

Comprehensive Annual Financial Report

For the Fiscal Year Ended September 30, 2014



The Children's Trust

(a Special Independent Taxing District
located in Miami-Dade County, Florida)

Investing in Their Future...
Because All Children Are Our Children





Because All Children Are Our Children

THE CHILDREN'S TRUST
Comprehensive Annual Financial Report
For the Fiscal Year Ended September 30, 2014

Issued By:

Charles M. Auslander
President/Chief Executive Officer

Prepared By the Finance Department:

Tiffany Bedran, CPA, Chief Financial Officer
Wendy Duncombe, CPA, Controller
William Kirtland, CPA, Assistant Finance Director

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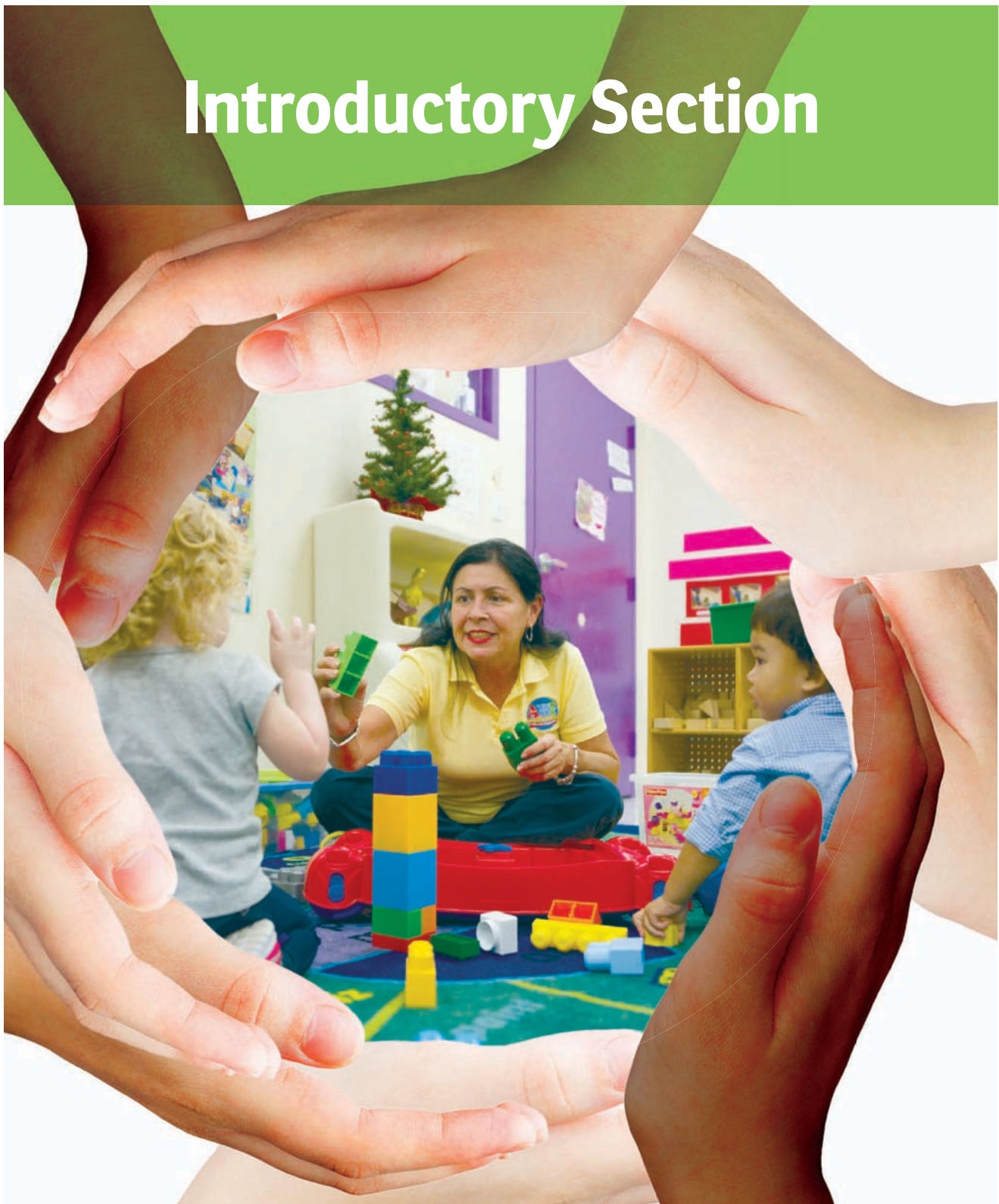
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Introductory Section



Because All Children Are Our Children



The Children's Trust



Officers/Executive Committee

Maria A. Alonso
Chair
Chet Zerlin
Vice Chair
William Diggs
Secretary
Hon. Isaac Salver
Treasurer

Dr. William E. Pelham, Co-Chair
Programs/Health
Lily de Moya, Co-Chair
Programs/Health
Laurie W. Nuell, Chair
Human Resources
Dr. Miguel Balsera, At-Large
Gilda Ferradaz, At-Large
Evelio Torres, At-Large

The Board of Directors

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Alberto M. Carvalho
Susie V. Castillo
Rep. Manny Diaz Jr.
Terria Flakes
Dr. Thesia B. Gambon
Thomas V. Gammon
Joseph Gebara
Claudia Grillo
Dr. Nora Hernandez-Hendrix
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Inson Kim
Marissa Leichter
Dr. Rosa Martin
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Manoucheka Thermitus
Com. Juan Zapata

David Lawrence Jr.
Founding Chair

Charles M. Auslander
President & CEO

County Attorney's Office
Legal Counsel

February 26, 2015

To the Honorable Board of Directors of The Children's Trust, Miami, Florida:

We are pleased to submit the Comprehensive Annual Financial Report (CAFR) of The Children's Trust, Miami, Florida (The Trust), for the fiscal year ended September 30, 2014. Florida Statutes require that every independent special taxing district of local government publish, within nine months of the close of each fiscal year, a complete set of audited financial statements. In addition to meeting this legal requirement, this report represents The Trust's strong and continued tradition of full financial disclosure. This philosophy is reflected in the informative financial analysis provided by The Trust's Finance Department and the exhibits and statistical tables included herein.

The CAFR's role is to assist stakeholders in making economic, social and political decisions and to assist in assessing accountability to the citizenry by:

- Comparing actual financial results with the legally adopted annual budget;
- Assessing The Trust's financial condition and results of operations;
- Determining compliance with finance-related laws, rules and regulations; and
- Evaluating the efficiency and effectiveness of The Trust's operations.

Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with management of The Trust. We believe the data, as presented, is accurate in all material respects and that it is organized in a manner to fairly present the financial position and results of The Trust's operations. Moreover, all disclosures necessary to enable the reader to gain an understanding of The Trust's financial activity have been included.

Alberni, Caballero & Fierman, LLP independent auditors, has issued an unmodified opinion of The Trust's financial statements for the fiscal year ended September 30, 2014. The independent auditors' report is located at the front of the financial section of this report. The Trust's financial statements have been prepared in conformity with generally accepted accounting principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB). The Trust's Management Discussion and Analysis document (MD&A) immediately follows the independent auditors' report and provides a narrative introduction, overview and analysis of the basic financial statements. The MD&A complements the letter of transmittal and should be read in conjunction with it.

Accounting and Internal Controls:

Management of The Trust is responsible for establishing and maintaining an internal control system to ensure that assets of The Trust are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America. An internal control system provides reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that:

- The cost of a control should not exceed the benefits likely to be derived; and
- The valuation of costs and benefits requires estimates and judgments prepared by management.

Profile of The Children's Trust:

The Children's Trust is the geographically largest of Florida's eight independent Children's Services Councils (CSCs), or special taxing districts, created under Chapter 125 of the Florida Statutes (the Statute), which authorizes counties to pursue a voter referendum that provides authority to tax property to fund programs for children and families. The Trust was approved by the voters of Miami-Dade County (the County) by special referendum on September 10, 2002, then establishing it as an independent special taxing district. A "sunset provision" required that the initiative be returned within five years for voter approval, and that vote took place August 26, 2008. Despite the difficult economic climate, Miami-Dade County voters decided in overwhelming numbers – by 86 percent – to reauthorize The Trust to continue to provide high quality services to children and families of the County. At the time, the vote authorized The Trust "in perpetuity." In 2010, however, the Florida Legislature (the Legislature) rescinded this clause for CSCs around the state and set a new time-frame requiring each CSC to come before voters periodically for reauthorization. In recognition of the recent reauthorization of The Children's Trust, the Legislature extended The Trust's reauthorization time-frame to 2020, the longest possible within the new guidelines.

The Trust operates under the guidance of a thirty-three (33) member board (the Board) with the responsibility for funding programs that offer high quality services, while implementing best practices, to improve the lives of children and families in our community. The Board is comprised of seven individuals recommended by the Miami-Dade Board of County Commissioners and appointed by the Governor, twenty-two (22) members appointed by virtue of the office or position they hold within the community and

four members-at-large appointed by a majority of the sitting board members of The Trust. Board members appointed by the Governor serve four-year terms. The youth representative member and the State of Florida legislative delegate member each serve a one-year term. Members appointed by reason of their position are not subject to terming-out. All other members serve two-year terms.

The Trust's mission is to "partner with the community to plan, advocate for and fund strategic investments that improve the lives of all children and families in Miami-Dade County." To accomplish this goal, the Statute allows The Trust to levy a tax of up to 0.5000 mills of the assessed property tax value. The Trust is not a component unit of any other governmental unit, nor does it meet the criteria to include any governmental organization as a component unit.

The jurisdiction of The Trust is contiguous with Miami-Dade County, the largest county in the state. It is located along the southeast tip of the Florida peninsula, bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south and Broward County to the north. It occupies an area of more than 2,000 square miles, one-third of which is located in the Everglades National Park. Due to its proximity to the southern hemisphere and high volume of travel and trade within the region, Miami-Dade County is often referred to as the "Gateway to Latin America and the Caribbean."

Operational Leadership:

The Trust has developed a robust leadership role in the Miami-Dade community. Management of The Trust is especially vigilant to ensure that processes for funding priorities remain transparent, fair, equitable, and to ensure funding is awarded to the highest quality programs, while balancing the need to provide critical services to our more impoverished communities. Our motto "Because All Children Are Our Children" guides the work of The Trust, which involves ensuring that children receive the family and community supports that build the essential foundations every child needs and deserves to grow up healthy and happy. These foundations include healthy relationships, high quality learning environments from birth, prosperity and financial stability, as well as healthy environments and supportive services.

During 2014, management of The Trust drafted, and the Board unanimously approved a new strategic plan to align with The Trust's three-year competitive funding cycle; implementation of the new plan is scheduled to begin in August, 2015. Prior to its approval, The Trust engaged our community in a series of meaningful conversations, while simultaneously facilitating many board and staff strategic planning sessions over the course of a year to develop an inclusive strategy that reflects the rich diversity and critical needs of Miami-Dade County's children and families. The plan aims to continue collaboration, transparency and accountability to the community and is designed to be a flexible, living document to guide The Trust in responding to community needs. While the centerpiece of The Trust's investment strategy is decidedly our continued funding of direct services, we recognize and acknowledge that children do not live in programs; but rather, in families and communities. To this effect, The Trust is committed to engaging other funders, and the larger community, as we embark on operationalizing the new strategic plan and shared vision.

The Board continues to place great emphasis on accountability by seeking several methods to document the impact of community investments, some of which include: conducting community research on the needs of children and families, incorporating program evaluation of funded services, elevating The Trust's presence at state and federal levels to sensitize legislators to the benefits of a society that safeguards and nurtures its children, and sustaining public awareness efforts that increase the community's understanding and support for children and families. The Board accomplishes these tasks while staff direct parents and caregivers to programs and services that help children actualize their full potential.

Economic Conditions and Outlook:

With all of its rich diversity, Miami-Dade County is a wonderful place to live, work and raise a family. Its appeal includes a diverse association of multi-ethnic communities with more than fifty-one (51) percent of its residents born outside of the United States. As has been the case across the nation and the international community, the County was deeply affected by the economic decline experienced over the past few years, which first became pronounced during mid-2008 when the sub-prime mortgage crisis led to high levels of household debt; and coupled with other systemic imbalances, sparked a global recession.

Now six years into the post-recession era, it is anticipated that the domestic and international drivers of the local economy will provide positive momentum to the County in the next fiscal year; and perhaps this uptick will continue well into the following fiscal year. Consequently, the information presented in the financial statements is best understood when it is considered from a macroeconomic perspective, while mindful of local economic indicators.

During the last quarter of 2013 and well into 2014, Miami-Dade County's economic growth began an optimistic and steady recovery from its previous lackluster pace, with economic indicators related to the labor market, real estate market, taxable sales and international trade and tourism charting on a significant path to recovery, which is most apparent when analyzing the County's payroll growth of 3%, year-over-year, in many of the County's most vital industries over the last fifteen consecutive quarters. It is anticipated that continuous growth in the United States and worldwide economy will likely have a continued and positive effect, locally, over the next twelve months.

On the employment front, the County's payroll grew significantly with 99,400 (+10.2%) payroll jobs added since the economic trough experienced in the first quarter of 2010. All of the growth came from the private sector, with 109,200 jobs (+13.2%) added since the recovery began. Employment in the private sector topped its previous peak (Q3:2007) in the fourth quarter of 2013; it has now surpassed it by 25,000 jobs. The positive momentum in the private sector, however, has not been replicated in the government sector where employment reached a new low in the first quarter of 2014. Since reaching its peak in 2004, the public sector has eliminated over 17,000 jobs, which represents about an 11% decline. Due to the contraction of public sector jobs state-wide, only 64% of the lost jobs have been recovered and nonfarm employment is up only 8.2% from the recession trough. Employment gains in recovery have been led mostly by industries such as education and health services (+32,600 jobs, +24.5%), leisure and hospitality (+31,000 jobs, +31.8%) and retail trade (+27,200 jobs, +23.3%). Since the trough, the County's growth only trailed state-wide growth in the construction and manufacturing industries.

Concomitantly, the seasonally adjusted number of unemployed in the County has fallen from a high of 157,800 in the first quarter of 2011 (unemployment rate of 12.4%) to 91,700 in the first quarter of 2014 (unemployment rate of 7.2%). This momentous recovery matches the growth in the number of residents employed, which began a little sooner, in the fourth quarter of 2009, from 1,060,000 employed to 1,190,000 currently employed (+12.3%). While the County's labor force has declined over the last four quarters by about 14,600 workers, it has grown 78,500 workers since the fourth quarter of 2009. This data shows an economy that is creating private sector jobs and reducing the number of unemployed at a steady pace. Moreover, in terms of population growth state-wide, Florida is on track to break the twenty million mark prior to April, 2016, becoming the third most populous state sometime before then - even eclipsing New York.

In concert with the labor markets, the County's residential real estate market has leveled off over the last six quarters, although by most indicators sales volume and prices are within ranges considered sustainable. Since the first quarter of 2008, when single family home sales bottomed out at just 865 sales county-wide, sales have grown 264% to 3,147 in the first quarter of 2014. During that time, year-over-year growth averaged 22%. The median sales of existing single-family homes bottomed out much later in the first quarter of 2011, at \$151,570. Since then, that indicator has rebounded 51% to \$229,000 in the first quarter of 2014. Sales of existing condominiums followed a similar path. Again, after seasonal adjustment, sales of existing condominiums reached 4,077 in the first quarter of 2014, an increase of 1.5% over the first quarter of 2013, though down from 4,551 in the third quarter of 2013.

Keeping a watchful eye on inflation and the very gradual increase in interest rates bears importance because both are correlated to the housing market, with interest rates most correlated to United States Treasury Bill rates. After nearly steady declines in mortgage rates over the past five years, 2013 saw 30-year fixed rate interest rates increase nearly 70 basis points in South Florida, though the first quarter of 2014 saw 20 basis points returned. The presence of foreign buyers and investors remains quite evident. In the existing single family market, 48.4% of sales were cash sales, and for existing condominiums and townhomes, 71.4% of all sales were cash. Cash buyers are currently providing strong support for home prices, sales volume and positive momentum, overall, in the recovery of the local real estate and financial sectors. In general, banks have been easing lending standards for certain types of loans and demand for credit has also increased; however, it is still difficult for homeowners without pristine credit to obtain mortgages.

In the aggregate, the S&P Case-Shiller Price index, which matches home sales with the previous sale of the same home, gained more than 16% year-over-year in March, 2014, which represents the fifth consecutive quarter with double digit gains from a year earlier and the ninth consecutive quarter of increases.

The number of initial filings of home foreclosures (*lis pendens*) has declined significantly since the third quarter of 2012, falling to only 2,667 filings in the first quarter of 2014. This remains far below the recession peak of more than 19,100 filings during the first quarter of 2009. The *lis pendens* is the first step in the foreclosure process, and the steady decline in filings of 55% over the prior year suggests that foreclosure activity is likely to further taper off during 2015.

By the end of 2013 and well into 2014, international trade and tourism seemed to reflect slower global economic growth; and particularly, slower growth in Central and South America, the two most important trading regions for the County. Total trade through Miami International Airport and PortMiami fell 3.3% compared to 2012 to \$93.1 billion. Imports totaled \$41.4 billion during the first quarter of 2014 growing 4.5% from a year earlier; while exports declined 9% for the year compared to 2012, down to 51.7 billion. Trade with South America, which historically dominated imports and exports, was down 3.3% compared to 2012, while sales with Asia, including China, increased 23% year-over-year. Growth in the County's tourism sector picked up a little since the end of 2012, but the rate of growth slowed, again, during the first quarter of 2014. Overnight visitors were up modestly in the first quarter of 2014 as the Greater Miami Convention and Visitors Bureau estimates the County's overnight visitors up only .7% from the prior year. Despite the lull in overnight visitors, the volume of cruise passengers through PortMiami bounced back strongly from a weak 2013, up 13.5%, to \$1.6 million during the first quarter of 2014.

While the national economy recovers at a modest pace, though with risks related to worldwide conflict in Russia, Ukraine and the Middle East, and an economic slowdown in China, Miami-Dade County's recovery, as determined by key macroeconomic indicators, is expected to yield the same trends in 2015 that defined the local economy for much of 2014. Nevertheless, underpinned by its strong growth in private sector jobs and a significant decline in unemployment, the County's economy appears poised to continue its steady recovery through 2015, thereby sustaining the progress made during 2014.

Despite its modest growth from the prior year, The Trust has maintained a strong financial position through prudent financial planning and fiscal actions to either reduce or contain fixed costs, while strategically investing additional funds in services that benefit children and families. With steep declines in property tax revenues from 2008 through 2011, and then a slow, but steady recovery in the County's property tax base from 2012 through 2014, The Trust's 2015 budget for expenditures is just over \$100 million, which represents a slight decrease from the prior year. The decrease, however, will be temporary because in the fiscal year 2016, The Trust anticipates funding one of its largest competitive solicitations since inception, of approximately \$95 million, to coincide with the new Strategic Plan. The impact of releasing more funds to the community, coupled with an increase in ad valorem tax revenue of approximately 7%, is that The Trust's investment in children and families is anticipated to reach a total of approximately \$107 million in 2016. To accomplish this task, The Trust anticipates spending some of its fund balance while operating in a responsible manner, and in accordance with government best practices.

Budget and Fiscal Policy:

The annual budget serves as the foundation for The Trust's financial planning and control. In the 2014 budget, revenues slightly increased by approximately 4% as property tax values rebounded when compared to the prior year. During 2015, The Trust is poised and prepared to competitively solicit the largest portion of its portfolio, which amounts to approximately \$95 million, while maintaining, and most likely enhancing the level of services for children and families as in the prior funding cycle. The Trust continues to act in a prudent, transparent, and effective manner when investing funds, directing its attention toward historically high need areas. Moreover, the Board maintained The

Trust's current millage rate of 0.5000 mills to sustain quality services in our community, while striving to reach the most children and families possible with the available resources.

The Property Tax Appraiser's Office determines the property tax values by July 1 each year. The Trust must hold two public hearings in September as required under the Truth-in Millage (TRIM) Act. Each year, following the required disclosures and hearings for taxpayer comment, the Board sets the final tax rate and adopts the budget. The budget is prepared by function and transfers of appropriations among programs require Board approval. Budget-to-Actual comparisons are provided in this report in the Financial Section.

Major Initiatives:

The results sought within The Trust's strategic plan have led us to build an array of initiatives, offering a continuum of services focused on children's learning, health and life success that span from early childhood through early adulthood. Overall, when reviewing program results for the past several years, we see a trend of steady progress despite a period of historical revenue reductions. A central theme in much of what we do is our belief that one key to improving health and well-being on the ground in many challenged neighborhoods is to convene community interests not only to explain what The Trust does, but to learn from local communities about their priorities.

The largest proportion of program funding (26% in 2014) continues to be invested in *Out-of-School* (OOS) programs offering comprehensive, high quality after-school programs and summer camps for school-aged children and youth. This critical initiative is focused on providing families with safe, supportive environments for children as parents work, while also helping children build literacy, fitness and social skills. As our largest initiative, OOS has served children throughout the County, and prioritized services in high need communities and for children with disabilities. Despite a significant decline in OOS funding given past years of revenue reductions, the quality of services and child "better off" outcomes have consistently improved. Last year, we also expanded our summer reading enhancements for struggling young readers within our summer camps, resulting in significant summer reading growth, especially for the most challenged readers.

In 2014, OOS programs:

- Served nearly 20,900 unduplicated children (nearly 15,000 during the school year; and more than 13,800 during the summer);
- Increased inclusive settings for after-school and summer services for children with disabilities - now all providers have capacity and are serving children with disabilities, with approximately 14% of children served in after-school and summer camps reported to be living with a disability;
- Maintained consistent parent satisfaction with programs - 98% would recommend programs to others;

- Retained children in programs (i.e. children attended more often and more consistently, as engaged in high quality programming) - children attended, on average, 71% of available after-school program days and just over six weeks (32 days), on average, in the summer; and
- Steadily increased the proportions of participants who show improvement in literacy (96% of children improved oral reading fluency) and fitness (95% of children improved cardiovascular endurance) after participating in after-school programs.

HealthConnect in Our Schools (HCiOS) is the next most significant program investment of The Trust (24% for 2014), offering basic health services in public schools and referrals to community care. Nurses, social workers and health technicians are accessible to all of nearly 140,000 students attending HealthConnect schools. In 2014, HCiOS:

- Served more than 78,000 students, who made more than 269,000 visits to health suites located in 158 public schools;
- Screened nearly 68,000 students for growth and development (Body Mass Index/BMI) and vision;
- Processed more than 62,000 community referrals for other needed services, including oral health, primary care and mental health; and
- Eighty-two percent of visits to HCiOS health suites (or more than 203,000 visits) resulted in students returning to class.

Another signature initiative of The Trust is *Quality Counts*, our early child care quality rating and improvement system that helps licensed child centers and family homes increase and sustain their quality. Quality Counts represents eight percent of The Trust's strategic investments during 2014, and leverages approximately \$2.4 million in funds from the Early Learning Coalition of Miami-Dade/Monroe. This voluntary rating system reviews centers and family child care programs with clearly defined, high quality standards using a 5-Star method for evaluation, offering financial and technical supports, wage incentives and staff professional development scholarships to enable providers to improve their child care environment. Quality Counts supports nearly 500 early child care and education programs, serving more than 30,000 children ages birth to five and more than 4,400 staff members. This represents approximately one-third of all licensed child care centers in the County.

Since its inception, The Trust has sought to remove barriers to the full participation of children with disabilities in all that this community has to offer. The Trust has required providers to serve children with disabilities in inclusive settings and provided relevant capacity building in this area. In 2014, The Trust served 21,668 children with disabilities through a variety of settings.

In addition to the initiatives and services highlighted above, The Trust further invests in valuable programs that support the results we seek for children in our community. Some of them focus on:

- Parenting education and family strengthening services in group and individual settings, including home visitation;
- Maximizing early childhood development through developmental screening, assessment and early intervention as needed for children with special needs;

- Assisting connecting uninsured children and caregivers with health care coverage;
- Supporting advocacy and civic engagement programs; and
- Providing youth arts, academic, mentoring, social skills and independent living programs.

We also have smaller yet meaningful investments in several important areas that do not involve direct services but support their improvement, including program and professional development, community research and program evaluation, public policy, community outreach, public awareness and program promotion.

Certificate of Achievement for Excellence in Financial Reporting:

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to The Trust for its comprehensive annual financial report (CAFR) for the fiscal year ended September 30, 2013. This was the third consecutive year that The Trust has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized CAFR. This report must satisfy both generally accepted accounting principles (GAAP) and applicable legal requirements.

A Certificate of Achievement for Excellence in Financial Reporting is valid for a period of one year only. However, we believe that our current CAFR continues to meet the Certificate of Achievement for Excellence in Financial Reporting Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

Acknowledgements:

We extend our sincere appreciation to The Trust's employees who have provided countless hours of research in the preparation and production of this report. Special thanks go to The Trust's management for understanding the importance of the financial status of The Trust; and, as such, diligently working to provide quality services within our financial means. Our appreciation is also extended to the auditing firm of Albern, Caballero & Fierman, LLP for their professionalism in conducting the audit of The Trust's basic financial statements and related note disclosures.

Finally, credit must be given to the Board for their unwavering support in maintaining the highest standards of professionalism in the management of The Trust's finances.

Respectfully Submitted,



Charles M. Auslander

President/Chief Executive Officer



Tiffany Bedran, CPA

Chief Financial Officer



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

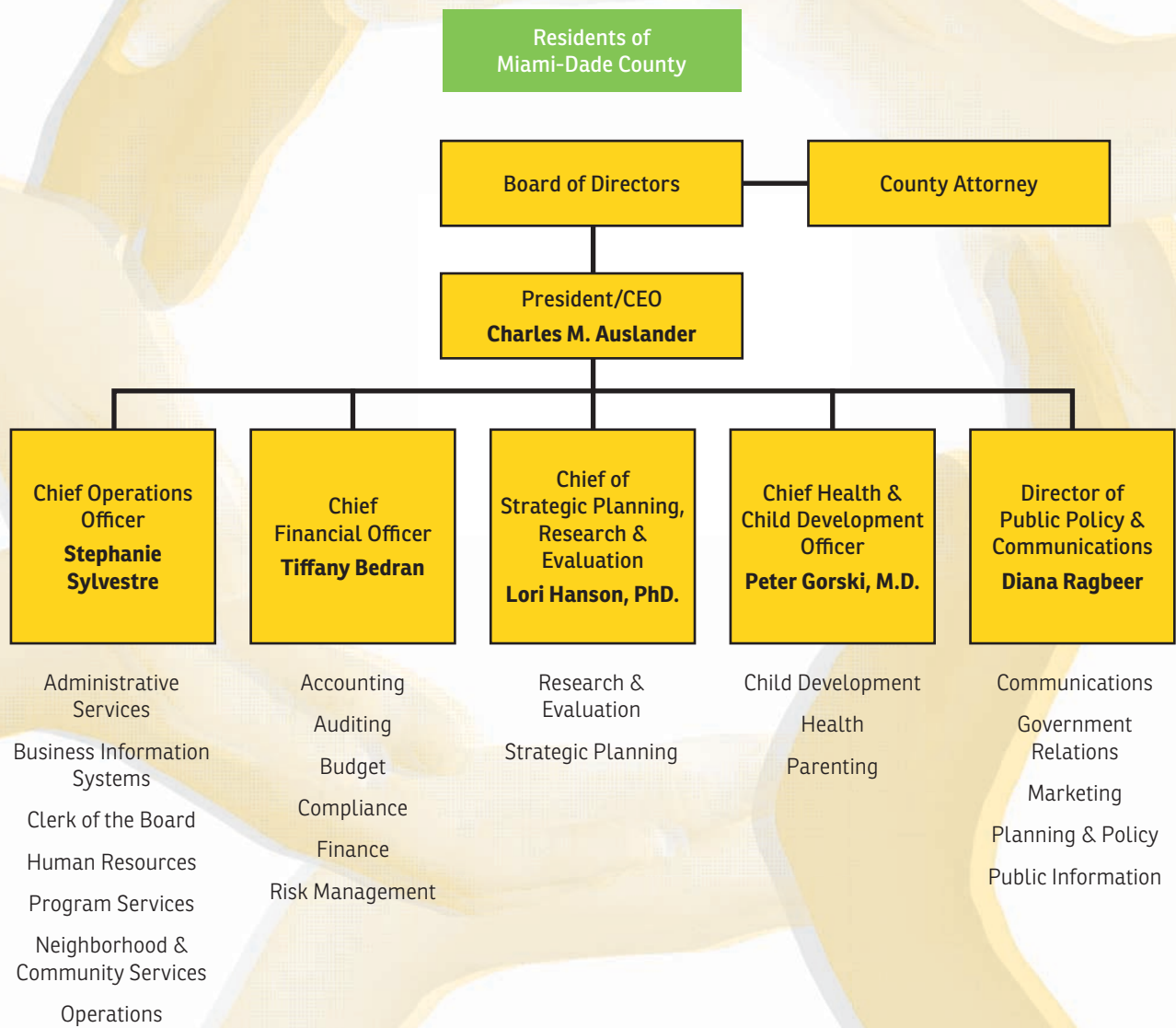
**The Children's Trust
Florida**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

September 30, 2013

Executive Director/CEO

Organizational Chart



List of Principal Officials

OFFICERS / EXECUTIVE COMMITTEE

Maria A. Alonso, Chair
Chet Zerlin, Vice Chair
William Diggs, Secretary
Hon. Isaac Salver, Treasurer
Dr. William E. Pelham, Co-Chair
Programs and Health Services
Lily de Moya, Co-Chair
Programs and Health Services
Laurie W. Nuell, Chair
Human Resources
Dr. Miguel Balsera, At-Large Member
Gilda Ferradaz, At-Large Member
Evelio Torres, At-Large Member

THE BOARD OF DIRECTORS

Cristina Cantero
Alberto M. Carvalho
Susie V. Castillo
Rep. Manny Diaz Jr.
Terria Flakes
Dr. Thresia B. Gambon
Thomas V. Gammon
Joseph Gebara
Claudia Grillo
Dr. Nora Hernandez-Hendrix
Nelson Hincapie
Kenneth C. Hoffman
Inson Kim
Marissa Leichter
Dr. Rosa Martin

Roymi Membiela
Dr. Susan Neimand
Trudy Novicki
Hon. Orlando A. Prescott
Manoucheka Thermitus
Commissioner Juan Carlos Zapata
David Lawrence Jr.
Founding Chair
Charles M. Auslander
President and CEO
County Attorney's Office
Legal Counsel



Financial Section



Because All Children Are Our Children



Independent Auditors' Report



Because All Children Are Our Children





Alberni Caballero & Fierman, LLP
4649 Ponce de Leon Blvd
Suite 404
Coral Gables, FL 33146
T: 305.662.7272 F: 305.662.4266
ACF-CPA.COM



INDEPENDENT AUDITORS' REPORT

To the Board Members of
The Children's Trust
Miami, Florida

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and the major fund of The Children's Trust (The Trust), as of and for the fiscal year ended September 30, 2014, and the related notes to the financial statements, which collectively comprise The Trust's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of The Trust, as of September 30, 2014, and the respective changes in financial position for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Schedule of Revenues, Expenditures and Changes in Fund balance – Budget and Actual – General Fund, and Schedule of Funding Progress – Other Post-Employment Benefits on pages 3 to 15 and 46 to 48, respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise The Trust's basic financial statements.

The introductory section and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 26, 2015, on our consideration of The Trust's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering The Trust's internal control over financial reporting and compliance.

Alberni Caballero & Fierman, LLP

Alberni, Caballero & Fierman, LLP
Coral Gables, Florida
February 26, 2015

Management's Discussion and Analysis (MD&A)



Because All Children Are Our Children



The Children's Trust Management's Discussion and Analysis

Management of The Children's Trust has prepared the following discussion and analysis to (a) assist the reader in focusing on significant financial issues; (b) provide an overview and analysis of The Trust's financial activities; (c) identify changes in The Trust's financial position; and (d) identify material deviations from the approved budget.

Management has prepared the financial statements and the related note disclosures along with the discussion and analysis. Responsibility for the completeness and fairness of this information rests with the preparers. Because the information contained in the Management's Discussion and Analysis is intended to highlight significant transactions, events and conditions, it should be considered in conjunction with The Trust's financial statements and note disclosures found on pages 16 through 45.

Financial Highlights

An overview of significant financial information from fiscal year 2013-14 includes:

- The Trust's total assets exceeded its total liabilities by \$31,056,870 (net position).
- Total net position is comprised of the following:
 - (1) Capital assets of \$249,216, which include computers and furniture, net of accumulated depreciation; and
 - (2) Restricted net position of \$30,807,654, which include the portion of net position that pertains to The Trust's obligation for provider service contracts.
- The Trust's net position increased by \$2,623,880 for an ending balance of \$31,056,870; the increase is primarily related to the combination of less than anticipated expenditures for provider services and recognizing 5% more in ad valorem tax revenues over the prior year.
- The Trust's expenses were \$93,778,631 for a decrease of less than 1% from the previous year; the decrease is primarily related to spending 1.3% less for direct service contracts while expenditures for personnel services, inter-local agreements and tax collector fees increased by approximately \$500,000 when compared to the prior year.
- The Trust's governmental fund reported a total ending fund balance of \$31,382,489; this compares to the prior year ending fund balance of \$28,706,751, which represents an increase of \$2,675,738.
- The Trust's governmental fund restricted fund balance totaled \$31,378,395 and represents net current financial resources that have been appropriated by the Board for provider service contracts.

The Children's Trust

Management's Discussion and Analysis

Overview of the Financial Statements

This Management Discussion and Analysis document introduces The Trust's basic financial statements. The basic financial statements include: (1) government-wide financial statements; (2) fund financial statements; and (3) notes to the basic financial statements. The Trust also includes in this report additional information to supplement the basic financial statements.

Government-wide Financial Statements

The Trust's annual report includes two government-wide financial statements. These statements provide both long and short-term information about The Trust's overall financial status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in accrual accounting and includes the elimination or reclassification of activities between funds.

The first of these government-wide financial statements is the *Statement of Net Position*. This is the government-wide statement of position presenting information that includes all of The Trust's assets and liabilities, with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of The Trust, as a whole, is improving or deteriorating. Evaluation of the overall health of The Trust would extend to other nonfinancial factors such as diversification of the taxpayer base, in addition to the financial information provided in this report.

The second government-wide financial statement is the *Statement of Activities*, which reports how The Trust's net position changed during the current fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid. An important purpose of the statement of activities is to present the extent of The Trust's financial reliance on distinct activities or functions, as a result of revenues provided by The Trust's taxpayers.

The government-wide financial statements are presented on pages 16 and 17 of this report.

Fund Financial Statements

A fund is an accountability unit used to maintain control over resources segregated for specific activities or objectives. The Trust uses funds to ensure and demonstrate compliance with finance-related laws and regulations. Within the basic financial statements, fund financial statements focus on The Trust's most significant funds rather than The Trust as a whole. The Trust uses only one fund, the General Fund, and it is classified as a governmental fund.

The Children’s Trust Management’s Discussion and Analysis

Governmental funds are reported in the fund financial statements and encompass the same functions reported as governmental activities in the government-wide financial statements. However, the focus is very different with fund statements providing a distinctive view of The Trust’s governmental fund. These statements report short-term fiscal accountability focusing on the use and balance of spendable resources available at the end of the year. They are useful in evaluating annual financing requirements of governmental programs and the commitment of spendable resources for the near-term.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. Both the governmental fund balance sheet and the statement of revenues, expenditures and changes in fund balances provide a reconciliation to assist in understanding the differences between these two perspectives.

The basic governmental fund financial statements are presented on pages 18 through 21 of this report.

Notes to the Basic Financial Statements

The accompanying notes to the basic financial statements provide information essential to a full understanding of the government-wide and fund financial statements. The notes to the basic financial statements begin on page 22 of this report.

Required Supplementary Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning The Trust's budget presentation. The budgetary comparison schedule i.e. the Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund, is included as “required supplementary information” for the general fund. This schedule also includes notes to required supplementary information and a schedule of funding progress – other post-employment benefits. This information is presented on pages 46 through 48.

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**The Children's Trust
Management's Discussion and Analysis**

Financial Analysis of The Trust as a Whole

The following table provides a summary of The Trust's net position:

Summary of Net Position

	<u>September 30, 2014</u>		<u>September 30, 2013</u>	
	<u>Amount</u>	<u>% of Total</u>	<u>Amount</u>	<u>% of Total</u>
Assets				
Current assets	\$ 41,010,572	99.4%	\$ 39,785,506	99.5%
Capital assets	249,216	0.6%	205,008	0.5%
Total assets	<u>41,259,788</u>	<u>100.0%</u>	<u>39,990,514</u>	<u>100.0%</u>
Liabilities				
Current liabilities	9,658,845	94.7%	11,105,724	96.1%
Long-term liabilities	544,073	5.3%	451,800	3.9%
Total liabilities	<u>10,202,918</u>	<u>100.0%</u>	<u>11,557,524</u>	<u>100.0%</u>
Net position				
Investment in capital assets	249,216	0.8%	205,008	0.7%
Restricted	30,807,654	99.2%	28,227,982	99.3%
Total net position	<u>\$ 31,056,870</u>	<u>100.0%</u>	<u>\$ 28,432,990</u>	<u>100.0%</u>

The Trust maintains a high current ratio. The current ratio compares current assets to current liabilities and is an indication of The Trust's ability to pay current obligations. At September 30, 2014, the current ratio for governmental activities is 4.25 to 1 as compared to 3.6 to 1 at September 30, 2013.

Total Assets

Total assets were \$41,259,788 at September 30, 2014 and consisted of two components: current assets and capital assets.

- **Current Assets** – the largest component of current assets was investments, which represents \$39,734,304, or 96%, of total assets at September 30, 2014. This amount compares to total investments of \$36,008,338, or 90%, of total assets at September 30, 2013. The increase in investments from fiscal year 2012-13, by 10%, is attributable to a combination of maintaining lower balances in The Trust's operating account while transferring unexpended balances into an investment account to achieve greater investment earnings as well as the change in net position of \$2,623,880. The intergovernmental receivable totaling \$469,724 represents the amount due to The Trust from Community Redevelopment Agencies (CRAs) pursuant to inter-local agreements with The Trust, which relate to the use of tax revenues.

The Children's Trust Management's Discussion and Analysis

- Capital Assets – computers and furniture and equipment, net of accumulated depreciation, totaled \$249,216 at September 30, 2014 as compared to \$205,008 at September 30, 2013. The net increase of \$44,208 is related to the purchase of computers, depreciation and disposition of assets, and the transfer of appropriate fully depreciated assets to providers during the year.

Total Liabilities

Total liabilities consisted of six components and totaled \$10,202,918 as of September 30, 2014.

- The largest component of liabilities was accounts payable, which totaled \$9,162,416 and \$10,700,569 at September 30, 2014 and 2013, respectively, and accounted for 89.8% and 92.6% of total liabilities at September 30, 2014 and September 30, 2013, respectively. Payments due to providers represent the largest portion of accounts payable and were less than the prior year due to the timing of the receipt of provider invoices.
- Accrued expenses represent salaries and fringe benefits payable and totaled \$380,426, or 3.7%, of total liabilities; whereas, accrued expenses totaled \$334,179 at September 30, 2013.
- Intergovernmental payable represent amounts due to the Florida Retirement System and totaled \$52,153, or less than 1%, of total liabilities; whereas, intergovernmental payable totaled \$44,007 at September 30, 2013.
- Unearned revenue represents the amount of cash advances from grants at September 30, 2014 and totaled \$33,088, or less than 1%, of total liabilities; in contrast, there was no unearned revenue at September 30, 2013.
- Compensated absences payable represent vacation and sick leave earned but not taken by employees and totaled \$307,624, or 3.0%, of total liabilities; whereas, compensated absences payable totaled \$269,688 at September 30, 2013. The estimated current portion is \$30,762.
- Other Post-Employment Benefits (OPEB) payable represents OPEB for eligible retirees for health insurance “implicit subsidy” premiums and totaled \$267,211, or 2.6%, of total liabilities; whereas, OPEB totaled \$209,081 at September 30, 2013.

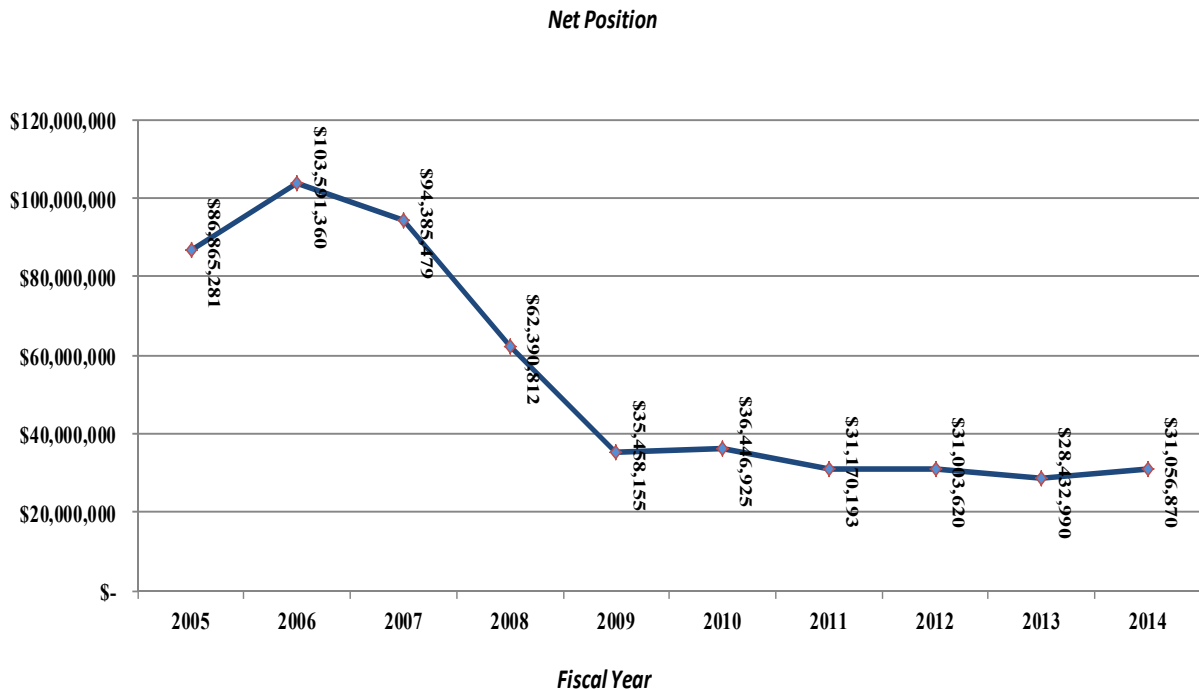
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The Children's Trust Management's Discussion and Analysis

Net Position

Net position is composed of two sections: Investment in capital assets and restricted net position. Net position totaled \$31,056,870 at September 30, 2014 as compared to \$28,432,990 at September 30, 2013. Net position increased from the previous year as The Trust recognized an increase in ad valorem tax revenue collections over the prior year of \$4.5 million or 5%, while expenses were less than the prior year by approximately \$600,000. The decrease in expenses from the prior year was primarily the result of a reduction to, or elimination of, certain contracted service providers that could not maintain appropriate programmatic or fiscal standards combined with The Trust's careful management of its expenses. The table below, which reflects the change in net position, represents the condensed statement of activities compared to the prior year.

The following chart reports total net position balances from fiscal years 2005 - 2014.



Net position peaked in fiscal year ended September 30, 2006 due to the combined effects of substantial growth in property tax values and the tax base, along with The Trust's process of issuing requests for proposals, awarding grants, executing contracts and incurring related expenditures by providers that took longer than initially expected as The Trust was, at that time, a fairly new organization. From September 30, 2006 through the fiscal year ended September 30, 2009, net position sharply declined as The Trust continued its aggressive schedule of funding programs. It is from September 30, 2009 through September 30, 2014 that net position remained fairly constant, despite the local and nationwide economic conditions that deteriorated from 2009 through 2011. Most recently, the economic recovery has been inching upward, while The Trust stabilized the expenditures of its signature initiative programs.

The Children's Trust
Management's Discussion and Analysis

The following table provides a summary of The Trust's changes in net position at September 30, 2014 and 2013:

Summary of Changes in Net Position

	Governmental Activities			
	For the Fiscal Years Ended September 30,			
	2014		2013	
	Amount	% of Total	Amount	% of Total
Revenues:				
General:				
Ad valorem taxes	\$ 93,382,166	96.9%	\$ 88,846,224	96.8%
Investment earnings	223,088	0.2%	403,306	0.4%
Interlocal agreement	2,659,187	2.8%	2,446,570	2.7%
Miscellaneous	138,070	0.1%	84,530	0.1%
Total revenues	96,402,511	100.0%	91,780,630	100.0%
Program Expenses:				
Provider services	81,445,927	86.8%	82,478,370	87.4%
General administration:				
Personnel services	7,398,102	7.9%	7,043,872	7.5%
Materials and services	1,324,884	1.4%	1,422,344	1.5%
Interlocal agreement and tax collector fees	3,609,718	3.8%	3,406,674	3.6%
Total expenses	93,778,631	100.0%	94,351,260	100.0%
Change in Net Position	2,623,880		(2,570,630)	
Beginning net position	28,432,990		31,003,620	
Ending net position	\$ 31,056,870		\$ 28,432,990	

Governmental Activities Revenue

The Trust realized an increase in ad valorem taxes over the prior year by \$4.5 million, or 5%. This increase is primarily attributable to an increase in new construction and property tax values. The Trust is heavily reliant on property taxes to support governmental operations. During fiscal year 2013-14, property taxes provided 96.9% of The Trust's total revenues as compared to 96.8% in fiscal year 2012-13. Consequently, The Trust's dependence on property taxes remained fairly unchanged.

The Children's Trust Management's Discussion and Analysis

Governmental Activity Expenses

During fiscal year 2013-14, total expenses decreased by \$572,629, or less than 1%, when compared to fiscal year 2012-13. The decrease in expenses was primarily related to spending 1.3% less for direct service contracts, due in part to a reduction or elimination of certain contracted service providers that could not maintain appropriate programmatic or fiscal standards, while expenditures for personnel services, inter-local agreements and tax collector fees increased by approximately \$500,000 when compared to the prior year.

Governmental Fund Financial Statement Analysis

This section presents condensed financial information from the fund financial statements. The balance sheet is found on page 18 and the statement of revenues, expenditures and changes in fund balances is found on page 20.

The Trust completed its eleventh year of operations with an ending fund balance of \$31,382,489 as compared to \$28,706,751 at September 30, 2013. Of this total, \$4,094 is nonspendable at September 30, 2014 and the remaining balance is restricted for provider services.

Revenues

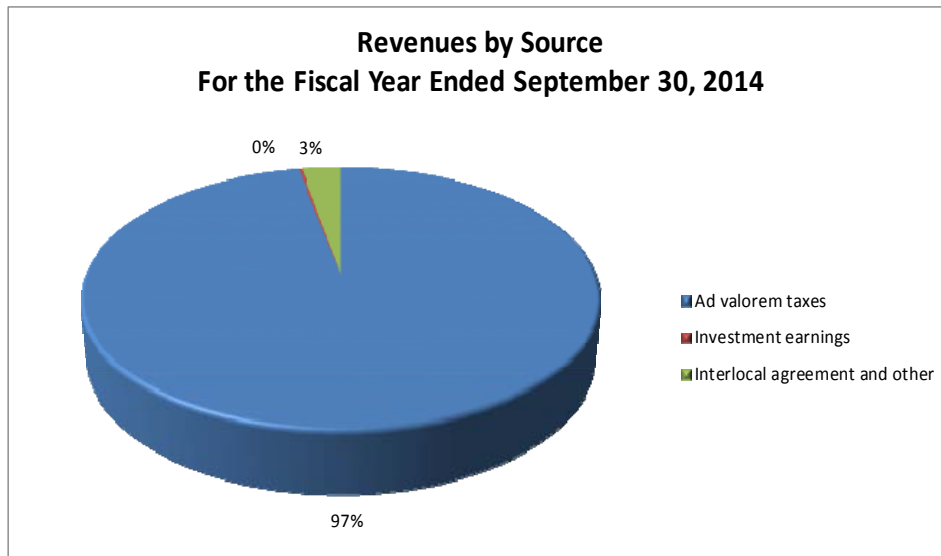
Fiscal year 2013-14 was the eleventh year of The Trust's operations and the eleventh year that The Trust levied ad valorem taxes. Revenues totaled \$96.4 million as compared to \$91.7 million reported in the previous year. The general classes of revenues reported include:

- **Ad valorem taxes** - The Trust's primary source of revenue. The Trust levied .5000 mills on September 16, 2013. This levy resulted in revenue of \$93.4 million, or 96.9%, of total revenues, which The Trust began receiving in November 2013. The 2012-13 levy of .5000 mills resulted in \$88.8 million. This increase was the result of more revenue collected which is associated with the increase in property values from \$192 billion to \$198 billion, or 3%.
- **Investment earnings** - totaled \$223,088. This total consists of investment earnings of \$320,825 and adjustments for unrealized gains and losses of \$97,737. The Trust places most of its idle cash in money market funds and certificates of deposit. The decrease in investment earnings from the prior year relates to the adjustment for unrealized gains and losses.
- **Inter-local agreement** - The Trust has agreements with three Community Redevelopment Agencies, which provide that The Trust is eligible to share in any tax increment revenues that remain at the end of the CRA's fiscal year. These three CRAs were required to return \$2,659,187, or 100%, of the funds paid by The Trust in relation to the CRA. Detailed information on the CRA inter-local agreements can be found on page 45. The 2012-13 CRA inter-local agreement revenue totaled \$2,446,570.
- **Other revenue** - The Trust recognized \$138,070 for miscellaneous items.

**The Children's Trust
Management's Discussion and Analysis**

The following table represents the revenues of The Trust for the fiscal years 2013-14 and 2012-13:

Revenues by Source - Governmental Fund		
For the Fiscal Years Ended September 30,		
Revenue Source	2014	2013
Ad valorem taxes	\$ 93,382,166	\$ 88,846,224
Investment earnings	223,088	403,306
Interlocal agreement and other	2,797,257	2,531,100
Total	\$ 96,402,511	\$ 91,780,630



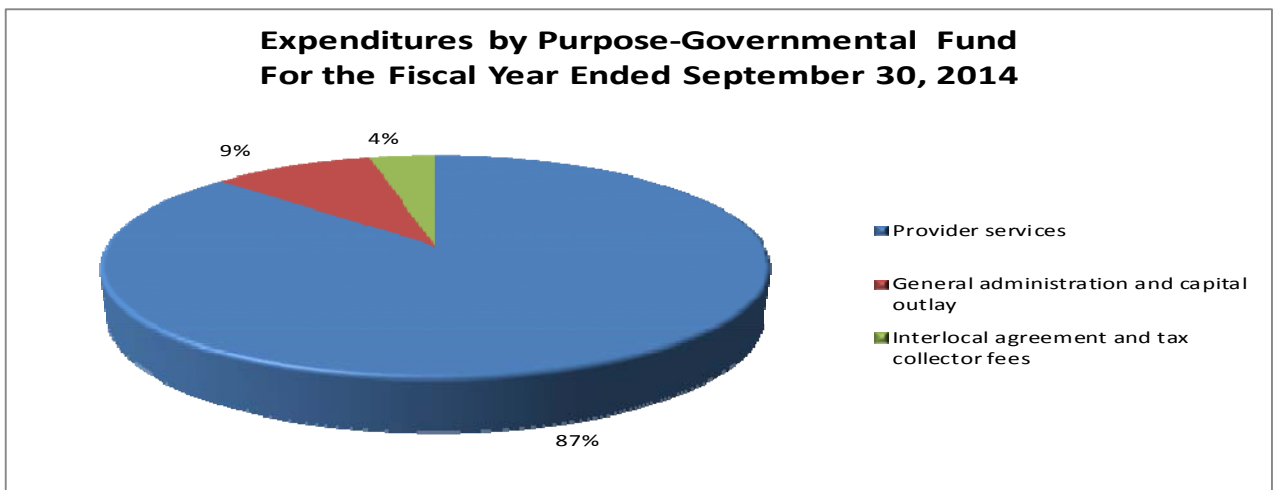
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The Children's Trust Management's Discussion and Analysis

Expenditures

Expenditures of the governmental fund totaled \$93,726,773 for fiscal year 2013-14 as compared to \$94,145,659 in fiscal year 2012-13. The following table represents the expenditures of The Trust for fiscal years 2013-14 and 2012-13:

Expenditures - Governmental Fund		
For the Fiscal Years Ended September 30,		
Purpose	2014	2013
Provider services	\$ 81,445,927	\$ 82,478,370
General administration and capital outlay	8,671,128	8,260,615
Interlocal agreement and tax collector fees	3,609,718	3,406,674
Total	\$ 93,726,773	\$ 94,145,659



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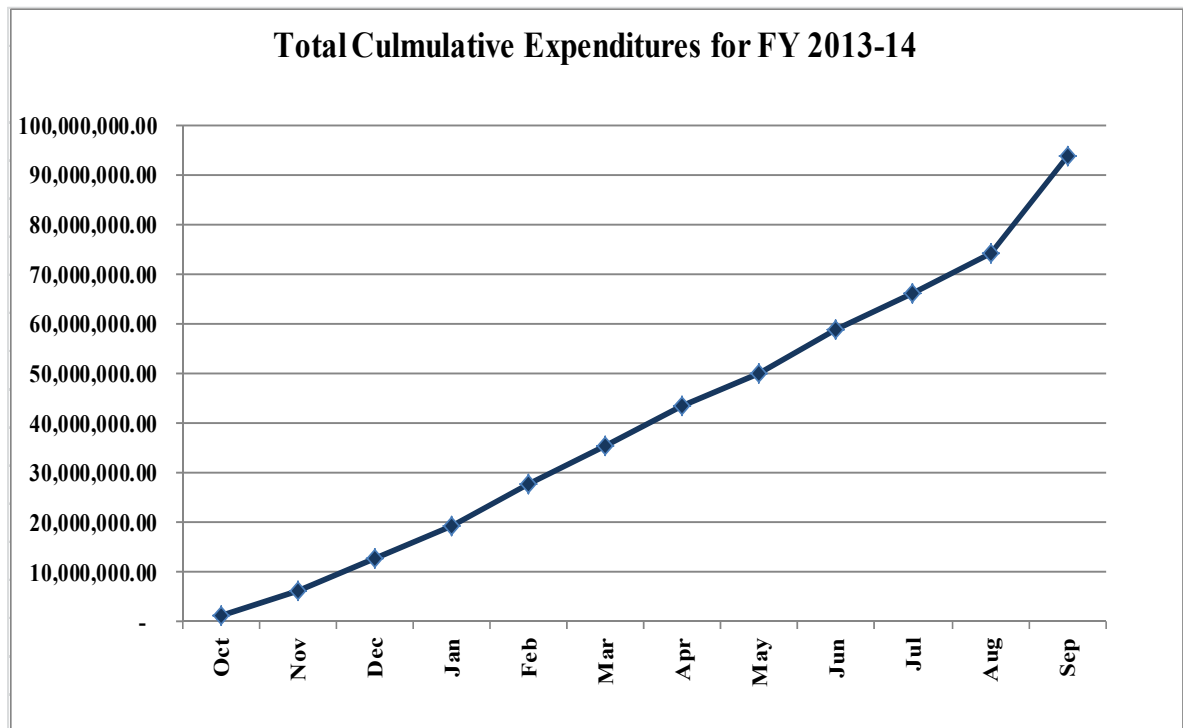
The Children's Trust Management's Discussion and Analysis

During its eleventh year of operations, The Trust's total expenditures were less than the previous year primarily due to spending 1.3% less for direct services. Total expenditures during fiscal year 2013-14 were approximately \$93.7 million, which represents a slight decrease from \$94.1 million expended during fiscal year 2012-13.

- Provider services totaled approximately \$81 million and accounted for 87% of The Trust's expenditures in fiscal year 2013-14; whereas, provider services totaled approximately \$82 million in fiscal year 2012-13 for a decrease of approximately \$1 million, or 1.3%, from the prior year; this decrease is primarily attributable to service providers spending less on direct services than the amount contracted, due in part to a reduction or elimination of, certain contracted service providers that could not maintain appropriate programmatic or fiscal standards. Some of The Trust's major initiatives included:
 - Out-of-school programs were awarded a significant amount of funding for the eleventh consecutive year because surveys show that parents place a high priority on these programs; and in fiscal year 2013-14, The Trust spent approximately \$21 million, or 26%, of the total provider services expenditures on out-of-school programs.
 - HealthConnect had its eighth consecutive year of operations in fiscal year 2013-14. The Trust spent approximately \$19 million, or 23%, of the total provider services expenditures for this initiative, which covers three areas: HealthConnect in our communities, HealthConnect in our schools and HealthConnect in the early years.
 - Prevention programs represent another of The Trust's major initiatives. The purpose of these grants includes promoting positive child and youth development and parenting skills. During fiscal year 2013-14, The Trust spent approximately \$10 million, or 13%, for prevention programs.
 - Children with Disabilities are included in all funded programs of The Trust. During fiscal year 2013-14, The Trust spent almost \$8 million, or 10%, of total provider services expenditures for grants to agencies that serve children and adolescents with disabilities and other special challenges.
- General administration and capital outlay totaled \$8,671,128 of The Trust's expenditures. Expenditures for staff salaries and benefits were approximately \$7.3 million and accounted for 84.2% of total administration expenditures. The remaining balance was expended for professional services, rent for office space, insurance, technology, office supplies and other general administration costs. General administration and capital outlay costs totaled \$8,260,615 for fiscal year 2012-13.
- Other expenditures in fiscal year 2013-14 were \$3,609,718 and represented expenditures to the three CRAs of \$2,659,187 and to the tax collector of \$950,531. More detailed information on the CRA inter-local agreement can be found on page 45. Other expenditures in fiscal year 2012-13 were \$3,406,674.

The Children's Trust Management's Discussion and Analysis

The following chart reports accumulated expenditures by month for this fiscal year.



Capital Assets and Debt Administration

The Trust's investment in capital assets, net of accumulated depreciation, for governmental activities was \$249,216 at September 30, 2014. Computer hardware and software represented \$106,678 of this amount. The remaining balance represents The Trust's investment in furniture and equipment. 66% of the capital assets are depreciated. Additional information on The Trust's capital assets can be found on pages 28 (Note 1-E-4), 36 (Note 3-E), and 43 (Note 3-K) of this report.

With respect to debt, The Trust is prohibited, per Florida State Statute, from issuing any type of debt instrument including the issuance of bonds of any nature.

General Fund Budget

Annual budgets have been legally adopted in accordance with a budget format required by the State of Florida Department of Financial Services Uniform Accounting System. The Trust's Board may amend the budget prior to the acceptance of the annual financial audit and in accordance with time limitation of the Florida Statutes. The Trust's 2013-14 annual budget was not amended.

The Children's Trust Management's Discussion and Analysis

In fiscal year 2013-14 variances between budgeted revenues of \$97.4 million and actual revenues of \$96.4 million were primarily attributable to the collection of ad valorem tax revenue, which was less than the budgeted amount by approximately \$1.2 million than the amount levied.

Variances between total budgeted expenditures of \$103.3 million and total actual expenditures of \$93.7 million were primarily attributable to provider services incurring less expenditures than the budgeted amount by approximately \$8.8 million. The majority of this decrease related to providers spending less than their contract amount as well as a reduction to, or elimination of, certain contracted service providers that could not maintain appropriate programmatic or fiscal standards. Most of this change pertained to The Trust's out-of school, health, prevention programs, children with disabilities and safe and supportive communities initiatives of which \$66 million was expended of the original \$73 million that was budgeted. Additionally, general and administrative expenditures were approximately \$1 million less than the original budget amount of \$9.5 million, which was due primarily to a combination of prudent financial planning and fiscal actions to reduce or contain fixed costs.

The budgetary comparison schedule i.e. Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund is found in the required supplementary information section.

Economic Factors, Next Year's Budget and Tax Rates

The Trust's economic condition is closely aligned to Miami-Dade County's fiscal and economic growth. During the first five years of The Trust's operations, the County experienced a period of tremendous growth in property values and the tax base until 2008, when the final gross taxable value was \$248 billion. The County's 2013-14 final gross taxable value was \$198 billion and the current valuation for fiscal year 2014-15 is \$212 billion, an increase of \$14 billion, or 7%.

The fiscal year 2014-15 budget reflects ad valorem tax revenues of \$100.9 million, which required a tax levy of .5000 mills. The budget was developed to ensure the successful implementation of the Board's strategic plan. The 2014-15 fiscal year millage was the same as the prior year. The Trust is authorized to levy up to .5000 mills.

The operating budget for fiscal year 2014-15 is approximately \$100.9 million, which is less than the previous year's operating budget of \$103.3 million, by \$2.4 million, representing a 2.4% decrease. This decrease, however, is only temporary because in the fiscal year 2016, The Trust anticipates funding one of its largest competitive solicitations since inception, of approximately \$95 million, to coincide with the new Strategic Plan.

Requests for Information

This CAFR is designed to provide our citizens and taxpayers with a general overview of The Trust's finances and to show The Trust's accountability for the funds that it receives. If you have questions about this report or need additional financial information, please contact the Chief Financial Officer at 3150 SW 3rd Avenue, Miami, Florida.

Basic Financial Statements

These Basic Financial Statements contain Government-wide Financial Statements,
Fund Financial Statements and Notes to the Basic Financial Statements



Because All Children Are Our Children



The Children's Trust
Statement of Net Position
September 30, 2014

	Governmental Activities
Assets	
Current Assets	
Cash and cash equivalents	\$ 702,007
Investments	39,734,304
Receivables:	
Property taxes	1,243
Intergovernmental	469,724
Grants	75,000
Accounts	24,200
Prepaid items	4,094
	41,010,572
Total Current Assets	41,010,572
Non-current Assets	
Capital assets being depreciated, net	249,216
	41,259,788
Total Assets	41,259,788
Liabilities	
Current Liabilities	
Accounts payable	9,162,416
Accrued expenses	380,426
Intergovernmental payable	52,153
Unearned revenue	33,088
Compensated absences payable	30,762
	9,658,845
Total Current Liabilities	9,658,845
Long-Term Liabilities	
Compensated absences payable (net of current portion)	276,862
Other post employment benefits payable	267,211
	544,073
Total Long-Term Liabilities	544,073
Total Liabilities	10,202,918
Net Position	
Investment in capital assets	249,216
Restricted for:	
Provider services	30,807,654
	31,056,870
Total Net Position	\$ 31,056,870

See accompanying notes to the basic financial statements

The Children's Trust
Statement of Activities
For the Fiscal Year Ended September 30, 2014

	Governmental Activities
Expenses - Provider Services	
Provider services	\$ 81,445,927
General administration:	
Personnel services	7,398,102
Materials and services	1,324,884
Interlocal agreement and tax collector fees	3,609,718
Total Expenses - Provider Services	93,778,631
General Revenues:	
Ad valorem taxes	93,382,166
Investment earnings	223,088
Interlocal agreement	2,659,187
Miscellaneous	138,070
Total General Revenues	96,402,511
Change in Net Position	2,623,880
Net Position - Beginning of Year	28,432,990
Net Position - End of Year	\$ 31,056,870

See accompanying notes to the basic financial statements

The Children's Trust
Balance Sheet - Governmental Fund
 September 30, 2014

	General Fund
Assets	
Cash and cash equivalents	\$ 702,007
Investments	39,734,304
Receivables:	
Property taxes	1,243
Intergovernmental	469,724
Grants	75,000
Accounts	24,200
Prepaid items	4,094
	<u>4,094</u>
Total Assets	<u>\$ 41,010,572</u>
Liabilities and Fund Balances	
Liabilities	
Accounts payable	\$ 9,162,416
Accrued expenditures	380,426
Intergovernmental payable	52,153
Unearned revenue	33,088
	<u>33,088</u>
Total Liabilities	<u>9,628,083</u>
Fund Balances	
Nonspendable	4,094
Restricted	31,378,395
	<u>31,378,395</u>
Total Fund Balances	<u>31,382,489</u>
Total Liabilities and Fund Balances	<u>\$ 41,010,572</u>

See accompanying notes to the basic financial statements

The Children's Trust
*Reconciliation of the Balance Sheet of Governmental Fund
to the Government-wide Statement of Net Position
September 30, 2014*

Total Governmental Fund Balances	\$	31,382,489
 Amounts reported for governmental activities in the statement of net position are different because:		
 Capital assets used in governmental activities are not current financial resources and therefore are not reported in the governmental fund.		
Cost of capital assets	\$	734,889
Less accumulated depreciation		<u>(485,673)</u>
		249,216
 Liabilities not due and payable in the current period and therefore are not reported in the governmental fund balance sheet but are reported on the government-wide statement of net position.		
Other post employment benefits payable	\$	(267,211)
Compensated absences payable		<u>(307,624)</u>
		<u>(574,835)</u>
 Net Position of Governmental Activities	 \$	 <u>31,056,870</u>

See accompanying notes to the basic financial statements

The Children's Trust
*Statement of Revenues, Expenditures and
 Changes in Fund Balances*
 For the Fiscal Year Ended September 30, 2014

	<u>General Fund</u>
Revenues	
Ad valorem taxes	\$ 93,382,166
Investment earnings	223,088
Interlocal agreement	2,659,187
Miscellaneous	<u>138,070</u>
Total Revenues	<u>96,402,511</u>
Expenditures	
Personnel:	
Salaries	\$ 5,308,453
Benefits	<u>1,993,583</u>
	7,302,036
Provider services	81,445,927
Operating:	
Professional services	82,034
Accounting/auditing/legal	218,235
Other contractual services	31,178
Travel, per diem and conferences	134,992
Communications and freight services	77,549
Rental and leases	493,757
Insurance	76,006
Postage and courier	10,532
Printing and binding	16,608
Office	20,204
Operating	76,840
Dues and fees	38,703
Other current charges and obligations	<u>6,702</u>
	1,283,340
Capital outlay:	85,752
Non-operating allocations: Interlocal agreement and tax collector fees	<u>3,609,718</u>
Total Expenditures	<u>93,726,773</u>
Excess of Revenues Over Expenditures	2,675,738
Fund Balances - Beginning of Year	<u>28,706,751</u>
Fund Balances - End of Year	<u>\$ 31,382,489</u>

See accompanying notes to the basic financial statements

The Children's Trust
*Reconciliation of the Statement of Revenues, Expenditures and Changes
in Fund Balances of Governmental Fund to the Government-wide Statement of Activities
For the Fiscal Year Ended September 30, 2014*

Net Changes In Fund Balances - Total Governmental Fund \$ 2,675,738

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures on the governmental fund type operating statement. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation expense in the current period. The details are as follows:

Capital outlay	\$ 85,752	
Capital outlay - Information technology services	18,815	
	<u>104,567</u>	
Depreciation expense	<u>(60,359)</u>	44,208

Some expenses reported in the Statement of Activities do not require current financial resources and, therefore, are not reported as expenditures in the governmental funds. The details are as follows:

The increase in other post employment benefits payable obligation is reported on the government-wide statement of activities but not in the governmental fund's operating statement.

Liability at 9/30/2014	\$ (267,211)	
Liability at 9/30/2013	<u>209,081</u>	(58,130)

Compensated absences payable reported in the statement of activities, do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.

Liability at 9/30/2014	\$ (307,624)	
Liability at 9/30/2013	<u>269,688</u>	<u>(37,936)</u>

Change In Net Position of Governmental Activities \$ 2,623,880

See accompanying notes to the basic financial statements

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

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The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

The Children's Trust

The Children's Trust (The Trust) is a special independent taxing district established pursuant to Section 1.01(A) (11) of the Miami-Dade County (the County) Home Rule Charter, Ordinance #02-247 of Miami-Dade County and Section 125.901 of the Florida Statutes.

Note 1 - Summary of Significant Accounting Policies

The financial statements of The Trust have been prepared in conformity with accounting principles generally accepted in the United States (GAAP) as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for governmental accounting and financial reporting.

The most significant of The Trust's accounting policies are described below.

1-A. Reporting Entity

A reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements are not misleading. The primary government of The Trust consists of all funds, departments, boards and agencies that are not legally separate from The Trust. For The Trust, this entity is limited to the legal entity, The Children's Trust. The Trust is a special independent taxing district established pursuant to Section 1.01(A) (11) of the Miami-Dade County Home Rule Charter, Ordinance #02-247 of Miami-Dade County and Section 125.901 of the Florida Statutes. The Trust is controlled by a governing board consisting of thirty-three (33) members. The thirty-three (33) member board is comprised of seven individuals recommended by the Miami-Dade Board of County Commissioners and appointed by the Governor, twenty-two members appointed by virtue of the office or position they hold within the community and four members-at-large appointed by a majority of the sitting members of The Children's Trust. Members appointed by the Governor serve four-year terms. The youth representative member and the State of Florida legislative delegate member serve a one-year term. Members appointed by reason of their position are not subject to length of terms. All other members serve two-year terms.

Component units are legally separate entities for which the government is considered to be financially accountable and for which the nature and significance of their relationship with the primary government are such that exclusion would cause The Trust's financial statements to be misleading or incomplete. The primary government is considered financially accountable if it appoints a voting majority of an organization's governing body and 1) it is able to impose its will on the organization or 2) there is a potential for the organization to provide specific financial benefit to or impose specific financial burden on The Trust. Additionally, the primary government is required to consider other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity financial statements to be misleading or incomplete.

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

The financial statements include all operations over which The Trust is financially accountable. While The Trust provides funding to various agencies, each agency is financially independent. The Trust has no authority to appoint or hire management of the agencies nor does it have responsibility for routine operations of the agencies. Based upon the criterion above, the reporting entity is limited to the legal entity, The Trust.

1-B. Basis of Presentation

The Trust's basic financial statements consist of government-wide statements, including a statement of net position, a statement of activities and fund financial statements, which provide a more detailed level of financial information.

Government-wide Financial Statements - The government-wide financial statements are designed to provide readers with a broad overview of The Trust's finances. These statements include the statement of net position and the statement of activities, and report financial information for The Trust as a whole.

The statement of net position presents the financial position of the governmental activities of The Trust. The statement of activities presents a comparison between direct expenses and program revenues for each function of The Trust's governmental activities. Direct expenses are those that are specifically associated with a function and therefore are clearly identifiable to that function. The Trust reports all expenses under a single function: Provider Services.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees and other charges to users of The Trust's services; (2) operating grants and contributions that are used to finance annual operating activities including restricted investment income; and (3) capital grants and contributions that are used to fund the acquisition, construction or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions and must be used to fund related programs. To identify the appropriate function related to program revenue, the determining factor is which function generates the revenue; whereas, to identify the appropriate function for grants and contributions, the determining factor is for which function the revenues are restricted. Taxes and other revenue sources included with program revenues are reported as general revenues of The Trust.

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

Fund Financial Statements - The Trust segregates transactions related to certain Trust functions or activities into separate funds to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of The Trust at this more detailed level. Fund financial statements are provided for the governmental fund.

Fund Accounting - The Trust uses funds to maintain its financial records during the year. A fund is a fiscal and accounting entity with a self-balancing set of accounts. The Trust uses the governmental fund category.

Governmental Funds - Governmental funds are those through which most governmental functions are typically financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to various governmental funds according to the purposes for which they may, or must, be used. Fund liabilities are assigned to the fund from which they will be liquidated. The Trust reports the difference between governmental fund assets and liabilities as fund balance. The following is The Trust's major governmental fund:

General Fund - The general fund accounts for all financial resources except those required to be accounted for in another fund. The general fund balance is available to The Trust for any purpose provided it is expended or transferred according to the general laws of Florida.

1-C. Measurement Focus

Government-wide Financial Statements - The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of The Trust are included on the statement of net position. The statement of activities reports revenues and expenses.

Fund Financial Statements - The governmental fund is accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation of the government-wide statements to the governmental fund statements, with brief explanations, to better identify the relationship between the measurement focus of each statement.

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

1-D. Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. At the fund reporting level, the governmental fund uses the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of unearned revenue, and in the presentation of expenses versus expenditures.

Revenues - Exchange Transactions - Revenue resulting from exchange transactions, in which each party gives and receives items or services of essentially equal value is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded when the exchange takes place and in the year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current year. For The Trust, the phrase "available for exchange transactions" means expected to be received prior to the next fiscal year end.

Revenues - Non-exchange Transactions - Non-exchange transactions in which The Trust receives value without directly giving equal value in return, and include primarily property taxes and grants. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which The Trust must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to The Trust on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions (property taxes) also must be available (i.e., collected within 60 days subsequent to year end) before it can be recognized. Revenues pertaining to inter-local agreements are recognized as soon as eligibility requirements posed by the agreement have been met.

Under the modified accrual basis, the following revenue sources are considered to be predisposed to accrual: property taxes, federal and state grants, and inter-local agreements.

Unearned Revenue - Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied. On both the government-fund financial statements and the government-wide financial statements, revenues are considered unearned as it relates to cash advances.

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

Expenses/Expenditures - On the accrual basis of accounting, expenses are recognized at the time they are incurred, if measurable. On the modified accrual basis, expenditures generally are recognized in the accounting period in which the related fund liability is incurred and due, if measurable.

1-E. Assets, Liabilities and Fund Equity

1-E-1. Cash, Cash Equivalents, and Investments

Cash and Cash Equivalents - Cash and cash equivalents are considered to be cash on hand. Cash and cash equivalents are reported on the balance sheet.

Investments - Section 218.415(17), Florida Statutes, limits the types of investments that The Trust can invest in unless specifically authorized in The Trust's investment policy. The Trust's policy allows for the following investments:

- U.S. Treasury obligations;
- U.S. government agency and instrumentality obligations;
- Interest bearing certificates of deposit;
- Bankers' acceptances with an original maturity not exceeding 180 days, issued on domestic banks or branches of foreign banks domiciled in the U.S. and operating under U.S. banking law, whose senior long-term debt is rated, at the time of purchase, AA by Standard and Poor's, AA by Moody's, or AA by Fitch;
- Commercial paper, rated in the highest tier by a nationally recognized rating agency, issued on U.S. companies and denominated in U.S. currency with a maturity not exceeding 270 days from the date of purchase;
- Investment-grade obligations of state, provincial and local governments and public authorities;
- Repurchase agreements whose underlying purchased securities consist of the aforementioned instruments with a defined termination date of 180 days or less collateralized by U.S. Treasury notes, bonds or bills with a maturity not exceeding 10 years;
- Money market mutual funds regulated by the Securities and Exchange Commission;
- Corporate bonds issued by U.S. companies and denominated in U.S. currency which are rated at least A1/P1 for short-term debt and/or AA-/Aa3; and
- Local government investment pools.

Investments of The Trust are stated at fair value based upon quoted market prices.

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

1-E-2. Receivables

All trade, grants, property tax and intergovernmental receivables are reported net of an allowance for uncollectible accounts, where applicable.

1-E-3. Prepaid Items

Payments made to vendors for services that will benefit periods beyond September 30, 2014 are recorded as prepaid items using the consumption method by recording an asset for the prepaid amount and reflecting the expenditure in the year in which services are consumed. At the fund reporting level, an equal amount of fund balance is reported as nonspendable, as this amount is not available for general appropriation.

1-E-4. Capital Assets

General capital assets are those assets specifically related to activities reported in the general fund. These assets generally result from expenditures in the general fund. The Trust reports these assets in the governmental activities column of the government-wide statement of net position, but does not report these assets in the governmental fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their fair values as of the date received. The Trust maintains a capitalization threshold of \$1,000. Significant improvements to capital assets are capitalized. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's useful life are expensed.

All reported capital assets are depreciated over the remaining useful lives of the related capital assets.

Depreciation is computed using the straight-line method over the following useful lives:

Description	Estimated Useful Lives
Furniture and equipment	10 years
Computer hardware and software	3 years

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

1-E-5. Compensated Absences Payable

Vacation and other compensated absences benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the employer will compensate the employees for the benefits through paid time off or some other means.

All compensated absence payables include salary-related payments, where applicable.

The total compensated absence payable is reported on the government-wide financial statements. The governmental fund reports the compensated absence liability at the fund reporting level only "when due." The general fund is used to liquidate such amounts.

1-E-6. Accrued Liabilities and Long-term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of these funds.

1-E-7. Fund Equity

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net position."

Fund Balance – Generally, fund balance represents the difference between the current assets and current liabilities. In the fund financial statements, governmental funds report fund classifications that comprise a hierarchy based primarily on the extent to which The Trust is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Fund balances are classified as follows:

- ***Nonspendable*** – Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.
- ***Restricted*** – Fund balances are reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by The Trust or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

- **Committed** – Fund balances are reported as committed when they can only be used for specific purposes pursuant to constraints imposed by formal action of the Board through the approval of a resolution. Only the Board may modify or rescind the commitment.
- **Assigned** – Fund balances are reported as assigned when amounts are constrained by The Trust's intent to be used for specific purposes, but are neither restricted nor committed. Only the Board may assign fund balances.
- **Unassigned** - Fund balances are reported as unassigned as a residual amount when the balances do not meet any of the above criterion. The Trust reports positive unassigned fund balance only in the general fund.

Flow Assumptions – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is The Trust's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is The Trust's policy to use fund balance in the following order:

- Committed
- Assigned
- Unassigned

Minimum Fund Balance – In the General Fund, The Trust has a minimum fund balance policy whereby The Trust strives to maintain a minimum fund balance that is equivalent to two months of operating expenditures. This minimum amount is required to manage cash in-flows and out-flows, emergencies and other unforeseen events until tax revenue is received as The Trust is prohibited by Ordinance #02-247 of Miami-Dade County from issuing short-term debt instruments.

Net Position - Net position represents the difference between assets and deferred outflows of resources and liabilities and deferred inflows of resources. Net position investment in capital assets consists of capital assets, net of accumulated depreciation. Net position are reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by The Trust or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. All other net position is reported as unrestricted.

1-E-8. Estimates

The preparation of the financial statements in conformity with accounting policies generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

The Children’s Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

1-E-9. Implementation of New GASB Standards

In fiscal year 2013-14, The Trust implemented the following GASB Statements:

Statement No. 66, “Technical Correction – 2012; an amendment of GASB Statements No. 10 and No. 62.” The adoption of this statement does not have any impact on The Trust’s financial statements.

Statement No. 67, “Financial Reporting for Pension Plans—an amendment of GASB Statement No. 25.” The adoption of this statement does not have any impact on The Trust’s financial statements

Statement No. 70, “Accounting and Financial Reporting for Nonexchange Financial Guarantees.” The adoption of this statement does not have any impact on The Trust’s financial statements

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The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 2 – Stewardship, Compliance and Accountability

2-A. Budgetary Information

The Trust adopts an annual operating budget for its general fund.

The budget is adopted on a basis consistent with accounting policies generally accepted in the United States of America. The legal level of control (the level at which expenditures may not legally exceed appropriations) for the adopted annual operating budget generally is the function level as defined in the adopted budget.

Only the Board may amend the budget; all budget appropriations lapse at year-end.

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The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 3 - Detailed Notes on All Funds

3-A. Deposits and Investments

Deposits - Florida statutes authorize the deposit of The Trust's funds in demand deposits or time deposits of financial institutions approved by the State Treasurer, defined as qualified public depositories (QPD). In the event of a bank failure, the remaining public depositories would be responsible for covering any losses. All deposits of The Trust are held in a QPD. As of September 30, 2014, the balances of The Trust's cash deposits and certificates of deposit were \$702,007 and \$35,000,000, respectively.

Custodial Credit Risk – Deposits – The custodial credit risk for deposits is the risk that, in the event of a bank failure, The Trust's deposits or the securities collateralizing these deposits may not be recovered. The Trust's deposits at year end are considered insured and collateralized for custodial credit risk purposes.

Investments - Investments consist of amounts placed with the State Board of Administration (SBA) which administers the Florida PRIME that is an investment pool created by Section 218.405 and 218.417, Florida Statutes. The Florida PRIME investment pool operates under investment guidelines established by Section 215.47, Florida Statutes.

The Trust's investments in Florida PRIME, which SBA indicates is a Securities and Exchange Commission Rule 2a7-like external investment pool, are similar to money market funds in which shares are owned in the fund rather than the underlying investments. These investments are reported at fair value.

Investments, stated at their fair value, consist of the following at September 30, 2014:

<u>Investment type</u>	<u>Amount</u>
Certificates of deposit	\$ 35,000,000
Money market investments	4,695,583
State Board of Administration:	
Florida PRIME	38,721
Total	\$ 39,734,304

(This page continued on the subsequent page)

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

Money Market Investments – The Trust's investment in money market accounts is held in a qualified public depository, as required by Chapter 280, Florida Statutes.

State Board of Administration Florida PRIME - Investments with a fair value of \$1 at September 30, 2014, were in the Florida PRIME with weighted average days to maturity (WAM) of 39 days. The Trust's investment in the Florida PRIME investment pool is rated AAAM by Standard and Poor's.

Interest Rate Risk – Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment.

The Trust has an investment policy of structuring the investment portfolio so that the securities mature to meet cash requirements for ongoing operations and investing operating funds primarily in short-term securities, money market funds, or similar investment pools unless it is anticipated that long-term securities can be held to maturity without jeopardizing investments to no more than five years, thereby avoiding the need to sell securities on the open market prior to maturity. See WAM above.

Credit Quality Risk – Credit quality risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Trust's investment policy limits investments to those which carry the highest ratings issued by a Nationally Recognized Statistical Rating Organization (NRSRO).

Concentration of Credit Risk - Concentration of credit risk is the risk of loss attributed to the magnitude of The Trust's investment in a single issuer. The Trust's investment policy states that assets shall be diversified to control the risk of loss resulting from concentration of assets to a specific maturity, instrument, issuer, dealer, or bank through which these securities are bought and sold. At September 30, 2014, The Trust invested in certificates of deposit, a money market account and in the State Board of Administration.

3-B. Receivables

Receivables at September 30, 2014, consisted of taxes, grants, provider, and intergovernmental receivables arising from inter-local agreements.

Receivables are recorded on The Trust's financial statements to the extent that the amounts are determined to be material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation, and in the case of receivables, collectability.

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

3-C. Property Taxes

Property taxes consist of ad valorem taxes on real and personal property within Miami-Dade County. Property values are determined by the Miami-Dade County property appraiser, and property taxes are collected by the Miami-Dade County tax collector. The Trust is permitted, by Ordinance #02-247 of Miami-Dade County, to levy taxes up to 0.5 mills per \$1,000 of assessed valuation. Property taxes are levied each November 1 on the assessed value listed as of January 1 of the same year for real and personal property located within Miami-Dade County. The Trust adopted the tax levy for fiscal year 2013-2014 on September 16, 2013. Tax bills are mailed in October and taxes are payable between November 1 of the year assessed and March 31 of the following year at discounts of up to four percent for early payment.

Taxes become delinquent on April 1st of the year following the year of assessment. State law provides for enforcement of collection of personal property taxes by seizure of the property to satisfy unpaid taxes and for enforcement of collection of real property taxes by the sale of interest-bearing tax certificates to satisfy unpaid taxes.

The adjusted assessed value at July 1, 2013 upon which the fiscal year 2013-14 levy was based was approximately \$199 billion. The Trust levied .5000 mills, which resulted in tax revenue of \$93,382,166 on the 2013 tax roll for fiscal year 2013-14.

3-D. Prepaid Items

Prepaid items at September 30, 2014 consist of the following:

Insurance	<u>\$ 4,094</u>
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The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

3-E. Capital Assets

Capital asset activity for the year ended September 30, 2014 for governmental activities was as follows:

Asset Class	Balance 10/1/2013	Additions	Deletions	Balance 9/30/2014
Governmental activities:				
Depreciable capital assets:				
Computers	\$ 554,515	\$ 104,567	\$ 186,828	\$ 472,254
Furniture and equipment	321,245	-	58,610	262,635
Total depreciable capital assets	875,760	104,567	245,438	734,889
Accumulated depreciation:				
Computers	523,157	29,247	186,828	365,576
Furniture and equipment	147,595	31,112	58,610	120,097
Total accumulated depreciation	670,752	60,359	245,438	485,673
Governmental activities capital assets, net	\$ 205,008	\$ 44,208	\$ -	\$ 249,216

Governmental activities depreciation expense for the year ended September 30, 2014 amounted to \$60,359.

3-F. Unearned Revenue

Resources that do not meet revenue recognition requirements (not earned) are recorded as unearned revenue in the government-wide and fund financial statements.

Unearned revenue at September 30, 2014 consists of the following:

Grants	<u>\$ 33,088</u>
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The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

3-G. Long-term Debt Obligations

Changes in Long-term Debt - Changes in The Trust's long-term debt consisted of the following for the year ended September, 2014:

	Outstanding 10/1/2013	Additions	Reductions	Outstanding 9/30/2014	Amounts Due in One Year
Governmental Activities:					
Compensated absences payable	\$ 269,688	\$ 166,257	\$ 128,321	\$ 307,624	\$ 30,762
Other post employment benefits payable	209,081	58,130	-	267,211	-
Total Governmental Activities	<u>\$ 478,769</u>	<u>\$ 224,387</u>	<u>\$ 128,321</u>	<u>\$ 574,835</u>	<u>\$ 30,762</u>

All long-term debt is retired from the general fund.

3-H. Operating Leases

The Trust is committed under two operating leases for office space. The term of the first lease expires in November 2016, with the base rate being adjusted annually by an increase of a fixed rate of 2% per year, which commenced on the third year of the lease agreement. The second lease, which was entered into on November 22, 2011 has an option to extend for five additional one-year renewal periods, with the base rate being adjusted annually by an increase of a fixed rate of 2%.

Expenditures for operating leases totaled \$493,757 for the fiscal year ended September 30, 2014.

Future minimum lease payments for the leases are:

Fiscal Year Ending September 30,	Annual Payment
2015	\$ 522,828
2016	421,050
2017	<u>62,347</u>
Total	<u>\$ 1,006,225</u>

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

3-I. Pension Plan

All regular employees of The Trust are covered by the State-administered Florida Retirement System (FRS). Provisions relating to FRS are established by Chapters 121 and 122, Florida Statutes; Chapter 112, Part IV, Florida Statutes; Chapter 238, Florida Statutes; and Florida Retirement System Rules, Chapter 60S, Florida Administrative Code, wherein eligibility, contributions, and benefits are defined and described in detail. Essentially all regular employees of participating employers are eligible and must enroll as members of FRS. FRS is a single retirement system administered by the Division of Retirement, Department of Management Services and consists of two cost-sharing, multiple-employer retirement plans and other nonintegrated programs. These include a defined benefit pension plan (Plan), a Deferred Retirement Option Program (DROP), and a defined contribution plan, referred to as the Public Employee Optional Retirement Program (PEORP).

Benefits in the Plan vest at six years of service provided that Plan members enrolled in the FRS prior to July 1, 2011; otherwise benefits in the Plan vest at eight years of service. All vested members are eligible for normal retirement benefits at age 62 or at any age after 30 years of service, provided that Plan members enrolled in FRS prior to July 1, 2011, otherwise all vested members are eligible for normal retirement at age 65 or at any age after 33 years of service, which may include up to four years of credit for military service. The Plan also includes an early retirement provision; however, there is a benefit reduction for each year a member retires before his or her normal retirement date. The Plan provides retirement, disability and death benefits and annual cost-of-living adjustments.

DROP, subject to provisions of Section 121.091, Florida Statutes, permits employees eligible for normal retirement under the Plan to defer receipt of monthly benefit payments while continuing employment with an FRS employer. An employee may participate in DROP for a period not to exceed 60 months after electing to participate, except that certain instructional personnel may participate for up to 96 months. During the period of DROP participation, deferred monthly benefits are held in the FRS Trust Fund and accrue interest.

As provided in Section 121.4501, Florida Statutes, eligible FRS members may elect to participate in PEORP in lieu of the Plan. The Trust employees participating in DROP are not eligible to participate in PEORP. Employer contributions are defined by law; however, the ultimate benefit depends in part on the performance of investment funds. PEORP is funded by employer and employee contributions that are based on salary and membership class (Regular Class, Senior Management Class, etc.). Contributions are directed to individual member accounts, and the individual members allocate contributions and account balances among various approved investment choices. Benefits in PEORP vest after one year of service.

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

The FRS's financial statements and required supplemental information are included in the comprehensive annual financial report of the State of Florida which may be obtained by contacting the Florida State Comptroller's Office in Tallahassee, Florida. Also, an annual report on the FRS, which includes its financial statements, required supplemental information, actuarial report and other relevant information may be obtained from the State of Florida, Division of Retirement in Tallahassee, Florida.

Funding Policy: The contribution rates for the FRS members are established by law and may be amended by the State of Florida. Effective July 1, 2011 employees were required to pay 3% towards their retirement. The employer contribution rate for regular employees and senior management applicable to the last three fiscal years were as follows:

<u>Employer Contribution Rates</u>	<u>Regular Employees</u>	<u>Senior Management</u>
Effective 7/1/12	5.18%	6.30%
Effective 7/1/13	6.95%	18.31%
Effective 7/1/14	7.37%	21.14%

The Trust's contributions to the FRS for the last three fiscal years ended September 30, were as follows:

	<u>2014</u>	<u>2013</u>	<u>2012</u>
Employer contribution	<u>\$ 467,356</u>	<u>\$ 336,260</u>	<u>\$ 279,767</u>
Percentage contributed	<u>100%</u>	<u>100%</u>	<u>100%</u>

3-J. Other Post-Employment Benefits (OPEB)

The Trust provides health insurance benefits to its retired employees through a single-employer plan administered by The Trust. Pursuant to the provisions of Section 112.0801, Florida Statutes, former employees who retire from The Trust and eligible dependents, may continue to participate in The Trust's fully-insured benefit plan for medical and prescription drug insurance coverage. An audited financial report for this plan is not issued.

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

Funding Policy – The Trust has not advance-funded or established a funding methodology for the annual OPEB costs or to retire the net OPEB obligation. The Trust subsidized the premium rate paid by retirees by allowing them to participate in the plan at reduced or blended group (implicitly subsidized) premium rates for both active and retired employees. These rates provide an implicit subsidy for retirees because, on an actuarial basis, their current and future claims are expected to result in higher costs to the plan on average than those of active employees. The benefits provided under this defined benefit plan are provided for a retiree's lifetime (or until such time at which retiree discontinues coverage under The Trust sponsored plans, if earlier). As of September 30, 2014 one retiree received postemployment health care benefits for the fiscal year. Future retirees will be required to pay 100% of the blended premium to continue coverage under The Trust's group health insurance program. The Trust covers the cost of administering the plan.

Annual OPEB Cost and Net OPEB Obligation – The Trust has elected to calculate the annual required contribution of the employer (ARC) and related information using an "Alternative Measurement Method" in lieu of an independent actuarial valuation. The employer's annual other postemployment benefit (OPEB) cost (expense) is calculated based on the ARC. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and to amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years.

The following table includes The Trust's annual OPEB cost for the current year, the amount actually contributed to the plan, and the changes in The Trust's net OPEB obligation:

Annual required contribution (ARC)	\$	70,364
Interest on normal costs		7,109
Amortization (adjustments) of unfunded actuarial accrued liability (UAAL)		<u>(7,744)</u>
Annual OPEB cost		69,729
Employer benefit payments		<u>11,599</u>
Increase in net OPEB obligation		58,130
Net OPEB obligation, beginning of year		<u>209,081</u>
Net OPEB obligation, end of year	<u>\$</u>	<u>267,211</u>

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

Funded Status and Funding Progress – The Trust's funding status based upon the most recent actuarial valuation follows:

Schedule of Funding Progress						
Plan Year Ending	(1) Actuarial Value of Assets	(2) Actuarial Accrued Liability (AAL) Entry Age Normal	(3) Unfunded AAL/(UAAL) (2)-(1)	(4) Funded Ratio (2)/(1)	(5) Covered Payroll	(6) UAAL as a Percentage of Covered Payroll ((2)-(1))/(5)
9/30/2010	\$ -	\$ 216,509	\$ 216,509	\$ -	\$ 5,439,457	4.0%
9/30/2013	\$ -	\$ 328,347	\$ 328,347	\$ -	\$ 6,138,738	5.3%

The annual OPEB cost for the last five (5) fiscal years follows:

Schedule of Employer Contributions				
Fiscal Year Ended September 30,	Annual OPEB Cost	Annual OPEB Contribution	Percentage Contributed	Net OPEB Obligation
2010	\$ 58,873	\$ -	0%	\$ 58,873
2011	62,013	13,529	22%	107,357
2012	65,248	25,974	40%	146,631
2013	66,684	4,235	6%	209,081
2014	69,729	11,599	17%	267,211

(This page continued on the subsequent page)

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

Actuarial Methods and Assumptions – Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The Trust's significant methods and assumption are as follows:

Current Valuation Date	September 30, 2013
Actuarial Cost Method	Entry Age
Amortization Method	Level Percentage of Payroll -Closed
Remaining Amortization Period	26 years
Asset Valuation Method	Unfunded
Actuarial Assumptions:	
Discount Rate	3.40%
Projected Payroll Growth	4.00%
Inflation Rate	1.80%
Health Insurance Trends	8.5% for fiscal year 2014 and reduced by 0.5% on an yearly basis until the trend grades down to 5% in year 2021 and remaining at 5% for fiscal 2021 and thereafter

3-K. Fund Equity

Fund Balances – Fund balances are classified as follows:

- **Nonspendable** – The following fund balances are nonspendable because they are not in spendable form:

Prepaid items	<u>\$ 4,094</u>
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- **Restricted** – The following fund balances are legally restricted to specified purposes:

General Fund:

Provider services - contracts	<u>\$ 31,378,395</u>
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The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

Investment in Capital Assets

The “*investment in capital assets*” amount as reported on the government-wide statement of net position as of September 30, 2014 is as follows:

	<u>Governmental Activities</u>
Investment in capital assets:	
Cost of capital assets	\$ 734,889
Less accumulated depreciation	<u>485,673</u>
Investment in capital assets	<u><u>\$ 249,216</u></u>

(This page continued on the subsequent page)

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 4 - Other Notes

4-A. Risk Management

The Trust is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Trust purchases commercial insurance coverage to mitigate the various risks. Retention of risks is limited to the excess of those that are insured and those that are uninsurable, with deductibles ranging from \$0 to \$25,000 per occurrence, except for windstorm, whereby the deductible is 10% of the value of the insured contents. There were no settled claims which exceeded insurance coverage since inception of The Trust.

The Trust is required by Florida Statute to provide a surety bond in the sum of at least \$1,000 for each \$1 million portion thereof of The Trust's budget for the Chair, Vice Chair, Treasurer and President/CEO. This surety bond is included in the insurance coverage purchased through commercial carriers.

4-B. Commitments

Contract Commitments - As of September 30, 2014, The Trust has made the following contract commitments:

Out of School	\$ 23,695,516
Health	16,438,792
Prevention Program	13,185,520
Safe and Supportive Communities	8,050,809
Early Child Care Quality Rating and Improvement System	4,197,930
Leverage and Match Contracts	1,389,652
211/Parent and Youth Helpline	1,374,176
Community Outreach, Public Awareness and Program Promotion	1,324,800
Other	<u>89,780</u>
Total	<u>\$ 69,746,975</u>

(This page continued on the subsequent page)

The Children's Trust
Notes to the Basic Financial Statements
For the Fiscal Year Ended September 30, 2014

Note 4 - Other Notes (Continued)

4-C. Inter-local Agreement

The Trust entered into two inter-local agreements. The first agreement is with the City of Miami Beach, the Miami Beach Community Redevelopment Agency and Miami-Dade County. The second agreement is with the City of Miami, the Southeast Overtown/Park West Community Redevelopment Agency, the Omni Redevelopment District Community Redevelopment Agency and Miami-Dade County (collectively the CRAs) for the purpose of establishing the use of tax revenues to be derived from the imposition of a half mill tax levy by The Trust.

The CRAs have various series of community redevelopment revenue bonds currently outstanding issued under certain bond resolutions to which the CRAs have pledged all current and future tax increment revenues the CRAs are entitled to, including tax revenues from The Trust. The CRAs shall use The Trust revenues for debt service only after all other tax increment revenues have been exhausted and shall remit to The Trust on the last day of the CRA's fiscal year all of The Trust revenues that are not needed for debt service. In exchange for the City of Miami, the City of Miami Beach and the CRAs' cooperation, The Trust will make funds available for children's programs within the City of Miami and the City of Miami Beach in the amount of The Trust revenues. The Trust revenues provided to the CRAs for the fiscal year ended September 30, 2014 were \$2,659,187.

4-D. Related Party Transactions

In the course of pursuing its mission, The Trust engages agencies in the community at large to provide services. The Trust's Board of Directors is comprised of a broad spectrum of members of the community, some of whom have extensive knowledge, background and experience with matters of importance to conducting The Trust's services. From time to time, matters come before the Board where a board member, or a relative, may have a personal or financial interest that could be considered to potentially cause a conflict of interest. When such a circumstance occurs, The Trust's procedures require that board member to abstain from voting on the matter and document the reason for the abstention. During the fiscal year ended September 30, 2014, a number of proposals came before the Board relating to organizations in which board members may have had a conflict of interest. In those circumstances, the board members who had identified the potential conflicts abstained from voting.

Required Supplementary Information



Because All Children Are Our Children

The 
Children's Trust

The Children's Trust
Schedule of Revenues, Expenditures, and Changes in Fund Balances
Budget and Actual – General Fund
For the Fiscal Year Ended September 30, 2014

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
Revenues and Beginning Fund Balances				
Ad valorem tax revenue	\$ 94,576,679	\$ 94,576,679	\$ 93,382,166	\$ 1,194,513
Interlocal agreement	2,527,508	2,527,508	2,659,187	(131,679)
Investment earnings/miscellaneous	305,630	305,630	361,158	(55,528)
Fund balances, October 1, 2013	26,210,666	26,210,666	28,706,751	(2,496,085)
Total Revenues and Beginning Fund Balances	<u>123,620,483</u>	<u>123,620,483</u>	<u>125,109,262</u>	<u>(1,488,779)</u>
Expenditures				
Provider Services	<u>90,240,184</u>	<u>90,240,184</u>	<u>81,445,927</u>	<u>8,794,257</u>
Operating Expenditures:				
General Administration:				
Salaries and fringe benefits	8,014,767	8,014,767	7,302,036	712,731
Professional/legal/ other contracted services	450,000	450,000	331,447	118,553
Rent/insurance	600,000	600,000	569,763	30,237
Travel/communications	250,000	250,000	212,541	37,459
Supplies/postage/printing	150,000	150,000	130,886	19,114
Promotional/dues/miscellaneous	50,000	50,000	38,703	11,297
Total General Administration	<u>9,514,767</u>	<u>9,514,767</u>	<u>8,585,376</u>	<u>929,391</u>
Capital:				
Computer software/hardware	100,000	100,000	85,752	14,248
Total Capital	<u>100,000</u>	<u>100,000</u>	<u>85,752</u>	<u>14,248</u>
Total Operating Expenditures	<u>9,614,767</u>	<u>9,614,767</u>	<u>8,671,128</u>	<u>943,639</u>
Non-operating Expenditures:				
Interlocal agreement	2,527,508	2,527,508	2,659,187	(131,679)
Tax collector fees	945,767	945,767	950,531	(4,764)
Total Non-operating Expenditures	<u>3,473,275</u>	<u>3,473,275</u>	<u>3,609,718</u>	<u>(136,443)</u>
Total Expenditures	<u>103,328,226</u>	<u>103,328,226</u>	<u>93,726,773</u>	<u>9,601,453</u>
Fund Balances, September 30, 2014	<u>20,292,257</u>	<u>20,292,257</u>	<u>31,382,489</u>	<u>(11,090,232)</u>
Total Expenditures and Ending Fund Balances	<u>\$ 123,620,483</u>	<u>\$ 123,620,483</u>	<u>\$ 125,109,262</u>	<u>\$ (1,488,779)</u>

See accompanying notes to required supplementary information

The Children's Trust
Notes to the Required Supplementary Information
For the Fiscal Year Ended September 30, 2014

Note 1 – Budgetary Information

The budget for the general fund is adopted on a basis that is consistent with accounting principles generally accepted in the United States as applied to governments.

Note 2 – Excess of Expenditures Over Appropriations

For the fiscal year 2013-14, actual expenditures exceeded the budget for non-operating expenditures by a total of \$136,443. The variance was related to the interlocal agreements with the CRAs and tax collector fees. Actual revenues associated with the interlocal agreements with the CRAs also exceeded the budgeted revenues by the same amount, thereby offsetting these expenditures. The overall budget variance was favorable as actual total expenditures were less than budgeted total expenditures.

The Children's Trust
Schedule of Funding Progress - Other Post-Employment Benefits
Required Supplementary Information

	(a)	(b)	(b) – (a)	(a) / (b)	(c)	((b-a) / c)
Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL) – Entry Age Normal	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a % of Covered Payroll
September 30, 2010	\$ -	\$ 216,509	\$ 216,509	0%	\$ 5,439,457	4%
September 30, 2013	\$ -	\$ 328,347	\$ 328,347	0%	\$ 6,138,738	5%

Note - GASB Statement No. 45, Other Post Employment Benefits, was implemented for the fiscal year ended September 30, 2010. The above schedule reflects data for the most recent actuarial valuation dates.

Statistical Section



Because All Children Are Our Children



The Children's Trust
Introduction to Statistical Section
(Unaudited)

This part of The Children's Trust (The Trust) comprehensive annual financial report presents detailed information as a context for understanding this year's financial statements, note disclosures, and supplementary information. This information is unaudited.

Contents

Exhibits

Financial Trends

These tables contain trend information that may assist the reader in assessing The Trust's current financial performance by placing it in historical perspective. I - IX

Revenue Capacity

These tables contain information that may assist the reader in assessing the viability of The Trust's most significant "own-source" revenue source, property taxes. X - XIII

Demographic and Economic Information

These tables present demographic and economic information intended (1) to assist users in understanding the socioeconomic environment within which The Trust operates and (2) to provide information that facilitates comparisons of financial statement information over time and among Children Service Councils. XIV-XV

Operating Information

These tables contain service and infrastructure indicators that can inform one's understanding how the information in The Trust's financial statements relates to the services The Trust provides and the activities it performs. XVI-XVIII

Notes :

The Trust has not issued any long-term debt since its inception. Therefore, the debt exhibits are not applicable.

Data Source:

Unless otherwise noted, the information in these tables is derived from The Trust's annual financial report or comprehensive annual financial report for the applicable year, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust
Changes in Net Position - Governmental Activities
(Unaudited)
Last Ten Fiscal Years
(accrual basis of accounting)

	For the Fiscal Years Ended September 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Governmental Activities:										
Provider services	\$ 26,995,570	\$ 54,273,412	\$ 92,597,133	\$ 124,625,744	\$ 114,147,600	\$ 94,592,490	\$ 86,534,096	\$ 81,145,736	\$ 82,478,370	\$ 81,445,927
General administration:										
Personnel services	3,063,286	4,327,993	6,241,653	7,145,532	7,487,592	6,722,477	6,916,358	6,811,602	7,043,872	7,398,102
Materials and services	1,340,414	1,754,173	1,968,079	1,810,524	1,501,720	1,821,784	1,536,252	1,378,002	1,422,344	1,324,884
Interlocal agreement and tax collector fees	1,669,681	1,205,728	1,487,610	3,002,850	3,174,378	3,629,004	3,198,814	3,114,440	3,406,674	3,609,718
Total Expenses	33,068,951	61,561,306	102,294,475	136,584,650	126,311,290	106,765,755	98,185,520	92,449,780	94,351,260	93,778,631
General Revenues:										
Ad valorem taxes	63,149,562	71,789,269	85,083,731	99,337,838	98,074,886	104,402,410	90,188,436	89,450,069	88,846,224	93,382,166
Investment earnings (loss)	2,422,447	5,690,574	6,916,910	3,199,427	(865,284)	821,820	348,238	617,854	403,306	223,088
Interlocal agreement	1,269,681	805,728	1,087,610	1,983,141	2,148,663	2,527,904	2,354,120	2,154,336	2,446,570	2,659,187
Miscellaneous	-	1,814	343	69,577	20,368	2,391	17,994	60,948	84,530	138,070
Total General Revenues	66,841,690	78,287,385	93,088,594	104,589,983	99,378,633	107,754,525	92,908,788	92,283,207	91,780,630	96,402,511
Change in Net Position	\$ 33,772,739	\$ 16,726,079	\$ (9,205,881)	\$ (31,994,667)	\$ (26,932,657)	\$ 988,770	\$ (5,276,732)	\$ (166,573)	\$ (2,570,630)	\$ 2,623,880

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust
Changes in Net Position - Governmental Activities - Percentage of Total
(Unaudited)
Last Ten Fiscal Years
(accrual basis of accounting)

	For the Fiscal Years Ended September 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Expenses:										
Provider services	81.6%	88.2%	90.5%	91.2%	90.4%	88.6%	88.1%	87.8%	87.4%	86.8%
General administration:										
Personnel services	9.3%	7.0%	6.1%	5.2%	5.9%	6.3%	7.0%	7.4%	7.5%	7.9%
Materials and services	4.1%	2.8%	1.9%	1.3%	1.2%	1.7%	1.6%	1.5%	1.5%	1.4%
Interlocal agreement and tax collector fees	5.0%	2.0%	1.5%	2.2%	2.5%	3.4%	3.3%	3.4%	3.6%	3.8%
Total Expenses	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
General Revenues:										
Ad valorem taxes	94.5%	91.7%	91.4%	95.0%	98.7%	96.9%	97.1%	96.9%	96.8%	96.9%
Investment earnings (loss)	3.6%	7.3%	7.4%	3.1%	-0.9%	0.8%	0.4%	0.7%	0.4%	0.2%
Interlocal agreement	1.9%	1.0%	1.2%	1.9%	2.2%	2.3%	2.5%	2.3%	2.7%	2.8%
Miscellaneous	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%
Total General Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust
Government-wide Net Position by Component¹
(Unaudited)
Last Ten Fiscal Years
(accrual basis of accounting)

	September 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Governmental Activities										
Investment in capital assets	\$ 276,199	\$ 362,845	\$ 587,086	\$ 572,658	\$ 452,373	\$ 355,663	\$ 271,259	\$ 340,777	\$ 205,008	\$ 249,216
Restricted	-	75,795,094	93,798,393	61,818,154	35,005,782	36,091,262	30,898,934	30,662,843	28,227,982	30,807,654
Unrestricted	86,589,082	27,433,421	-	-	-	-	-	-	-	-
Total Governmental Activities	<u>\$ 86,865,281</u>	<u>\$ 103,591,360</u>	<u>\$ 94,385,479</u>	<u>\$ 62,390,812</u>	<u>\$ 35,458,155</u>	<u>\$ 36,446,925</u>	<u>\$ 31,170,193</u>	<u>\$ 31,003,620</u>	<u>\$ 28,432,990</u>	<u>\$ 31,056,870</u>

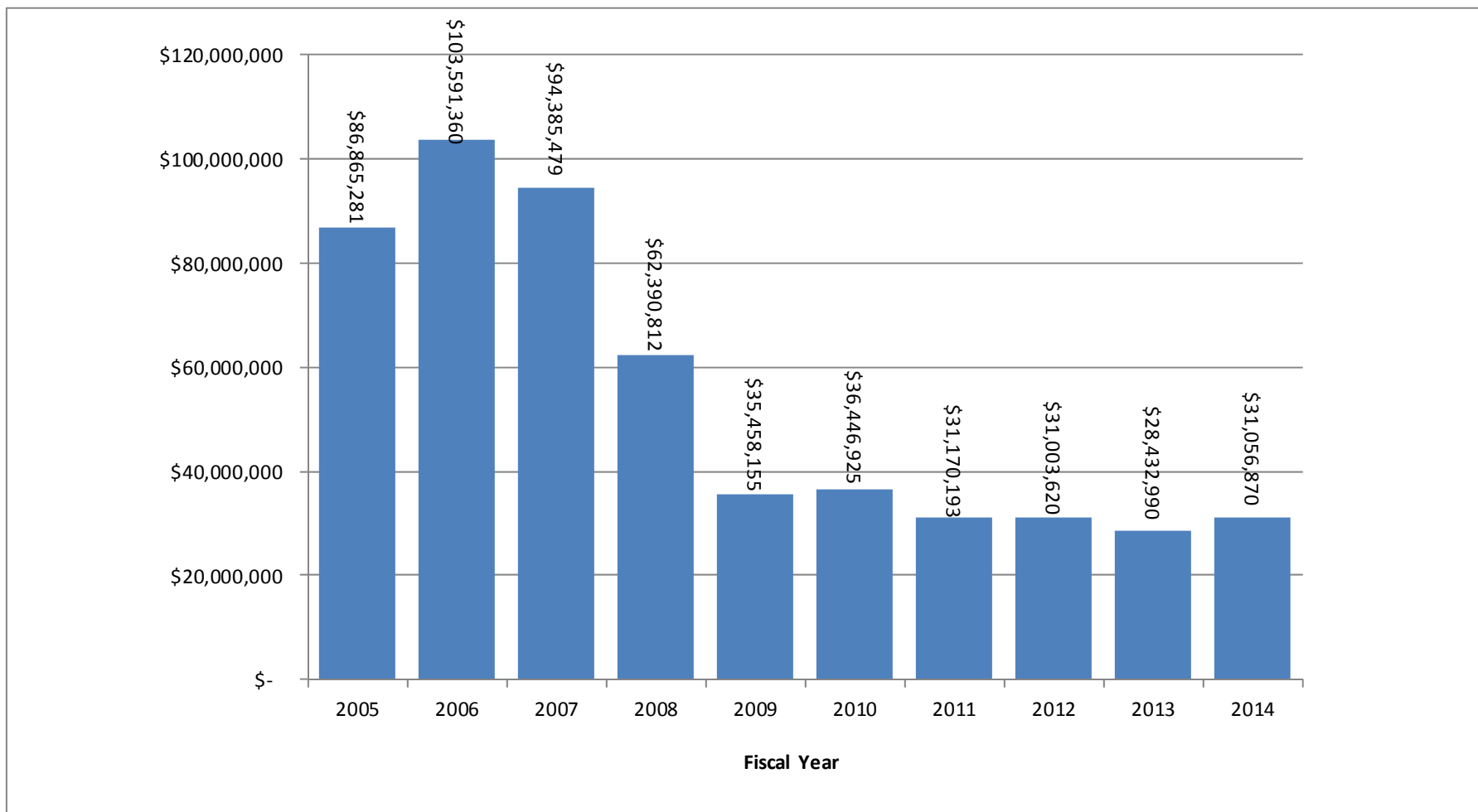
Notes:

¹ Accounting standards require that net position be reported in three components in the financial statements: investment in capital assets; restricted; and unrestricted. Net position is considered restricted only when (1) an external party, such as the State of Florida or the federal government, places a restriction on how the resources may be used, or (2) enabling legislation is enacted by The Trust. Restrictions currently reported are a result of contracts with external parties.

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust
Chart-Total Government-wide Net Position
(Unaudited)
Last Ten Fiscal Years
(accrual basis of accounting)



The Children's Trust
General Governmental Revenues by Source
(Unaudited)
Last Ten Fiscal Years
(modified accrual basis of accounting)

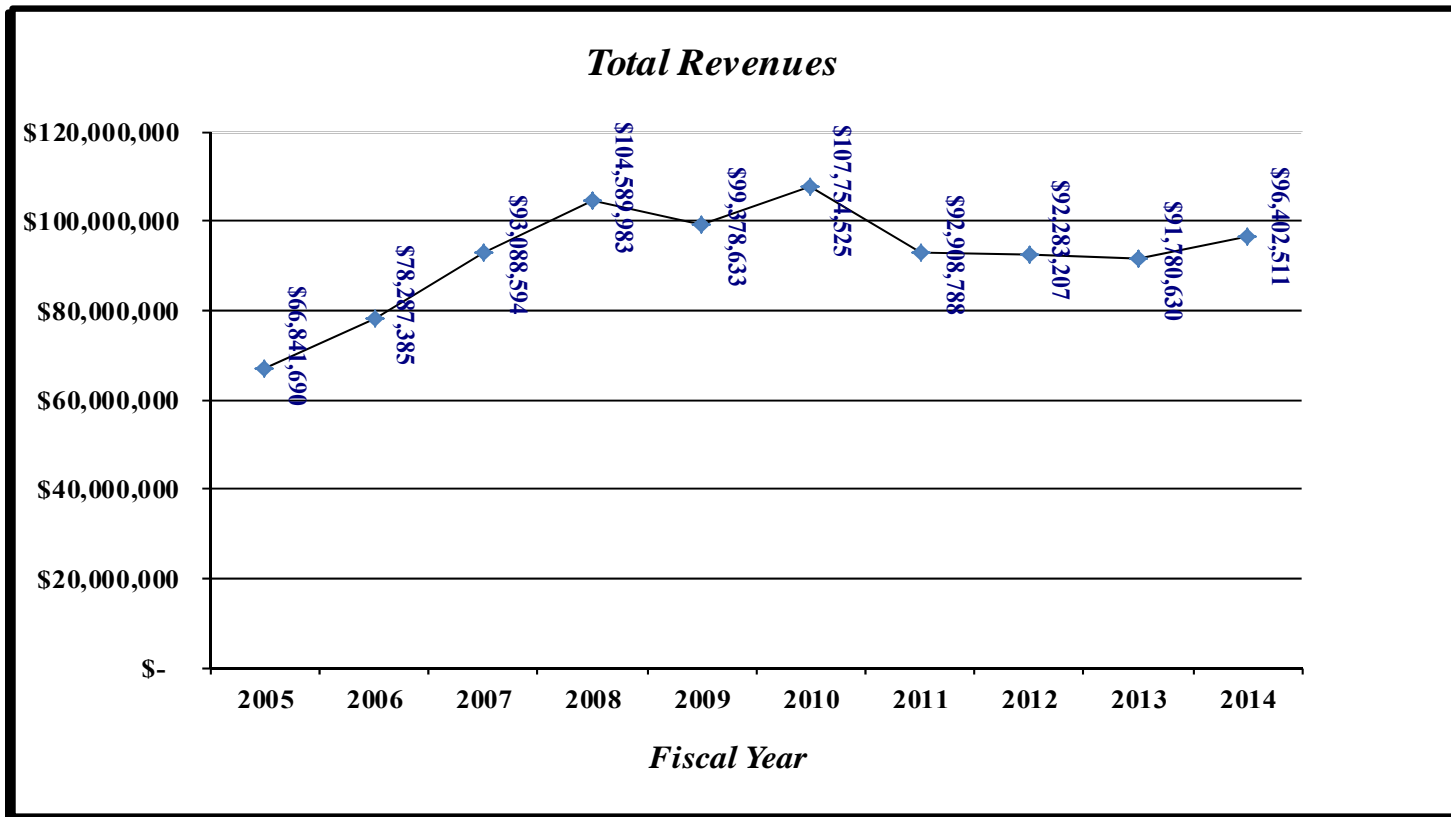
For the Fiscal Years Ended September 30,

Revenue Source	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Ad valorem taxes	\$ 63,149,562	\$ 71,789,269	\$ 85,083,731	\$ 99,337,838	\$ 98,074,886	\$ 104,402,410	\$ 90,188,436	\$ 89,450,069	\$ 88,846,224	\$ 93,382,166
Investment earnings (loss)	2,422,447	5,690,574	6,916,910	3,199,427	(865,284)	821,820	348,238	617,854	403,306	223,088
Interlocal agreement	1,269,681	805,728	1,087,610	1,983,141	2,148,663	2,527,904	2,354,120	2,154,336	2,446,570	2,659,187
Miscellaneous	-	1,814	343	69,577	20,368	2,391	17,994	60,948	84,530	138,070
Total Revenues	\$ 66,841,690	\$ 78,287,385	\$ 93,088,594	\$ 104,589,983	\$ 99,378,633	\$ 107,754,525	\$ 92,908,788	\$ 92,283,207	\$ 91,780,630	\$ 96,402,511
% change from prior year	5.3%	17.1%	18.9%	12.4%	-5.0%	8.4%	-13.8%	-0.7%	-0.5%	5.0%
Percentage of Total Revenues										
Ad valorem taxes	94.5%	91.7%	91.4%	95.0%	98.7%	96.9%	97.1%	96.9%	96.8%	96.9%
Investment earnings (loss)	3.6%	7.3%	7.4%	3.1%	-0.9%	0.8%	0.4%	0.7%	0.4%	0.2%
Interlocal agreement	1.9%	1.0%	1.2%	1.9%	2.2%	2.3%	2.5%	2.3%	2.7%	2.8%
Miscellaneous	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%
Total Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust
Chart-Total General Governmental Revenues by Source
(Unaudited)
Last Ten Fiscal Years
(modified accrual basis of accounting)



The Children's Trust
General Governmental Expenditures by Function
(Unaudited)
Last Ten Fiscal Years
(modified accrual basis of accounting)

Function	For the Fiscal Years Ended September 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Current:										
Personnel Costs:										
Salary	\$ 2,350,555	\$ 3,295,134	\$ 4,577,118	\$ 5,334,752	\$ 5,657,387	\$ 4,958,131	\$ 4,979,708	\$ 4,997,764	\$ 5,181,763	\$ 5,308,453
Benefits	673,705	981,644	1,512,021	1,696,580	1,832,701	1,730,735	1,865,616	1,769,013	1,792,276	1,993,583
Total personnel costs	3,024,260	4,276,778	6,089,139	7,031,332	7,490,088	6,688,866	6,845,324	6,766,777	6,974,039	7,302,036
% Change From Prior Year	129.0%	41.4%	42.4%	15.5%	6.5%	-10.7%	2.3%	-1.1%	3.1%	4.7%
Provider Services	26,995,570	54,343,976	92,820,065	124,712,615	114,027,315	94,592,490	86,534,096	81,145,736	82,478,370	81,445,927
% Change From Prior Year	231.9%	101.3%	70.8%	34.4%	-8.6%	-17.0%	-8.5%	-6.2%	1.6%	-1.3%
Operating:										
Professional services	169,023	198,163	213,522	143,982	150,376	152,214	85,068	104,436	103,124	82,034
Accounting/auditing/legal	157,967	224,343	193,084	324,368	261,565	263,747	263,781	223,101	221,075	218,235
Other contractual services	74,026	100,987	139,545	107,451	66,203	27,858	74,094	59,352	39,385	31,178
Travel, per diem and conferences	46,702	58,032	156,136	191,289	132,143	98,376	100,988	125,870	130,482	134,992
Communications and freight services	46,000	66,885	71,803	89,331	84,810	89,453	90,827	126,397	71,070	77,549
Rental and leases	276,866	533,678	536,171	516,125	524,880	558,292	571,776	533,471	478,203	493,757
Insurance	45,066	52,820	58,660	79,035	87,629	79,104	65,746	65,304	69,486	76,006
Postage and courier	10,849	15,243	20,329	31,411	14,565	11,985	12,473	8,504	10,197	10,532
Printing and binding	8,955	4,704	4,181	8,999	5,011	8,781	7,055	23,296	25,995	16,608
Office	80,692	63,558	51,873	46,431	43,845	33,175	32,956	29,712	22,996	20,204
Operating	185,854	309,576	456,422	110,003	84,372	220,187	51,315	108,207	74,608	76,840
Dues and fees	70,248	47,949	51,384	55,106	27,509	29,409	15,839	18,038	38,055	38,703
Other current charges and obligations	55,766	78,235	14,969	19,411	17,169	4,812	1,110	4,987	1,900	6,702
Total Operating	1,228,014	1,754,173	1,968,079	1,722,942	1,500,077	1,577,393	1,373,028	1,430,675	1,286,576	1,283,340
% Change From Prior Year	11.4%	42.8%	12.2%	-12.5%	-12.9%	5.2%	-13.0%	4.2%	-10.1%	-0.3%
Capital Outlay	229,364	16,082	52,523	87,583	1,643	147,680	78,820	16,845	-	85,752
% Change From Prior Year	35.4%	-93.0%	226.6%	66.8%	-98.1%	100.0%	-46.6%	-78.6%	-100.0%	100.0%
Non-operating Expenditures	1,669,682	1,205,728	1,487,610	3,002,850	3,174,378	3,629,004	3,198,814	3,114,440	3,406,674	3,609,718
% Change From Prior Year	6.6%	-27.8%	23.4%	101.9%	5.7%	14.3%	-11.9%	-2.6%	9.4%	6.0%
Total Expenditures	\$ 33,146,890	\$ 61,596,737	\$ 102,417,416	\$ 136,557,322	\$ 126,193,501	\$ 106,635,433	\$ 98,030,082	\$ 92,474,473	\$ 94,145,659	\$ 93,726,773
% Change From Prior Year	169.7%	85.8%	66.3%	33.3%	-7.6%	-15.5%	-8.1%	-5.7%	1.8%	-0.4%

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

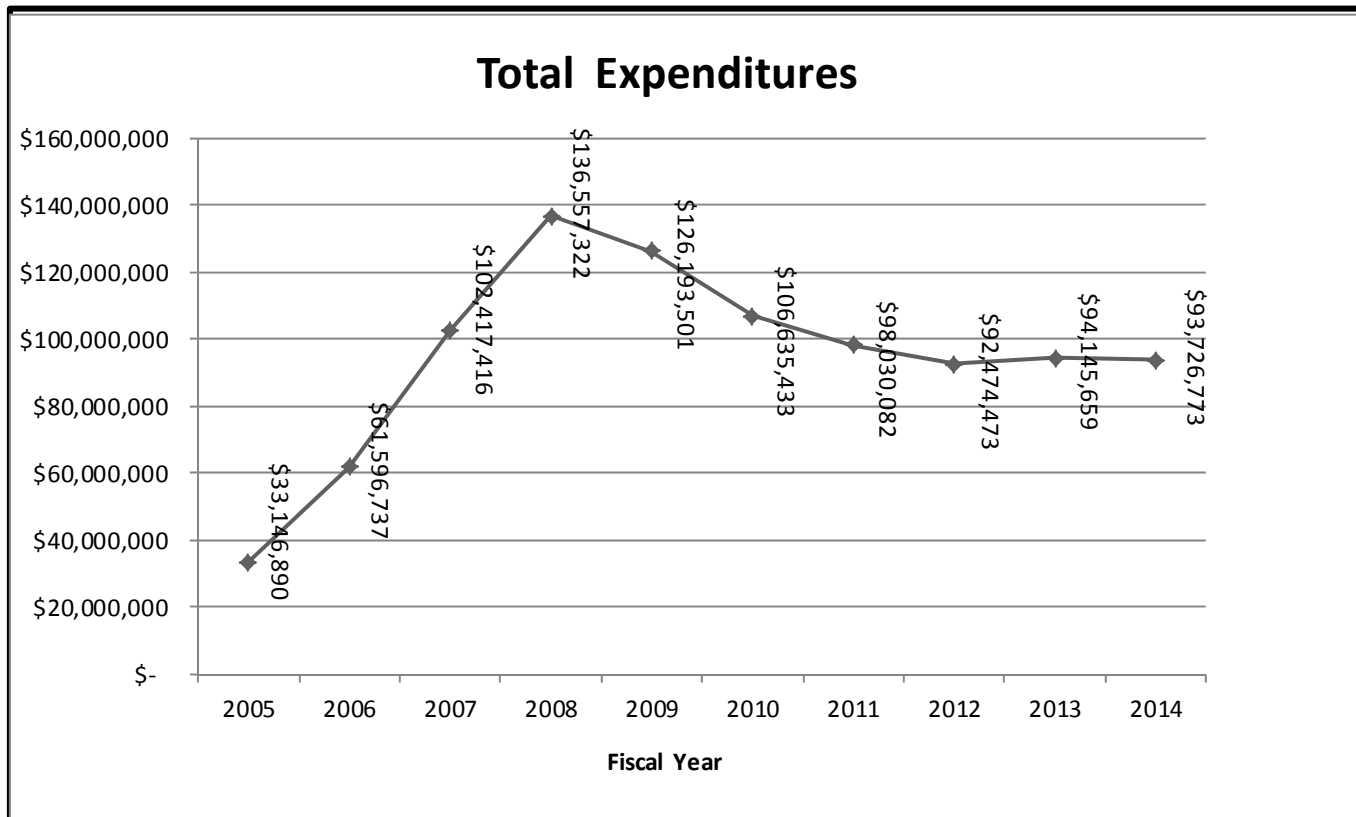
The Children's Trust
General Governmental Expenditures by Type
(Unaudited)
Last Ten Fiscal Years
(modified accrual basis of accounting)

For the Fiscal Years Ended September 30,										
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Type										
Provider services	\$ 26,995,570	\$ 54,343,976	\$ 92,820,065	\$ 124,712,615	\$ 114,027,315	\$ 94,592,490	\$ 86,534,096	\$ 81,145,736	\$ 82,478,370	\$ 81,445,927
Personnel	3,024,260	4,276,778	6,089,139	7,031,332	7,490,088	6,688,866	6,845,324	6,766,777	6,974,039	7,302,036
Operating	1,228,014	1,754,173	1,968,079	1,722,942	1,500,077	1,577,393	1,373,028	1,430,675	1,286,576	1,283,340
Capital outlay	229,364	16,082	52,523	87,583	1,643	147,680	78,820	16,845	-	85,752
Non-operating	1,669,682	1,205,728	1,487,610	3,002,850	3,174,378	3,629,004	3,198,814	3,114,440	3,406,674	3,609,718
Total Expenditures	\$ 33,146,890	\$ 61,596,737	\$ 102,417,416	\$ 136,557,322	\$ 126,193,501	\$ 106,635,433	\$ 98,030,082	\$ 92,474,473	\$ 94,145,659	\$ 93,726,773
Current:										
Provider services	81.4%	88.2%	90.6%	91.3%	90.4%	88.7%	88.3%	87.7%	87.6%	86.9%
Personnel	9.1%	6.9%	5.9%	5.1%	5.9%	6.3%	7.0%	7.3%	7.4%	7.8%
Operating	3.7%	2.8%	1.9%	1.3%	1.2%	1.5%	1.4%	1.5%	1.4%	1.3%
Capital outlay	0.7%	0.0%	0.1%	0.1%	0.0%	0.1%	0.1%	0.1%	0.0%	0.1%
Non-operating	5.1%	2.1%	1.5%	2.2%	2.5%	3.4%	3.2%	3.4%	3.6%	3.9%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust
Chart-Total General Governmental Expenditures
(Unaudited)
Last Ten Fiscal Years
(modified accrual basis of accounting)



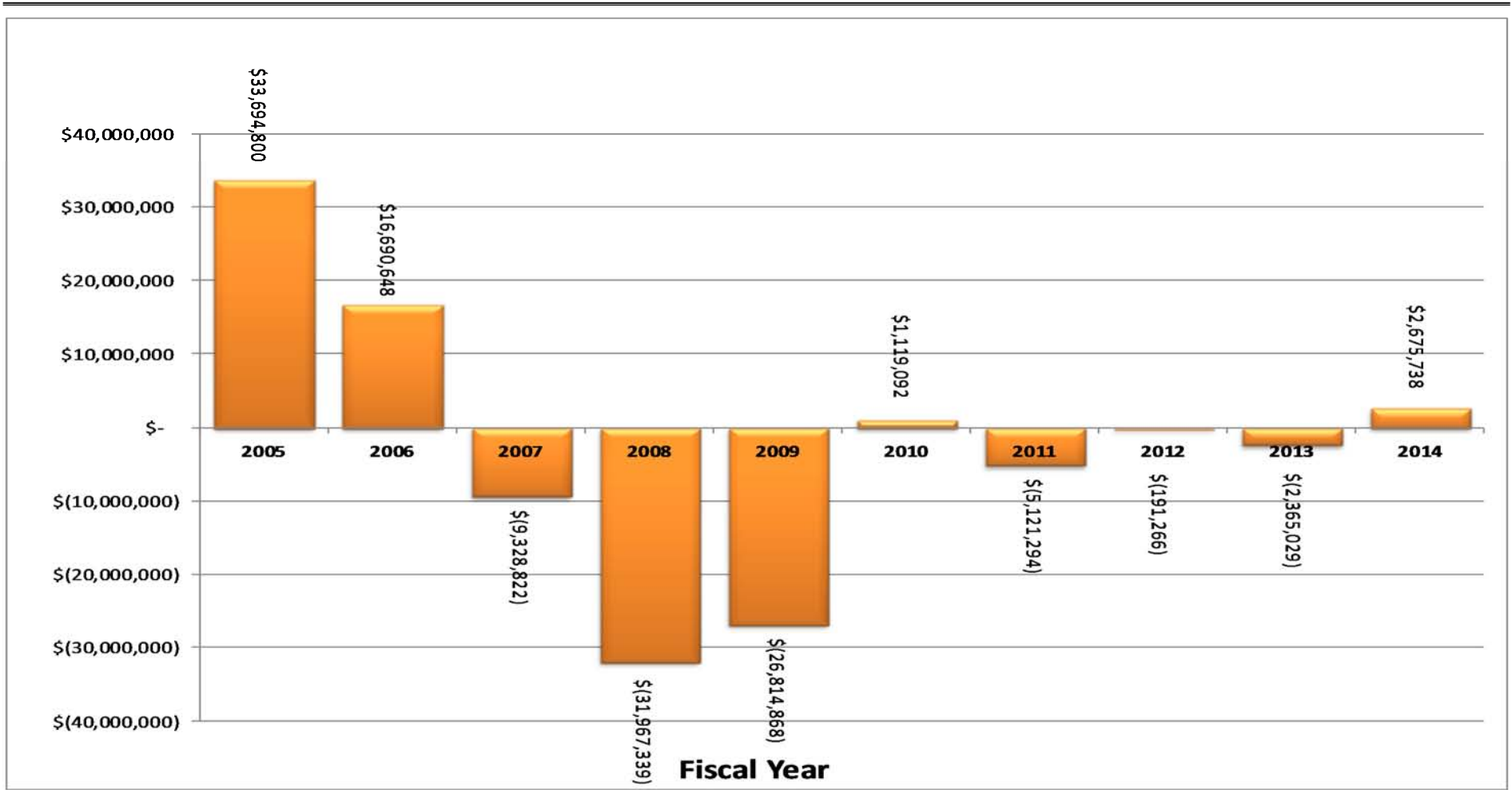
The Children's Trust
Summary of Changes in Fund Balances - Governmental Fund
(Unaudited)
Last Ten Fiscal Years
(modified accrual basis of accounting)

	For the Fiscal Years Ended September 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Total Revenues	\$ 66,841,690	\$ 78,287,385	\$ 93,088,594	\$ 104,589,983	\$ 99,378,633	\$ 107,754,525	\$ 92,908,788	\$ 92,283,207	\$ 91,780,630	\$ 96,402,511
Total Expenditures	33,146,890	61,596,737	102,417,416	136,557,322	126,193,501	106,635,433	98,030,082	92,474,473	94,145,659	93,726,773
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>\$ 33,694,800</u>	<u>\$ 16,690,648</u>	<u>\$ (9,328,822)</u>	<u>\$ (31,967,339)</u>	<u>\$ (26,814,868)</u>	<u>\$ 1,119,092</u>	<u>\$ (5,121,294)</u>	<u>\$ (191,266)</u>	<u>\$ (2,365,029)</u>	<u>\$ 2,675,738</u>

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust
Chart-Summary of Changes in Fund Balances - Governmental Fund
(Unaudited)
Last Ten Fiscal Years
(modified accrual basis of accounting)



The Children's Trust
Fund Balances - Governmental Funds - 2005 - 2010^{1 and 2}
(Unaudited)
Fiscal Years 2005-2010²
(modified accrual basis of accounting)

	September 30,					
	2005	2006	2007	2008	2009	2010
General Fund						
Unreserved	\$ 53,245,384	\$ 27,473,604	\$ -	\$ -	\$ -	\$ -
Reserved:						
Restricted for contract commitments	33,300,518	75,795,094	93,775,637	61,970,259	35,167,058	36,301,425
Prepaid items	139,728	107,580	271,818	109,857	98,190	82,915
Total General Fund	\$ 86,685,630	\$ 103,376,278	\$ 94,047,455	\$ 62,080,116	\$ 35,265,248	\$ 36,384,340
General Fund % Change						
From Prior Year	63.6%	19.3%	-9.0%	-34.0%	-43.2%	3.2%

Notes:

¹ The Trust implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Definitions, in fiscal year 2011.

² The Trust did not restate the prior six years.

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust
Fund Balances - Governmental Funds - 2011 - 2014¹
(Unaudited)
Fiscal Years 2011-2014²
(modified accrual basis of accounting)

	September 30,			
	2011	2012	2013	2014
General Fund:				
Nonspendable:				
Prepaid items	\$ 132,120	\$ 91,516	\$ 11,198	\$ 4,094
Restricted:				
Contracts	31,130,926	30,980,264	28,695,553	31,378,395
Total General Fund	\$ 31,263,046	\$ 31,071,780	\$ 28,706,751	\$ 31,382,489
General Fund % Change				
From Prior Year	-14.1%	-0.61%	-7.61%	9.32%

Notes:

¹The Trust implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Definitions, in fiscal year 2011.

²The Trust did not restate the prior six years.

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust
Actual Value and Assessed Value of Taxable Property by Type
(Unaudited)
Last Ten Fiscal Years
 (in thousands)

Fiscal Year Ended September 30,	Real Property				Total Actual and Assessed Value of Taxable Property	Exemptions ¹			Total Taxable Assessed Value	Total The Children's Trust Tax Rate
	Residential Property	Commercial/ Industrial Property	Government/ Institution	Personal Property		Real Property Amendment 10 Excluded Value ²	Real Property Other Exemptions	Personal Property		
2005	\$ 139,613,985	\$ 38,815,238	\$ 15,207,320	\$ 14,189,142	\$ 207,825,685	\$ 28,070,316	\$ 30,189,372	\$ 4,575,028	\$ 144,990,969	0.4442
2006	169,866,793	47,406,357	17,847,477	14,623,349	249,743,976	38,586,357	34,190,689	4,624,481	172,342,449	0.4288
2007	215,572,532	57,763,162	20,904,964	14,957,659	309,198,317	57,656,531	39,258,084	4,650,725	207,632,977	0.4223
2008	258,170,144	64,690,401	23,385,545	15,318,056	361,564,146	74,022,146	43,736,755	4,718,343	239,086,902	0.4223
2009	256,121,227	68,075,357	24,094,571	15,983,145	364,274,300	65,907,690	54,811,315	5,719,250	237,836,045	0.4212
2010	204,558,802	63,836,984	23,228,078	15,570,290	307,194,154	36,876,680	53,394,520	5,474,737	211,448,217	0.5000
2011	143,632,700	75,051,235	23,438,756	15,429,923	257,552,614	20,043,845	46,452,317	5,349,656	185,706,796	0.5000
2012	141,447,834	71,241,390	23,721,709	15,286,128	251,697,062	18,821,616	45,832,692	5,341,601	181,701,153	0.5000
2013	144,613,657	72,078,358	23,521,364	15,500,638	255,714,018	19,820,638	45,087,377	5,220,317	185,585,686	0.5000
2014 ³	153,915,105	78,293,702	23,180,883	17,528,613	272,918,303	25,102,664	44,183,195	5,306,845	198,325,599	0.5000

Notes:

¹ Exemptions for real property include: \$25,000 homestead exemption; an additional \$25,000 homestead exemption (excluding School Board taxes) starting in FY 2009; widows/widowers exemption; governmental exemption; disability/blind age 65 and older exemption; institutional exemption; economic development exemption and other exemptions as allowed by law.

² Amendment 10 was an amendment to the Florida Constitution in 1992 which capped the assessed value of properties with homestead exemption to increases of 3% per year or the Consumer Price Index, whichever is less (193.155, F.S.).

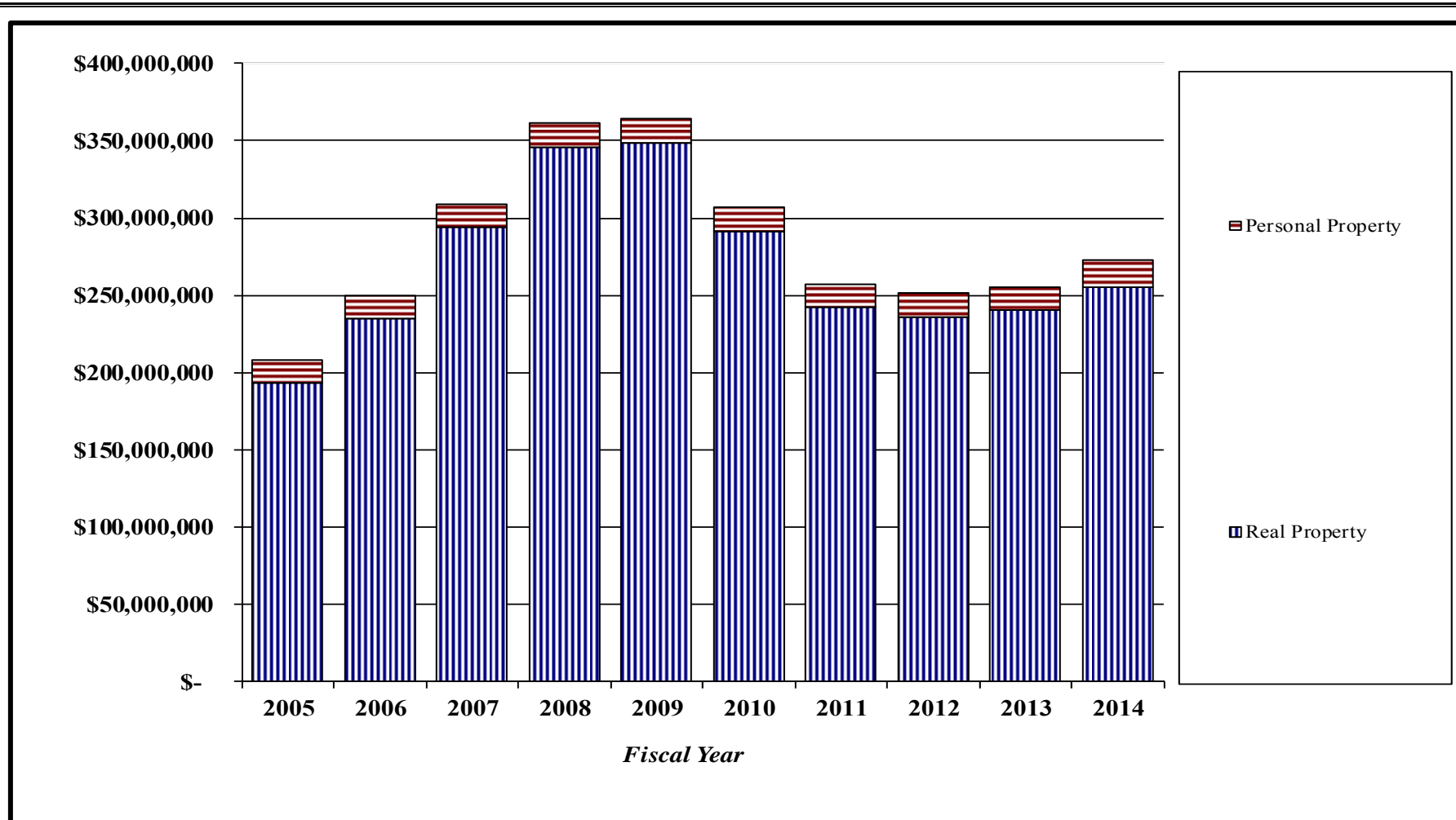
³ Total actual and assessed values are estimates based on the First Certified 2014 Tax Roll issued in October 2014, prior to any adjustments processed by the Value Adjustment Board.

The Final Certified Tax Roll for 2014 has not been released as of the date of this report.

Data Source :

Miami-Dade County Property Appraiser

The Children's Trust
Chart-Total Actual Value and Assessed Value of Taxable Property by Type
(Unaudited)
Last Ten Fiscal Years
(modified accrual basis of accounting)



The Children's Trust
Direct and Overlapping Property Tax Rates
(Unaudited)
Last Ten Fiscal Years
(rate per \$1,000 of assessed taxable value)

Fiscal Year	Overlapping Rates ¹													Total Direct and Overlapping Millage
	Direct ² The Children's Trust	Miami-Dade County						Water Management District	Environmental Project	Okeechobee Basin	Special District	Fire and Rescue	Fire Debt	
		Miami-Dade County			School Board									
		Operating Millage	Debt Service Millage	Total County Millage	Operating Millage	Debt Service Millage	Total School Millage							
2005	0.4442	5.9350	0.2850	6.2200	8.0900	0.5970	8.6870	0.5970	0.1000	-	0.0385	2.5920	0.0690	18.7477
2006	0.4288	5.8350	0.2850	6.1200	7.9470	0.4910	8.4380	0.5970	0.1000	-	0.0385	2.6090	0.0520	18.3833
2007	0.4223	5.6150	0.2850	5.9000	7.6910	0.4140	8.1050	0.5970	0.1000	-	0.0385	2.6090	0.0420	17.8138
2008	0.4223	4.5796	0.2850	4.8646	7.5700	0.3780	7.9480	0.5346	0.0894	-	0.0345	2.2067	0.0420	16.1421
2009	0.4212	4.8379	0.2850	5.1229	7.5330	0.2640	7.7970	0.5346	0.0894	-	0.0345	2.1851	0.0420	16.2267
2010	0.5000	4.8379	0.2850	5.1229	7.6980	0.2970	7.9950	0.5346	0.0894	-	0.0345	2.1851	0.0420	16.5035
2011	0.5000	4.8050	0.2850	5.0900	7.7650	0.2400	8.0050	0.3739	0.0624	-	0.0345	2.4496	0.0131	16.5285
2012	0.5000	4.7035	0.2850	4.9885	7.7650	0.2330	7.9980	0.3676	0.0613	-	0.0345	2.4496	0.0131	16.4126
2013	0.5000	4.7035	0.4220	5.1255	7.6440	0.3330	7.9770	0.3523	0.0587	-	0.0345	2.4496	0.0127	16.5103
2014	0.5000	4.6669	0.4500	5.1169	7.7750	0.1990	7.9740	0.1577	0.0548	0.1717	0.0345	2.4207	0.0114	16.2700

Notes:

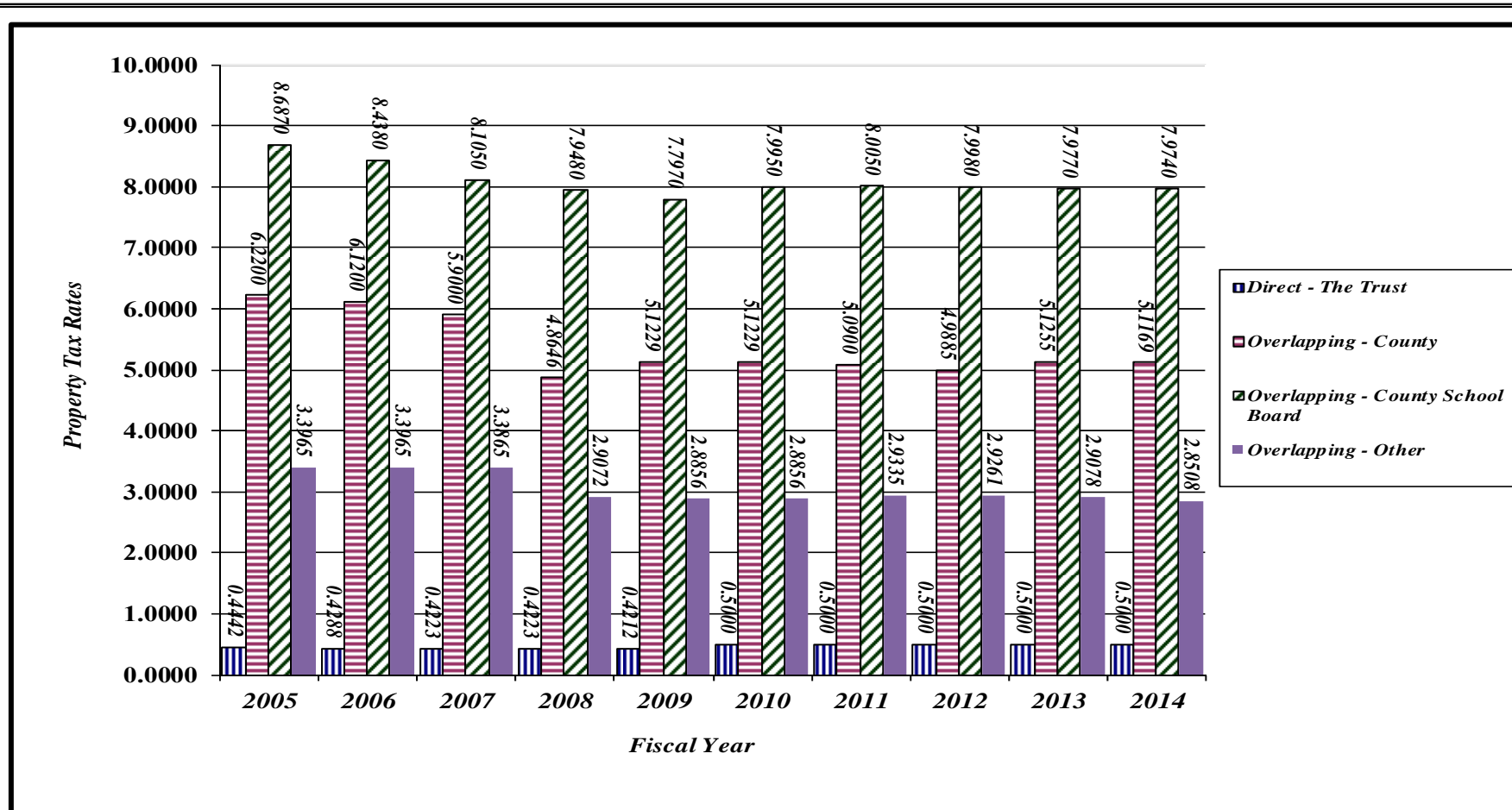
¹ Overlapping rates are those of governments that overlap The Trust's geographic boundaries.

² There is only one component of the direct tax rate, which is the operating millage rate, as the ordinance creating The Trust enables The Trust to levy a tax of no more than one-half (1/2) mill for the provision of children's services and programs.

Data Source:

Miami-Dade County Property Appraiser Office: http://www.miamidade.gov/pa/millage_tables.asp

The Children's Trust
Chart-Direct and Overlapping Property Tax Rates
(Unaudited)
Last Ten Fiscal Years
(rate per \$1,000 of assessed taxable value)



The Children's Trust
Total Property Tax Levies and Collections¹
(Unaudited)
Last Ten Fiscal Years

Fiscal Year	Taxes Levied for the Fiscal Year	Total Taxes Collected		Total Uncollected Taxes	
		Amount	Percentage of Levy	Amount	Percentage of Levy
2005	\$ 66,053,943	\$ 63,149,562	95.60%	\$ 2,904,381	4.40%
2006	76,001,940	71,789,269	94.46%	4,212,671	5.54%
2007	90,298,451	85,083,731	94.23%	5,214,720	5.77%
2008	104,495,325	99,337,838	95.06%	5,157,487	4.94%
2009	104,231,665	98,074,886	94.09%	6,156,779	5.91%
2010	111,968,137	104,402,410	93.24%	7,565,727	6.76%
2011	97,093,986	90,188,436	92.89%	6,905,550	7.11%
2012	94,360,611	89,450,069	94.80%	4,910,542	5.20%
2013	96,108,366	88,846,224	92.44%	7,262,142	7.56%
2014	99,554,399	93,382,166	93.80%	6,172,233	6.20%

Notes:

¹ Information pertaining to the collections of property taxes in subsequent years is not available from the Miami Dade County Finance Department (the County), Tax Collector's Division. The Trust will include the subsequent year's collection information, on a prospective basis, at such time that this information becomes available from the County.

Data Source:

The Trust's Finance Department

The Children's Trust
Principal Real Property Taxpayers
(Unaudited)
Fiscal Years Ended September 30, 2014 and 2005

2014				2005			
Principal Taxpayer	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Principal Taxpayer	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Florida Power & Light Company	\$ 4,894,180,724	1	2.47%	Florida Power & Light Company	\$ 2,017,000,000	1	1.39%
AT&T - Bellsouth	686,518,481	2	0.35%	Bellsouth Telecommunications, Inc.	1,101,000,000	2	0.76%
Aventura Mall Venture	443,421,372	3	0.22%	SDG Dadeland Associates, Inc. TRS	275,000,000	3	0.19%
SDG Dadeland Associates, Inc. TRS	347,300,000	4	0.18%	The Graham Companies	270,220,000	4	0.19%
Fontainebleau Florida Hotel LLC	329,236,291	5	0.17%	Flagler Development Company	235,900,000	5	0.16%
The Graham Companies	306,628,128	6	0.15%	Turnberry Associates	228,530,000	6	0.16%
Dolphin Mall Assoc. Ltd. Partnership	280,875,799	7	0.14%	Jose Milton	212,760,000	7	0.15%
200 S Biscayne TIC I LLC	250,300,000	8	0.13%	Terremark Brickell II, Ltd.	183,760,000	8	0.13%
Tarmac America LLC	243,522,672	9	0.12%	Federated Department Stores	151,160,000	9	0.10%
MB Redevelopment, Inc.	229,900,000	10	0.12%	Dolphin Mall	144,900,000	10	0.10%
Total Principal Taxpayers	8,011,883,467		4.04%	Total Principal Taxpayers	4,820,230,000		3.32%
All Other Taxpayers	190,313,715,712		95.96%	All Other Taxpayers	140,170,738,000		96.68%
Total	\$ 198,325,599,179		100.00%	Total	\$ 144,990,968,000		100.00%

Data Source:

Miami-Dade County Property Appraiser

The Children's Trust
Demographic and Economic Statistics
(Unaudited)
Last Ten Calendar Years

Calendar Year	Population ¹	<i>(in \$1,000)</i>		Median Age ¹	Unemployment Rate		
		Total Personal Income ²	Per Capita Personal Income ²		County ¹	State of Florida ³	United States ⁴
2005	2,356,378	\$ 75,090,488	\$ 31,867	37	4.3%	3.8%	5.1%
2006	2,376,343	82,481,222	34,709	37	3.8%	3.3%	4.6%
2007	2,402,208	85,978,571	35,791	38	3.6%	4.0%	4.6%
2008	2,387,170	88,954,732	37,264	39	5.3%	6.3%	5.8%
2009	2,398,245	90,915,744	37,909	39	8.9%	10.4%	9.3%
2010	2,563,885	92,227,399	35,972	38	12.0%	11.3%	9.6%
2011	2,516,515	97,815,794	38,870	38	12.7%	10.3%	8.9%
2012	2,551,255	100,688,604	39,466	39	9.7%	8.8%	8.1%
2013	2,565,685	104,997,673	40,924	39	8.2%	7.2%	7.4%
2014	2,693,969	109,491,154	40,643	39	8.9%	6.2%	6.2%

Data Sources:

¹ 2005-2013, Miami-Dade County comprehensive annual financial report; 2014 estimated by management.

² 2005-2011, Miami-Dade County comprehensive annual financial report; 2013 and 2014 estimated by management.

³ Real Estate Center: <http://recenter.tamu.edu/data/emp/emps/st12.asp>

⁴ U.S. Department of Labor, Bureau of Labor Statistics:
http://data.bls.gov/timeseries/LNU04000000?years_option=all_years&periods_option=specific_periods&periods=Annual+Data

The Children's Trust

Principal Employers

(Unaudited)

For the Fiscal Years Ended September 30, 2014 and 2005

		2014	
Employer	Type of Business	Number of Employees	Rank
Miami-Dade County Public Schools	Education	33,477	1
Miami-Dade County	Government	25,502	2
U.S. Federal Government	Government	19,600	3
Florida State Government	Government	18,300	4
Baptist Health South Florida	Healthcare	13,376	5
University of Miami	Education	12,720	6
American Airlines	Aviation	9,000	7
Jackson Health System	Healthcare	8,208	8
Publix Super Markets	Retail	4,604	9
Florida International University	Education	3,534	10
Total Principal Employers		148,321	
		2005	
Employer	Type of Business	Number of Employees	Rank
Miami-Dade County Public Schools	Education	54,387	1
Miami-Dade County	Government	32,265	2
U.S. Federal Government	Government	20,100	3
Florida State Government	Government	18,900	4
Baptist Health South Florida	Healthcare	10,300	5
University of Miami	Healthcare	9,367	6
American Airlines	Education	9,000	7
Miami-Dade College	Aviation	7,500	8
United Parcel Service	Education	5,000	9
Florida Internation University	Education	5,000	10
Total Principal Employers		171,819	

Data Source:

The Beacon Council, Miami, Florida, Miami Business Profile

The Children's Trust
Full-time Employees by Function/Program
(Unaudited)
Last Ten Fiscal Years

	Fiscal Years									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
<u>Function/program</u>										
Executive	2	2	2	2	2	2	2	2	2	2
Programs	24	36	47	46	39	34	33	33	31	33
Operations	2	4	4	5	6	6	6	6	9	10
Finance	9	14	14	16	14	15	15	14	14	13
Research and Evaluation	2	4	7	8	10	9	9	9	11	11
Information Systems	5	5	7	8	8	7	8	9	8	8
Public Policy and Communications	4	7	7	9	8	7	6	7	9	7
Total Employees	48	72	88	94	87	80	79	80	84	84
Percentage Change From Prior Year	77.8%	50.0%	22.2%	6.8%	-7.4%	-8.0%	-1.3%	1.3%	5.0%	0.0%

Data Source:
The Trust's Finance Department

The Children's Trust
 Operating Statistics by Program
 (Unaudited)
 Last Ten Fiscal Years

Program	Fiscal Years									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
SUSTAIN AND EXPAND DIRECT SERVICES										
Out-of-school programs	48	68	68	99	122	121	113	94	95	90
Health	-	10	12	20	21	23	16	24	24	33
Promotion and prevention programs	29	56	59	-	-	-	-	-	-	-
Early childhood programs	-	19	19	29	28	28	29	21	21	25
Parenting programs	-	-	-	20	22	17	17	22	21	22
Youth development programs	-	1	1	51	60	53	50	41	37	38
Youth violence prevention	-	-	12	-	20	18	16	7	7	-
Starter grants	-	-	-	91	-	-	-	-	-	-
Total sustain and expand direct services	77	154	171	310	273	260	241	209	205	208
IMPROVED SYSTEMS OF CARE										
Resource networks and service partnerships	17	20	20	14	10	11	14	14	14	22
211/parent and youth helpline	1	1	1	1	1	1	1	1	1	1
Leverage and match funds	-	1	13	12	12	9	6	5	6	6
Total improved systems of care	18	22	34	27	23	21	21	20	21	29
KNOWLEDGE DEVELOPMENT AND QUALITY IMPROVEMENT INITIATIVES										
Early child care quality rating and improvement system	1	2	2	10	9	7	5	5	7	7
Project RISE out-of-school quality improvement initiative	-	1	1	1	1	1	1	1	1	1
Community research and program evaluation	3	5	5	10	11	9	5	5	4	1
Total knowledge development and quality improvement initiatives	4	8	8	21	21	17	11	11	12	9
COMMUNITY AWARENESS AND ADVOCACY FOR KIDS										
Advocacy prevention program grants	7	10	10	9	7	7	6	4	4	4
Total community awareness and advocacy for kids	7	10	10	9	7	7	6	4	4	4
TOTAL	106	194	223	367	324	305	279	244	242	250

Data Source:

The Trust's Finance Department

The Children's Trust
Capital Asset Statistics
(Unaudited)
Last Ten Fiscal Years

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Area										
Computers:										
Computers	27	43	59	61	66	66	39	33	32	9
Laptops	86	137	187	201	241	241	50	39	39	86
Printers	28	45	62	78	99	102	18	16	16	21
Servers	19	30	41	44	52	54	21	21	21	29
Routers	4	5	7	8	8	8	8	8	8	10
Software/licenses	3	4	5	5	6	8	13	8	8	6
Other	5	8	11	12	17	23	39	37	37	7
	<u>172</u>	<u>272</u>	<u>372</u>	<u>409</u>	<u>489</u>	<u>502</u>	<u>188</u>	<u>162</u>	<u>161</u>	<u>168</u>
Furniture:										
Projectors	2	4	6	9	9	9	9	9	7	2
Telephones	2	5	8	11	12	12	12	9	9	2
Chairs/desks	2	4	6	9	9	9	10	10	8	8
Boating equipment	2	4	6	8	9	9	9	9	8	8
Dental equipment	-	1	1	2	2	2	4	4	-	39
Playground/sports equipment	3	7	11	15	15	15	15	15	9	13
Kitchen equipment	-	1	1	6	6	6	6	6	6	6
Other furniture & equipment	5	10	13	19	20	20	20	20	18	13
	<u>16</u>	<u>36</u>	<u>52</u>	<u>79</u>	<u>82</u>	<u>82</u>	<u>85</u>	<u>82</u>	<u>65</u>	<u>91</u>
Total	<u>188</u>	<u>308</u>	<u>424</u>	<u>488</u>	<u>571</u>	<u>584</u>	<u>273</u>	<u>244</u>	<u>226</u>	<u>259</u>

Data Source:

The Trust's Finance Department

Compliance Section



Because All Children Are Our Children





Alberni Caballero & Fierman, LLP
4649 Ponce de Leon Blvd
Suite 404
Coral Gables, FL 33146
T: 305.662.7272 F: 305.662.4266
ACF-CPA.COM



INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board Members of
The Children's Trust
Miami, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and the major fund of The Children's Trust (The Trust), as of and for the fiscal year ended September 30, 2014, and the related notes to the financial statements, which collectively comprise The Trust's basic financial statements, and have issued our report thereon dated February 26, 2015.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered The Trust's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of The Trust's internal control. Accordingly, we do not express an opinion on the effectiveness of The Trust's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of The Trust's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether The Trust's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Alberni Caballero & Fierman, LLP

Alberni, Caballero & Fierman, LLP
Coral Gables, Florida
February 26, 2015



Alberni Caballero & Fierman, LLP
4649 Ponce de Leon Blvd
Suite 404
Coral Gables, FL 33146
T: 305.662.7272 F: 305.662.4266
ACF-CPA.COM



**MANAGEMENT LETTER REQUIRED BY SECTION 10.550 OF THE RULES
OF THE AUDITOR GENERAL OF THE STATE OF FLORIDA**

To the Board Members of
The Children’s Trust
Miami, Florida

Report on the Financial Statements

We have audited the financial statements of The Children’s Trust (The Trust), as of and for the fiscal year ended September 30, 2014, and have issued our report thereon dated February 26, 2015.

Auditors’ Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and Chapter 10.550, Rules of the Florida Auditor General.

Other Reports and Schedule

We have issued our Independent Auditors’ Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards* and Independent Accountant’s Report on Compliance with the Requirements of Section 218.415 Florida Statutes in accordance with Chapter 10.550, Rules of the Auditor General of the State of Florida. Disclosures in those reports, which are dated February 26, 2015, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.554(1)(i)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no findings or recommendations made in the preceding annual financial audit report.

Official Title and Legal Authority

Section 10.554(1)(i)4., Rules of the Auditor General, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. The Children’s Trust is a special independent taxing district established pursuant to Section 1.01(A) (11) of the Miami-Dade County Home Rule Charter, Ordinance #02-247 of Miami-Dade County and Section 125.901 of the Florida Statutes.

Financial Condition

Section 10.554(1)(i)5.a., Rules of the Auditor General, requires that we report the results of our determination as to whether or not The Trust has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met. In connection with our audit, we determined that The Trust did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.554(1)(i)5.c. and 10.556(8), Rules of the Auditor General, we applied financial condition assessment procedures. It is management's responsibility to monitor The Trust's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Annual Financial Report

Section 10.554(1)(i)5.b., Rules of the Auditor General, requires that we report the results of our determination as to whether the annual financial report for The Trust for the fiscal year ended September 30, 2014, filed with the Florida Department of Financial Services pursuant to Section 218.32(1)(a), Florida Statutes, is in agreement with the annual financial audit report for the fiscal year ended September 30, 2014. In connection with our audit, we determined that these two reports were in agreement.

Other Matters

Section 10.554(1)(i)2., Rules of the Auditor General, requires that we address in the management letter any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Section 10.554(1)(i)3., Rules of the Auditor General, requires that we address noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors and applicable management, and is not intended to be and should not be used by anyone other than these specified parties.

Alberni Caballero & Fierman, LLP

Alberni, Caballero & Fierman, LLP
Coral Gables, Florida
February 26, 2015



Alberni Caballero & Fierman, LLP
4649 Ponce de Leon Blvd
Suite 404
Coral Gables, FL 33146
T: 305.662.7272 F: 305.662.4266
ACF-CPA.COM



INDEPENDENT ACCOUNTANTS' REPORT ON COMPLIANCE WITH THE REQUIREMENTS OF SECTION 218.415 FLORIDA STATUTES IN ACCORDANCE WITH CHAPTER 10.550, RULES OF THE AUDITOR GENERAL OF THE STATE OF FLORIDA

To the Board Members of
The Children's Trust
Miami, Florida

We have examined The Children's Trust (The Trust) compliance with the requirements of Section 218.415 Florida Statutes during the fiscal year ended September 30, 2014. Management is responsible for The Trust's compliance with those requirements. Our responsibility is to express an opinion on The Trust's compliance based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and, accordingly, included examining, on a test basis, evidence about The Trust's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our examination provides a reasonable basis for our opinion. Our examination does not provide a legal determination on The Trust's compliance with specified requirements.

In our opinion, The Trust complied, in all material respects, with the aforementioned requirements for the year ended September 30, 2014.

Alberni Caballero & Fierman, LLP

Alberni, Caballero & Fierman, LLP
Coral Gables, Florida
February 26, 2015



3150 SW 3rd Avenue • 8th Floor • Miami, FL 33129

305.571.5700 • FAX 305.571.5716

thechildrenstrust.org

Mission

The Children's Trust partners with the community to plan, advocate for and fund strategic investments that improve the lives of all children and families in Miami-Dade County.