 Leichter.

18 VICE CHAIR HOLLINGSWORTH: Okay. Are
19 there any recusals?

20 Hearing no recusals, I'll open the
21 floor for discussion from the Board.

22 Hearing no discussion, all those in
23 favor?

24 COLLECTIVELY: Aye.

25 VICE CHAIR HOLLINGSWORTH: Are there

1 any opposed? The resolution carries.

2 Resolution 2024-07. Authorization to
3 execute a funder collaboration contract
4 renewal with Catalyst Miami, Inc., for
5 Future Bound Miami, a Children's Savings
6 Accounts program, in a total amount not to
7 exceed \$285,000.00, for a term of
8 12 months, retroactive to October 1, 2023,
9 and ending September 30, 2024.

10 May I have a motion, please?

11 BOARD MEMBER HARDEMON: So moved,
12 Hardemon.

13 BOARD MEMBER PRESCOTT: Prescott,
14 second.

15 VICE CHAIR HOLLINGSWORTH: Prescott,
16 second.

17 Okay, are there any recusals?

18 Okay, moving now to discussion, there
19 is strong evidence suggesting a
20 correlation between postsecondary savings
21 and postsecondary graduation. Research
22 indicates low and moderately
23 socioeconomically disadvantaged children
24 with postsecondary savings up to as little
25 as \$500.00 are three times more likely to

1 enroll in college and four times more
2 likely to graduate.

3 Through Future Bound Miami, upon
4 entering kindergarten, parents, caregivers
5 and caregivers of children enrolled in
6 Miami-Dade County public schools will be
7 able to choose to gain access to a no fee
8 savings account in their name.

9 The Children's Trust invests
10 \$285,000.00, which is the same level as
11 during the 2022-23 fiscal year, and the
12 program is now fully scaled, expanded and
13 operations for this year will focus on
14 data analysis.

15 For every dollar the Children's Trust
16 invests in this initiative, a full \$4.54
17 in direct funding is leveraged in return.

18 Feedback, comments from the Board?

19 Hearing none, all those in favor?

20 COLLECTIVELY: Aye.

21 VICE CHAIR HOLLINGSWORTH: Are there
22 any opposed? The resolution passes.

23 Resolution 2024-08. Authorization to
24 negotiate and execute a contract with
25 Miami-Dade County for the HERO truancy

1 prevention program, a component of the
2 Case Management Referral Program, in a
3 total amount not to exceed \$880,000.00,
4 for a term of 12 months, commencing
5 August 1, 2024, and ending July 31, 2025.

6 May I have a motion?

7 BOARD MEMBER GIMENEZ: So moved,
8 Gimenez.

9 VICE CHAIR HOLLINGSWORTH: And a
10 second?

11 BOARD MEMBER GERSTEIN: (Inaudible).

12 VICE CHAIR HOLLINGSWORTH: Thank you.
13 Are there any recusals?

14 Hearing no recusals, I'll remind the
15 Board that the HERO program here everyday
16 ready on time truancy prevention program,
17 a component of the Case Management
18 Referral Program, takes a districtwide
19 systemic approach to reducing youth
20 violence. It does this by identifying the
21 most at risk children and providing them
22 with the necessary prevention and
23 intervention services to increase school
24 attendance.

25 During the 2022-2023 school year, the

1 parents, caregivers of 15,921 elementary
2 school children were contacted across 39
3 schools, of which more than 6,000
4 participated in the HERO truancy
5 prevention program through the response to
6 intervention model described in your
7 packet. The Trust invests 880,000 in this
8 matched contract, and at the same time
9 Miami-Dade County contributes \$167,898.00,
10 and in-kind services through the juvenile
11 services department, and Miami-Dade County
12 Public Schools provides in-kind services,
13 valued at over \$1,000,000.00.

14 Discussion from the Board?

15 BOARD MEMBER DIAZ: I shared this at
16 the programs services committee
17 (Inaudible). You said something about
18 boots on the ground. I can't stress
19 enough how having the personnel that are
20 available to us through the HERO program
21 really allows us to have a far greater
22 reach into the homes, into the lives of
23 children that we would not otherwise have.
24 So it's no secret to anyone here that the
25 common correlation to attendance success

1 at the school. So if you look at the
2 stats in the packet, just the amount of
3 home visits and in-person contact with the
4 family, which is what I think is really
5 yielding the difference. And sometimes
6 it's a simple -- it's just a simple
7 connection, something that maybe the
8 family is not aware of, or a resource that
9 they just don't know or I mentioned to the
10 committee some things they can get a bus
11 pass, a Metro bus pass, (Inaudible),
12 simple things like that that can make the
13 difference between, you know, horrible
14 attendance and very poor performance at
15 school. And just with one conversation
16 between us, and sometimes the problems are
17 more complex, but the awareness and the
18 connection of County services, services
19 provided by the Trust, services that we
20 provide, and the school system, is putting
21 those pieces together is what really makes
22 this program (inaudible).

23 VICE CHAIR HOLLINGSWORTH: Thank you.

24 Further feedback? Okay.

25 All those in favor?

1 COLLECTIVELY: Aye.

2 VICE CHAIR HOLLINGSWORTH: Are there
3 any opposed? The resolution passes.

4 And our final resolution, Resolution
5 2024-09. Authorization to negotiate and
6 execute a match contract with Miami-Dade
7 County for the Summer Youth Internship
8 Program (SYIP), in a total amount not to
9 exceed \$2,500,000.00, for a term of
10 12 months, commencing March 1, 2024, and
11 ending on February 28, 2025.

12 May I have a motion, please?

13 BOARD MEMBER DUNN: So moved, Richard
14 Dunn.

15 CHAIRPERSON HOLLINGSWORTH: Thank
16 you. And a second?

17 BOARD MEMBER GERSTEIN: Second.

18 VICE CHAIR HOLLINGSWORTH: Thank you.
19 Are there any recusals?

20 I think that outstanding presentation
21 at the open was discussion enough.

22 Further feedback from the Board?

23 All those in favor?

24 COLLECTIVELY: Aye.

25 CHAIRPERSON HOLLINGSWORTH: Are there

1 any opposed? The resolution passes.

2 Punting back to you, Mr. Chair.

3 CHAIRMAN HOFFMAN: Thank you, Pamela.

4 And with that, I'll turn it over to our

5 CEO, Jim Haj, for his report.

6 MR. HAJ: So, Chair, thank you.

7 The media highlights and the great
8 work communications department is doing,
9 on pages 38 through 45.

10 Our annual Spooky Symphony will be at
11 Miami-Dade County Auditorium October 29th,
12 at 3 p.m.. Board Members, if you do wish
13 to attend, please let us know, so we can
14 get you a seat.

15 The Book Fair is right around the
16 corner. We are partners with Miami Dade
17 College in putting on the book fair
18 November 17th through 19th.

19 And we stress this at programs
20 committee about the more After-School
21 Choices/More School Break Choices, and,
22 again, Natalia, I'm going to ask you for
23 the numbers. Leading into summer --
24 leading into summer camp, we wanted to
25 make sure in February, March, April, we

1 let parents know of the summer camp
2 option. So we partner with Miami-Dade
3 County, Miami-Dade County Public Schools
4 and 211. It went from 100 searches on the
5 website to --

6 MS. ZEA: Over the summer, to 36,000
7 online hits.

8 MR. HAJ: Thirty six thousand. So we
9 moved that success to go to after-school
10 as parents start looking for after-school
11 programs and we've had great success with
12 that. Now we're looking at the days that
13 kids have off, teacher work days,
14 holidays. And we'll continue working as a
15 partnership, have a very collaboration
16 with the County, the school system and
17 211.

18 The quarterly CEO reports and member
19 reports are on page 46 and 47.

20 And I just want to wish our Chair a
21 happy birthday tomorrow.

22 Mr. Chair, happy birthday.

23 CHAIRMAN HOFFMAN: You know, the
24 question earlier is well taken, but it
25 does -- I know I'm preaching to the choir,

1 sorry Pastor, because of the -- you're all
2 here. It does show the importance of I
3 think showing up to Board meetings, the
4 fact that we did not have a quorum --
5 almost did not have a quorum today meant
6 that we would have gone for the sake of
7 being able to pass the resolutions into an
8 Executive Committee and then passed them
9 with four or five votes and everybody here
10 being able to participate and make their
11 comments, but I do appreciate that we're
12 all here and hope that we can get our
13 fellow directors to be at as many meetings
14 as possible. So, thank you.

15 With that --

16 MR. HAJ: Mr. Chair.

17 CHAIRMAN HOFFMAN: -- the meeting is
18 adjourned.

19 BOARD MEMBER BAGNER: I didn't want
20 to end on a hard note, but I did want just
21 ask a question to the Board.

22 Given -- and this didn't come up
23 today, and I think that we should talk
24 about this just briefly, if there's
25 anything that we can do, given the recent

1 crisis and tragedy in Israel and the
2 ensuing conflict. You know, we have a
3 very large Jewish population in Miami.
4 Anti-Semitism is on the rise. We're
5 seeing anti-Muslim rhetoric. I'm
6 wondering what, if anything, we can do as
7 a Board to respond to this for our kids.

8 BOARD MEMBER DUNN: May I respond
9 from a faith religious perspective?

10 I will be in a meeting housed by --
11 facilitated by Pastor Arthur Jackson, the
12 III, tomorrow with Rabbi Alan Litwak to do
13 just that, we want to stand in solidarity
14 with our brothers and sisters from Israel.

15 I know that your question was
16 directed to the Board, but I am a Board
17 Member, and I wanted to chime in and say
18 that we will be meeting tomorrow at a
19 luncheon to put together some forms of
20 action that we can publicly stand together
21 with to protest and denounce the
22 wickedness of what has occurred initially
23 with the attack on Israel. So we will be
24 standing in solidarity, whatever that's
25 worth.

1 SECRETARY LEICHTER: I'm not sure if
2 this is what Dr. Bagner was also, you
3 know, touching on, but maybe -- I don't
4 know if the Trust can do something on
5 advising parents on how to talk to
6 children about war, or explaining the
7 conflict or what's going on. I don't know
8 if you were all-encompassing, but, you
9 know, I think that's also something that
10 not everyone is equipped to do that.

11 BOARD MEMBER BAGNER: (Inaudible).

12 SECRETARY LEICHTER: It's all over
13 social media. It's all over the news.
14 It's very hard to just turn a blind eye.

15 CHAIRMAN HOFFMAN: I mean, I think we
16 can ask the staff to assist us to see if
17 we can get a message out to the parents
18 dealing with kids. Obviously, as the
19 pastor indicated, there are a number of
20 different, you know, forums to express
21 either protest or to support, but, again,
22 I'm not sure I know that the answer with
23 the Children's Trust able to communicate
24 as an organization on the issue, other
25 than in support of, you know, other

1 organizations, or programs that are
2 helping out with the children and families
3 and things like this.

4 You say, Marissa, the ability to talk
5 to children about issues like war and
6 evil --

7 BOARD MEMBER DUNN: Yes.

8 CHAIRMAN HOFFMAN: -- that we see in
9 the world.

10 BOARD MEMBER DUNN: And just for the
11 record to reflect, I was in Israel in 2019
12 of January, and we were getting ready to
13 go out to dinner, and the sirens went off
14 and the panic and the fear, but this is
15 real now, but I got a taste of that in
16 2019. So -- and I saw how, you know, how
17 traumatized everyone was. Everyone was
18 traumatized, 'cause those sirens start
19 going off, and, you know, you just don't
20 know.

21 BOARD MEMBER DIAZ: One of resources
22 we have that is (Inaudible). We have a
23 parent help line that is open seven days a
24 week and parents can just call. It takes
25 them here in the afternoon, early evening.

1 If it's an emergency, we'd route them to
2 9-1-1, but if it's something that can be
3 resolved in school, or to other resources
4 there, we do have that. The number for
5 that is 995-7100, 305-995-7100. We've
6 been promoting it on social media. And
7 that's for all parents, you can just call
8 and speak in Spanish and Creole. It's
9 kind of, like, a phone and then you call
10 and routed to whatever they need
11 (Inaudible).

12 MR. HAJ: Mr. Chair, if I may.

13 And to Marissa's point, It's all over
14 the news. And, Dan, to your point, we
15 have been working on media post, whether
16 it's going to be our parenting newsletter
17 or social media through columns to the
18 Herald regarding all the mental health
19 resources available to children and
20 families in our community. So you'll
21 start seeing a lot more of that to come
22 through our social media networks and our
23 different avenues of communication.

24 CHAIRMAN HOFFMAN: Okay. Thank you,
25 All. And this meeting is adjourned.

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(Thereupon, at 6 p.m., the meeting
was adjourned).

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CERTIFICATE OF REPORTER

STATE OF FLORIDA)
COUNTY OF MIAMI-DADE)

I, Lorena Ramos, National Registered Professional Reporter, do hereby certify that I was authorized to and did TRANSCRIBE the videotaped meeting of The Children's Trust Board of Directors meeting, held before the Board on the 16th day of October 2023; and that the foregoing transcript, pages 1 through 47, is a true TRANSCRIPTION of the videotaped meeting, to the best of my ability.

DATED this 11/02/2023 in the City of Miami, Miami-Dade County, Florida.

Lorena Ramos

LORENA RAMOS, COURT REPORTER
Registered Professional Reporter

\$	1700 [1] - 14:2 17th [1] - 40:18 18 [1] - 25:12 19th [1] - 40:18	46 [1] - 41:19 47 [2] - 41:19, 48:13 4:00 [1] - 1:3	account [2] - 6:11, 35:8 Accounts [1] - 34:6 acquired [1] - 9:14 act [5] - 26:25, 27:2, 27:4, 27:8 action [2] - 26:10, 43:20 active [1] - 3:22 activities [2] - 3:25, 23:4 Adams [1] - 1:13 add [1] - 4:7 added [1] - 27:19 addition [1] - 27:21 additional [4] - 20:3, 20:9, 20:14, 28:5 address [1] - 13:23 Adebisi [1] - 1:14 ADEBISI [1] - 16:17 adjourned [2] - 42:18, 46:25 adjourned [1] - 47:2 administered [1] - 19:8 advance [1] - 12:21 advising [1] - 44:5 Advisory [1] - 5:11 affairs [1] - 7:24 affects [1] - 26:3 After-School [1] - 40:20 after-school [2] - 41:9, 41:10 afternoon [4] - 5:14, 5:16, 16:1, 45:25 aged [1] - 28:19 agencies [3] - 29:23, 31:18, 31:24 agenda [1] - 3:7 agent [2] - 17:14, 19:13 agreement [1] - 32:15 ahead [1] - 24:5 al [1] - 46:18 Alan [1] - 43:12 Alfonso [1] - 2:15 Ali [1] - 2:7 all-encompassing [1] - 44:8 alleviated [1] - 22:23 allow [2] - 5:9, 25:21 allowed [1] - 26:25 allowing [3] - 11:9, 14:10, 32:3 allows [1] - 37:21 almost [1] - 42:5 Amanda [1] - 2:3 amend [1] - 20:16	amount [12] - 16:9, 17:25, 20:5, 20:9, 20:14, 28:20, 30:25, 32:18, 34:6, 36:3, 38:2, 39:8 analysis [1] - 35:14 Andrei [1] - 2:3 annual [2] - 28:23, 40:10 answer [2] - 24:9, 44:22 anti [2] - 43:4, 43:5 anti-Muslim [1] - 43:5 anti-Semitism [1] - 43:4 appear [1] - 15:10 applied [1] - 7:6 apply [1] - 10:1 appreciate [1] - 42:11 appreciation [3] - 4:6, 8:25, 22:19 appreciative [1] - 14:19 approach [2] - 31:23, 36:19 appropriate [1] - 29:13 appropriations [1] - 28:24 approval [2] - 14:25, 15:5 approve [1] - 15:9 April [2] - 12:5, 40:25 areas [1] - 7:1 arrive [1] - 5:8 Arsenault [1] - 1:14 Arthur [1] - 43:11 assessment [1] - 21:22 assessments [2] - 19:17, 32:3 assist [1] - 44:16 assistance [1] - 23:8 Assistant [1] - 1:25 attack [1] - 43:23 attend [3] - 12:12, 12:14, 40:13 attendance [3] - 36:24, 37:25, 38:14 attended [1] - 30:6 attending [2] - 10:18, 18:22 attends [1] - 5:17 Attorney [1] - 1:25 Attorney's [2] - 1:23, 24:8 Auditorium [1] - 40:11 August [2] - 28:23, 36:5 authorization [9] -
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