



## **Board of Directors Meeting**

**March 13, 2023**

THE CHILDREN'S TRUST  
BOARD OF DIRECTORS MEETING  
(IN PERSON QUORUM WITH SOME VIRTUAL ATTENDANTS)

MEETING MINUTES

**CERTIFIED  
ORIGINAL**

The MDC Children's Trust Meeting, Board of Directors Meeting was held on March 13, 2023, commencing at 4:00 p.m., at 3250 Southwest 3rd Avenue, United Way, Ryder Room, Miami, Florida 33129. The meeting was called to order by Pamela Hollingsworth, Vice-Chair.

## AUDIO TRANSCRIPTION

## BOARD MEMBER APPEARANCES:

KENNETH HOFFMAN, Chair  
PAMELA HOLLINGSWORTH, Vice-Chair  
MARK TROWBRIDGE, Treasurer  
KAREN WELLER, Secretary  
DR. EDDWARD ABRAHAM  
LAURA ADAMS  
MATTHEW ARSENAULT  
DR. DANIEL BAGNER  
LOURDES DIAZ  
MARY DONWORTH

1 BOARD MEMBER APPEARANCES, Cont.

2

3 REV. RICHARD DUNN II

4 GILDA FERRADAZ

5 HON. NORMAN GERSTEIN

6 LOURDES GIMENEZ

7 NICOLE GOMEZ

8 VALROSE GRAHAM

9 MINDY GRIMES-FESTGE

10 DR. MALOU HARRISON

11 NELSON HINCAPIE

12 MARISSA LEICHTER

13 ANNIE NEASMAN

14 CLARA LORA OSPINA, Psy. D

15 HON. ORLANDO PRESCOTT

16 LEIGH KOBRINSKI

17

18 STAFF MEMBER APPEARANCES:

19

20 AMANDA GORSKI

21 BEVONE RITCHIE

22 BLAKE BROWN

23 CAROL BROGAN

24 DANIELLE BARRERAS

25 ERIN POTIER

1 STAFF MEMBER APPERANCES, Cont.  
2  
3 GARNET ESTERS  
4 GRETTEL SUAREZ  
5 IMRAN ALI  
6 JACQUES BENTOLILA  
7 JAMES HAJ  
8 JANNIFER MORENO  
9 JUANA LEON  
10 JELIETTE FABIEN  
11 KATHLEEN DEXTER  
12 LISANNE GAGE  
13 LISETE YERO  
14 LORI HANSON  
15 NATALIA ZEA  
16 RACHEL SPECTOR  
17 SEBASTIAN BEL MARMOL  
18 SUSAN MARIAN  
19 TATIANA CANELAS  
20 WENDY DUNCOMBE  
21 WILLIAM KIRTLAN  
22 XIMENA NUNEZ  
23 YESENIA REYES  
24 YULIET ALFONSO  
25

## 1 GUEST APPEARANCES:

2

3 CLAUDIA SARABIA, WOW MKTG

4 MARLENE CRUZ, Sunflowers Academy

5 HARVEY RODRIGUEZ, ACentral

6 PEG McDANIEL, WOW MKTG

7 ANDREW BRITTON, Key Biscayne Community Foundation -

8 Fab Lab Miami

9 DAVENYA ARMSTRONG, Armstrong Creative Consulting,

10 Inc.

11 CIBELE STEMPNIAK, Kids Learning Center of South Dade

12 III

13 ANGELA HERNANDEZ, Kids Learning Center of South Dade

14 III

15 J MARTINEZ, Family and Children Faith Coalition,

16 Inc. d/b/a/ Hope for Miami

17 JOSE DAN, WOW MKTG

18 FARIDES GARCIA, Parent to Parent of Miami

19 NATANLIA COLETTI, Miami-Dade Family Learning

20 Partnership

21 VIRGINIA JACKO, Miami Lighthouse

22 JEAN WARRING, First Step Champions, Inc.

23 PEAL JAMES-ISLER, Jessie Trice Community Health

24 System

25 ANNETTE CACICEDO, Kids Learning Center

1 GUEST APPEARANCES, Cont.

2

3 ABNER REYES, La Viña del Señor, Inc.

4 KATIE HART, FIU

5 ALTHEA BIRCH, Advocate Program Inc.

6 EDNA LORENA PDO, Jessie Trice Community Health

7 System

8 LISA StPHILO, Jessie Trice Community Health System

9 PRECIOUS BAKER, Jessie Trice Community Health System

10 JOANNE PIERRE, Jessie Trice Community Health System

11 MARIA FERRARIS, University of Miami

12 DANIELLE DIXSON, Miami Lighthouse for the Blinds

13 VIVIANE ADWE, CHI

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P R O C E E D I N G S

(Thereupon, the following proceedings commenced at 3:30 p.m.)

MS. HOLLINGSWORTH: Good evening, everyone. We're going to get started. And recording is in progress. It's good to see everyone today.

I want to begin by not only welcoming you, but also reminding you to ensure that you keep your microphones on when you're speaking. You will note, those of you that were here for -- for the Programs Committee meeting a couple of weeks ago, you will notice that there's been some changes. So, I think my microphone is on. And I'd also like to remind all of you that when recusing to please state your name and agency and the reason for recusal.

Do we have any public comments?

UNIDENTIFIED FEMALE 1: Yes, we do, Madame Chair, we have one public comment, and that's Ken Hoffman.

MS. HOLLINGSWORTH: Hello, Ken.

MR. HOFFMAN: -- the meeting today. I just wanted to say two things to -- directly to our Board of Directors. First of all, I wanted to thank everyone who showed up at last month's

1 Board retreat. I think we learned a lot of  
2 valuable things about ourselves, the Trust, our  
3 priorities. Staff is going to start presenting  
4 some of the results, and I think we've had  
5 something from Jim last week. So, I really  
6 appreciate everybody's participation in that.

7 And secondly, last week was the first of  
8 our field trips. We went to the Fab Lab in the  
9 Tacolcy Belafonte Center, and it was really a  
10 great opportunity to see some of our dollars in  
11 action, the Key Biscayne Community Foundation is  
12 a great partner of the Trust and sponsors that  
13 lab, but I do encourage all of us you to do as  
14 many of these as you can. It's great to see  
15 what we've done in the community. So thank you,  
16 Pam, and -- and I'll be here, but won't be able  
17 to speak further.

18 MS. HOLLINGSWORTH: Thank you, Ken. And  
19 thank you for bringing us those public comments.  
20 And as we move in to -- one more announcement, I  
21 would like to say a quick word about attendance  
22 at meetings. We love seeing you here, we  
23 especially love seeing you here in person. So,  
24 we do want to remind you of the importance of  
25 attending the Board meetings and committee

1 meetings on a regular basis.

2 And we are preparing to punt to Lori  
3 (phonetic). Ken has already thanked all of you  
4 that were able to attend the field trip at the  
5 Fab Lab. I saw the pictures. It was definitely  
6 a not-to-be-missed opportunity. There is  
7 another event com -- another site visit coming  
8 up in April, and I hope that you'll all be able  
9 to attend.

10 MR. HOFFMAN: --

11 MS. HOLLINGSWORTH: Absolutely.  
12 Absolutely. So, Lori, we're going to do you a  
13 little bit later. And so let's start off with  
14 the approval of the minutes from our last  
15 meeting, and I'm going to cut to Ms. Weller.

16 MS. WELLER: Sure. Good afternoon,  
17 everyone. The Board of Directors met on Monday,  
18 January 23rd of 2023. The meeting minutes can  
19 be found on Pages 5 to 7. I'm sure everyone had  
20 an opportunity to review them. May I have a  
21 motion for approval?

22 MR. TROWBRIDGE: Senator Trowbridge.

23 MR. HOFFMAN: Seconding --

24 MS. WELLER: Thank you. All those in  
25 favor?

1 (A chorus of ayes.)

2 MS. WELLER: Opposed?

3 (No audible response.)

4 MS. WELLER: The motion carries. Back to  
5 you, Madame Chair.

6 MS. HOLLINGSWORTH: Thank you, Karen. And  
7 now to Mark Trowbridge, our Finance Committee  
8 chair, for the report and resolutions.

9 MR. TROWBRIDGE: Thank you, Madam Vice-  
10 chair. Good afternoon, everybody. Before we  
11 address our resolutions that we're going to take  
12 up today for consideration, I would like to let  
13 you all know that we are once again honored to  
14 have received a certificate of Achievement for  
15 Excellence in Financial Reporting. And so at  
16 our last -- yes.

17 At our last Finance Committee meeting, we  
18 had an opportunity to celebrate, of course, Jim,  
19 Bill, and the entire team, but I wanted to give  
20 each of them an opportunity to say a word and  
21 show you the hardware that we have received.  
22 It's more like paper-ware at the moment, but  
23 soon to be hardware. Congratulations, I think  
24 this is our tenth year in a row of receiving  
25 this very important recognition. So, Mr.

1 President, Mr. CFO.

2 MR. HAJ: Mark, thank you. Before I turn  
3 it over to Bill, I just want to thank Bill and  
4 his team. I would like to thank this board and  
5 the Finance Committee. To -- to receive this  
6 honor is huge. To receive it ten consecutive  
7 years just says a lot about the culture that we  
8 created, the systems that we put into -- into  
9 place and that we are stewards of taxpayer  
10 dollars, and we take that seriously.

11 So, Bill, congratulations to you. Wendy,  
12 Lianne, your entire team, and actually, all the  
13 executives. It really is an organizational-wide  
14 effort to make this possible, and the leadership  
15 of the Finance Committee truly appreciate it.  
16 Bill?

17 MR. KIRTLAND: See if I've got a hot mike  
18 already. Yes. Okay. I don't have much more to  
19 add. I also mentioned this at the committee,  
20 but anytime that we have any conversations with  
21 our provider organizations about financial  
22 stewardship or in diligence. We always mention  
23 the fact that it starts with the top-level  
24 governance, and we're heavily influenced by that  
25 all the way down through management, executives,

1 and all the way to our staff, so the Board and  
2 the committee members alike have really  
3 established here at The Children's Trust the  
4 culture of that financial excellence that we  
5 have been awarded with.

6 So I wanted to just really throw it back  
7 right to the Board members and thank you for  
8 your support and all of the -- sometimes  
9 minutiae decision-making that we have to make,  
10 but we have felt the Trust heavily supported by  
11 this board and the kinds of practices and  
12 decisions we've had to make for more than ten  
13 years really, but we just strive to have the  
14 award for ten years.

15 But as long as I've been associated -- or  
16 with the Trust, and I've known that there was  
17 great financial practices at the Trust long  
18 before I even arrived at the Trust. So, it's --  
19 it's been just the carrying forward of a  
20 longstanding type of culture here at the Trust,  
21 so I wanted to thank you all for that.

22 MR. TROWBRIDGE: Terrific. And I see that  
23 in short order, we'll be able to continue to  
24 share that tradition and legacy, but to  
25 everyone's -- I think appreciation to do that

1 ten years in a row is really something  
2 incredible for a very outward-facing public  
3 agency, so congratulations to you and your team.  
4 I know that all of us are very proud of the work  
5 that you all continue to do working with us.

6 We do have two resolutions today that I'm  
7 going to draw your attention to. First is  
8 Resolution 2023-30. This is an authorization to  
9 negotiate and execute contract renewals for  
10 advertising, creative, media buying, and  
11 community outreach services in a combined total  
12 amount not to exceed \$2,115,000 for a term of 12  
13 months commencing October 1, 2023, and ending on  
14 September 30th, 2024. There are no remaining  
15 renewals.

16 You can look in your package on Pages 8 and  
17 9 and see the various agencies that are  
18 referenced there. And INCS and Trow Central,  
19 WOW Factor Marketing Group, and Armstrong  
20 Creative. And you can also see a little bit of  
21 detail tHere about what different types of  
22 services they provide.

23 So, is there a motion to approve this  
24 resolution?

25 MS. HOLLINGSWORTH: I move the filing

1 first.

2 MR. TROWBRIDGE: Thank you, Pamela. Is  
3 there a second? Thank you, Annie.

4 Are there any recusals?

5 Seeing none, we'll move into discussion.  
6 I'll just, again, point out on those pages, you  
7 can see a little bit more detail in terms of the  
8 various scope of services that each of the  
9 agency provides. In addition, this is the last  
10 year of a multi-year relationship with these  
11 folks. And at some point in the near future,  
12 we'll come before you with an RFP or RFQ to do  
13 this again.

14 So, any other discussion?

15 UNIDENTIFIED MALE 1: Huh-uh.

16 MR. TROWBRIDGE: All right. Moving to a  
17 vote then. All in favor signify by saying aye.

18 (A chorus of ayes.)

19 MR. TROWBRIDGE: And the opposed, nay.

20 (No audible response.)

21 MR. TROWBRIDGE: The motion carries and  
22 Resolution 2023-30 is approved.

23 Next, you have Resolution 2023-31. This is  
24 an authorization to amend Resolutions 2022-36,  
25 2022-37, 2022-38, 2022-39, 2022-45, 2022-46, 22

1 -- 2022-47, and 2022-56 and to execute contract  
2 amendments with 89 programs across various  
3 initiatives identified herein to provide a one-  
4 time increase in funding. And the total amount  
5 not to exceed \$3,090,956 to assist in retention  
6 of staff, cover the increased costs of program  
7 operations, and extend the contract period of  
8 the year-round youth development contracts to no  
9 later than August 14, 2023. To then be in  
10 alignment with the new youth development funding  
11 cycle, which is slated to begin on August 15,  
12 2023.

13 This is an authorization to amend the  
14 current fiscal year, 2022-23, budget to increase  
15 the total allocations of youth development,  
16 parenting and family, and neighborhood  
17 partnerships to accommodate the increases in  
18 funding.

19 Is there a motion to appear to this  
20 resolution?

21 MR. DUNN: So moved, Richard Dunn.

22 MR. TROWBRIDGE: Thank you, Richard. Is  
23 there a second?

24 UNIDENTIFIED MALE 2: --

25 MR. TROWBRIDGE: Thank you, Dean

1 (phonetic). Let's move into recusals. Are  
2 there any recusals?

3 MS. HARRISON: Recusal, Malou Harrison.

4 MR. TROWBRIDGE: Thank you. The reason  
5 why? Thank you.

6 MS. NEASMAN: Recusal --

7 MR. TROWBRIDGE: And say why. I'm sorry --  
8 the reason why. I'll come right back to you in  
9 a minute.

10 MS. HARRISON: I recused on Reso 2022-56  
11 previously.

12 MR. TROWBRIDGE: Okay.

13 MS. HARRISON: Because Miami-Dade College  
14 is a partner.

15 MR. TROWBRIDGE: Perfect. Thank you very  
16 much. Annie?

17 MS. NEASMAN: A recusal of Annie Neasman.  
18 I'm employed by one of the organizations, Jessie  
19 Trice Community Health System.

20 MR. TROWBRIDGE: Thank you.

21 MR. BAGNER: A recusal, Bagner, employed by  
22 FIU.

23 MR. TROWBRIDGE: Thank you.

24 MR. HINCAPIE: Hincapie, employed by Miami-  
25 Dade College.

1 MR. TROWBRIDGE: Thank you.

2 MR. GERSTEIN: Recusal, Norm Gerstein,  
3 Miami Children's Museum.

4 MR. TROWBRIDGE: Thank you. There are 89  
5 organizations listed here, so just make sure you  
6 take a good, fine look at that. Any other  
7 recusals?

8 UNIDENTIFIED MALE 3: Ma -- Marissa?

9 MR. TROWBRIDGE: Marissa.

10 Marissa.

11 UNIDENTIFIED FEMALE 1: --

12 MR. TROWBRIDGE: I can check with them.

13 UNIDENTIFIED FEMALE 2: I don't think --

14 MR. TROWBRIDGE: Let's say she'll recuse.

15 UNIDENTIFIED FEMALE 3: Shall we say  
16 recuse?

17 MR. TROWBRIDGE: Yeah.

18 MS. LEICHTER: I don't think I'm on there.

19 MR. TROWBRIDGE: You need to recuse.

20 UNIDENTIFIED FEMALE 2: No.

21 MR. TROWBRIDGE: I think we're being told  
22 yes.

23 MS. LEICHTER: Uh-huh, yes.

24 MR. TROWBRIDGE: --

25 UNIDENTIFIED FEMALE 5: If that was

1 recorded before the meeting, she doesn't have  
2 to. I think they're not on here.

3 MR. TROWBRIDGE: Okay.

4 UNIDENTIFIED MALE 4: Madame Attorney?

5 UNIDENTIFIED MALE 5: No.

6 UNIDENTIFIED MALE 4: Okay.

7 MS. LEICHTER: I am not -- I am not on  
8 there. I'm not -- we were, like, a  
9 subcontractor the last time this came up, but  
10 we're no longer part of that UNITE Miami  
11 anymore.

12 MR. TROWBRIDGE: Okay.

13 MS. LEICHTER: So, I'm not.

14 MR. TROWBRIDGE: Okay. Any others? All  
15 right.

16 Seeing none, we're moving to discussion now  
17 regarding Resolution 2023-31. And again, I draw  
18 your attention to Pages 10 through -- I think  
19 it's through 17 for you see each of those 89  
20 organizations, the initiative, the additional  
21 amount, contract amount, and the not-to-exceed  
22 amount.

23 Any further discussion? All right. Seeing  
24 none, moving to a vote.

25 All in favor say aye.

1 (A chorus of ayes.)

2 MR. TROWBRIDGE: All oppose, nay.

3 (No audible response.)

4 MR. TROWBRIDGE: Motion carries, and we  
5 have approved Resolution 2023-31. Back to you,  
6 Madam Vice Chair.

7 MS. HOLLINGSWORTH: Thank you, Mark. Board  
8 members, on the 2nd of March, the Program  
9 Services and Childhood Health Committee met to  
10 discuss and vote on the resolutions that we  
11 bring before you today. So, let's move into  
12 those resolutions.

13 Resolution 2023-32, authorization to  
14 negotiate and execute contracts with six  
15 providers identified herein to deliver  
16 comprehensive school-based health services in a  
17 total amount not to exceed \$16,250,000 for a  
18 term of 12 months, commencing July 1, 2023, and  
19 ending June 30, 2024. Subject to funding  
20 appropriations, and also to request  
21 authorization to use funds from this initiative  
22 to leverage the federal funding through the Low-  
23 Income Pool or LIP.

24 May I have a motion, please?

25 MS. DONWORTH: So moved, Donworth.

1 MS. HOLLINGSWORTH: And the second?

2 MS. WELLER: Second, Weller.

3 MS. HOLLINGSWORTH: Are there any --

4 MR. ABRAHAM: Second, Abraham.

5 MS. HOLLINGSWORTH: Thank you. Are there  
6 any recusals?

7 MS. NEASMAN: Yes. Recusal, Annie Neasman,  
8 and I'm employed with Jessie Trice Community  
9 Health System --

10 MS. HOLLINGSWORTH: Thank you, Ms. Neasman.  
11 On with recusals. Hearing no further recusals,  
12 moving briefly into discussion.

13 The County-Wide School Health Program is  
14 implemen -- is implemented in collaboration with  
15 Miami-Dade County Public Schools and the  
16 Department of Health. And for the current year  
17 there, you can find the numbers in your packet.  
18 But the CV programs have delivered the following  
19 services: nearly 52,000 students served through  
20 more than 110 school health visits and about  
21 26,300 BMI screenings and nearly 24,000 vision  
22 screenings.

23 On Page 6, you will find the agencies  
24 recommended for renewal. And as a reminder, the  
25 Low-Income Pool comprises a broad allotment of

1 state and federal funding primarily through  
2 intergovernmental transfers from local  
3 governments matched with federal funds through  
4 the agency for healthcare administration PPACA.

5 Discussion, comments from the Board?

6 Hearing none, all those in favor?

7 (A chorus of ayes.)

8 MS. HOLLINGSWORTH: Are there any opposed?

9 (No audible response.)

10 MS. HOLLINGSWORTH: The resolution carries.  
11 Resolution 2023-33, authorization to enter into  
12 a purchase agreement with University of Miami  
13 Department of Pediatrics to support the  
14 Pediatric Mobile Clinic in providing  
15 comprehensive health services throughout Miami-  
16 Dade County in a total amount not to exceed  
17 \$100,000 for a term of 12 months commencing July  
18 1, 2023, and ending on  
19 June 30, 2024.

20 May I have a motion, please?

21 MS. GIMENEZ: I move, Gimenez.

22 MS. HOLLINGSWORTH: Thank you. And the  
23 second?

24 MS. WELLER: Second, Weller.

25 MS. HOLLINGSWORTH: Thank you. Are there

1 any recusals? Hearing no recusals.

2 And as we move into discussion, I -- I  
3 think the -- the Mobile Clinic spoke for itself.  
4 Many of us had an opportunity to go inside prior  
5 to today's meeting. I'll pause here for  
6 comments, questions, observations from the  
7 Board. Hearing none, all those in favor?

8 (A chorus of ayes.)

9 MS. HOLLINGSWORTH: Are there any opposed?

10 (No audible response.)

11 MS. HOLLINGSWORTH: The resolution carries.  
12 Resolution 2023-34, authorization to negotiate  
13 and execute a contract with Miami Lighthouse for  
14 the Blind and Visually Impaired, Inc., for a  
15 comprehensive vision program for a term of 12  
16 months, commencing July 1, 2023, and ending  
17 June 30, 2024, in a total amount not to exceed  
18 \$500,000.

19 May I have a motion, please?

20 MR. DUNN: So moved, Richard Dunn.

21 MS. HOLLINGSWORTH: And a second?

22 MR. BAGNER: Second, Bagner.

23 MS. HOLLINGSWORTH: Are there any recusals?  
24 Hearing none, moving into the discussion.

25 And again, the vision then was part of what

1 we saw -- saw prior to today's meeting. And  
2 I'll remind you that this is a county-wide  
3 program implemented by Miami Lighthouse for the  
4 Blind and Visually Impaired. Eye plan -- eye  
5 examinations completed for the first five months  
6 of the current contract year, 3,009 and  
7 eyeglasses provided, 1,606.

8 Feedback, questions from the Board?  
9 Hearing none, all those in favor?

10 (A chorus of ayes.)

11 MS. HOLLINGSWORTH: Are there any opposed?

12 (No audible response.)

13 MS. HOLLINGSWORTH: The resolution carries.  
14 Authorize -- Resolution 2023-35, authorization  
15 to negotiate and execute contracts with three  
16 providers identified herein to deliver oral  
17 health preventive services in a total amount not  
18 to exceed \$548,014 for a term of 12 months  
19 commencing  
20 October 1, 2023, and ending September 30, 2024.

21 May I have a motion, please?

22 MS. DONWORTH: So moved, Donworth.

23 MS. HOLLINGSWORTH: And the second?

24 MR. GERSTEIN: Second, Norm Gerstein.

25 MS. HOLLINGSWORTH: Thank you. Are there

1 any recusals?

2 MS. WELLER: Recusal, Karen Weller. I work  
3 for the Florida Department of Health.

4 MS. NEASMAN: Recusal, Annie Neasman,  
5 employed by Jessie Trice Community Health  
6 System.

7 MS. HOLLINGSWORTH: Thank you very much.  
8 And again, moving in -- further recusals?

9 Okay, moving into discussion. Tooth decay  
10 is one of childhood's most chronic -- discommon  
11 [sic], chronic diseases, hence the trust's  
12 community-based oral health preventive services,  
13 which goes upon the oral health screenings  
14 conducted by school nurses. Country-wide, there  
15 is a focus on high-need neighborhoods and  
16 settings to reach the intended population.

17 Feedback, questions, observations from the  
18 Board? Hearing none, all those in favor?

19 (A chorus of ayes.)

20 MS. HOLLINGSWORTH: Are there any opposed?

21 (No audible response.)

22 MS. HOLLINGSWORTH: The resolution carries.  
23 Resolution 2023-36, authorization to negotiate  
24 and execute a contract with the Public Health  
25 Trust of Miami-Dade County, doing business as

1 Jackson Health System in partnership with the  
2 University of Miami Miller School of Medicine to  
3 implement Miami's Injury Free Coalition for Kids  
4 in a total amount not to exceed \$445,000 for a  
5 term of 12 months, commencing October 1, 2023,  
6 and ending  
7 September 30, 2024.

8 May I have a motion, please?

9 MR. BAGNER: So moved, Bagner.

10 MS. HOLLINGSWORTH: And a second?

11 MS. GIMENEZ: Second, Gimenez.

12 MS. HOLLINGSWORTH: Are there any recusals?

13 MS. OSPINA: Recusal, Lora Ospina. I'm  
14 employed by Jackson Health System.

15 MS. HOLLINGSWORTH: Thank you. Other  
16 recusals?

17 Moving into discussion. Unintentional  
18 injuries are a leading cause of emergency room  
19 visits and hospitalizations and death among  
20 children in the United States. In 2020, in  
21 Miami-Dade County, 32,622 emergency room visits  
22 by children and youth, ages is 0-19 years, were  
23 due to unintentional injuries. In that same  
24 year, there were 653 hospitalizations and 47  
25 deaths of children to unintentional injuries.

1 And this is one of the country's most effective  
2 injury-preventative models. And again, many of  
3 you would've had an opportunity to tour the van  
4 prior to today's meeting.

5 The floor is open for feedback,  
6 conversation from the Board. Hearing none, all  
7 of those in favor?

8 (A chorus of ayes.)

9 MS. HOLLINGSWORTH: Are there any opposed?

10 (No audible response.)

11 MS. HOLLINGSWORTH: The resolution carries.  
12 Resolution 2023-37, authorization to amend  
13 Resolution 2022-61, and the current funder  
14 collaboration agreement with Key Biscayne  
15 Community Foundation with a contract term of  
16 October 1, 2022, to September 2023, to increase  
17 the contract amount by \$75,000 for the launch of  
18 an additional Fab Lab Miami site for a new total  
19 contract amount not to exceed \$200,000. And  
20 additionally, authorization to renew, negotiate,  
21 and execute a contract with Key Biscayne  
22 Community Foundation in an amount not to exceed  
23 \$125,000 for the contract term October 1, 2023,  
24 to September 30, 2024.

25 May I have a motion, please.

1 UNIDENTIFIED FEMALE 1: --

2 MS. HOLLINGSWORTH: Thank you, and a  
3 second?

4 UNIDENTIFIED FEMALE 2: Second --

5 MS. HOLLINGSWORTH: Are there any recusals?

6 I think this resolution speaks for itself,  
7 and our board shared -- talked about the site  
8 visit to Fab Lab Number 1 that took place just  
9 last week.

10 The floor is open, directors, for a  
11 conversation, feedback about the Fab Lab, and  
12 about this resolution. Hearing none. All those  
13 in favor?

14 CHORUS: Aye.

15 (A chorus of ayes.)

16 MS. HOLLINGSWORTH: Are there any opposed?

17 (No audible response.)

18 MS. HOLLINGSWORTH: The resolution carries.

19 We're moving now to the Board retreat summary,  
20 and we'll have a word from Lori. I want to  
21 thank all of you who attended -- actually we've  
22 covered that part.

23 So, we're here to follow up on the Board  
24 retreat. You'll recall that that happened just  
25 a few weeks ago, and we are getting a summary

1 about the breakout discussions and priorities.  
2 As you will recall, these discussions were  
3 continuations of prior retreats and board  
4 meetings and other things from this latest round  
5 remained consistent and well -- overall, our  
6 retreat goals were accomplished: to, number one,  
7 ensure understanding of trust -- the trust  
8 solicitation -- solicitation processes and  
9 upcoming funding recommendations. Two, to  
10 review continuing board priorities for  
11 investment. Three, learn from community needs  
12 assessment updates. And four, to have  
13 meaningful conversations about community needs  
14 and priorities for investment.

15 Many of you will recall that we started  
16 with this process several years ago, in  
17 anticipation of the multiple five-year funding  
18 cycles that are now upon us. And where we are  
19 now is the result of multiple years of retreats  
20 and follow-up discussions through the Board's  
21 annual budget planning process. The summary  
22 staff shared last Friday for your consideration  
23 included the merge notes from the three breakout  
24 groups, as well as highlighted -- highlighting  
25 the big-picture themes. And in general, current

1 funding priorities continue to be -- to be  
2 endorsed, with some recommendations for  
3 enhancements or new issues to emphasize. The  
4 report also includes the projected funding  
5 associated with these continued priorities and  
6 with their expected solicitation timelines.

7 And Lori, I understand that you have some  
8 more for us.

9 MS. HANSON: Sure. Thank you, Pam. So,  
10 over the past board retreats, as talked at that  
11 meeting, staff brought issues to the table with  
12 the framework and direction of the -- of the  
13 Board's priorities. Over the years we've --  
14 we've aimed enhancements at early childhood and  
15 youth development, parenting, and family  
16 strengthening.

17 As Pam mentioned, these have typically been  
18 -- the topics have typically been driven by our  
19 timeline, which I think you have a printed copy  
20 of what was e-mailed out, and if you just look  
21 on the back of it, just flip it over, you'll see  
22 the timeline. We just gave that back to you  
23 again for reference, it is the same information  
24 that was at the retreat. But -- but you'll  
25 recall that a few years back, we were talking a

1 lot about the family and neighborhood support  
2 partnership model and the -- the needs of  
3 families that are having significant challenges.

4 And then we -- you know, like, last year we  
5 talked about youth development and parenting in  
6 depth, and then this year we were able to kind  
7 of bring a lot of that together. Those have  
8 sort of been timed along with -- with where we  
9 are in the planning processes for the different  
10 initiatives. So, you can see we've come through  
11 the biggest chunk of our investments, or we will  
12 have by the time this year is over. We still  
13 have another couple solicitations that are going  
14 to be released in the next couple of months.

15 You can see, under 2023, the last two that  
16 are due to come out for benefits enrollment and  
17 small community-based organization capacity  
18 building. And then next year, we have -- it  
19 looks like a lot, but they're -- they're kind of  
20 smaller scale things, but many related to our  
21 early literacy investments and parenting and  
22 innovation.

23 So, our goal is to really support the  
24 trajectories that have been set, you know, by  
25 the Board over these years, supporting and

1 expanding some of the key initiatives. Much of  
2 the input that we received is actually timely  
3 and really relevant to the upcoming planning  
4 around -- one of the things you don't see on  
5 here is health. We just passed a whole bunch of  
6 health resolutions, right? And school health,  
7 in -- in particular, is one of our major  
8 investments in that area. And you heard some  
9 discussion, I think at the committee meeting we  
10 talked a little bit, and then also at the  
11 retreat about the school health is our next  
12 initiative and we want to have some strategic  
13 planning around.

14 It's a little unique because we're not  
15 pressed by a five-year funding cycle because our  
16 procurement policy does allow us to have a -- an  
17 exemption for direct healthcare services. So,  
18 we have a little breathing room. We can plan  
19 that -- that strategic -- the strategic sessions  
20 with a lot of thought. So, sometime in the  
21 coming months, we're going to be calling  
22 together the health committee of the Board again  
23 to help guide that process. So, a lot of the  
24 input that you had and the discussions that you  
25 had will be part of what comes to that table.

1           You also gave us relevant inputting  
2           comments related to parent club and book club,  
3           both of which are going into planning modes  
4           currently, as well as our other early literacy  
5           investments. Some of the -- we have also  
6           several projects that are responsive to issues  
7           that were raised that are going to be coming  
8           forward over the next few months through  
9           different board resolutions. For example, one  
10          of the big picture themes that you'll see was  
11          around housing needs, right, in our community.  
12          Improvements to our website.

13                 So, you're going to see some of these  
14                 things coming along to you for decisions. And  
15                 we also mentioned at the Board retreat that we  
16                 were going to update our strategic framework,  
17                 the -- the document that I showed you that had  
18                 the old logo and needed to be sort of refreshed.  
19                 So, we'll be bringing that to you in the next  
20                 month or so.

21                 Just to tell you a -- a little bit about  
22                 what -- Pam kind of highlighted what's in this  
23                 packet. Basically, you have -- if you're a  
24                 person who likes to know, like, what did the  
25                 other groups talk about, because you only know

1 what's talked about in your group. You have --  
2 if you flip past the first page, each topic that  
3 you have -- if you recall, you had, like, five  
4 pages that you were supposed to talk through --  
5 topics, and so I kept the discussions topics in  
6 the gray boxes, so that you would just remember  
7 that's what the group covered  
8 -- had in front of them. And then we summarized  
9 across the three groups the discussion that you  
10 had about what stands out, what's working,  
11 what's not working so well, concerns, questions.  
12 And then we kept the question about whether this  
13 represented a continued board priority or  
14 community need.

15 And then on the -- the second page of each  
16 of the sections, pretty much we kind of tallied  
17 up the additional ideas, activities, or outcomes  
18 that should be considered. So, these were more  
19 action steps. So, the first part were more of  
20 your observations, and then we tried to pull out  
21 the action steps or suggestions. So, you'll see  
22 that we have -- most -- most of the topics took  
23 a two-page spread to summarize. I think the  
24 last topic -- the last page was less detailed  
25 topics to discuss, so that's on Page 10.

1           What I did on the first page was after  
2           summarizing all the notes, there were definitely  
3           a few big-picture themes that jumped out from  
4           the discussions. So, I just tried to put those  
5           so, you know, you don't have to look through all  
6           ten pages and try to look for this. But the --  
7           these are the topics that were repeated in  
8           multiple discussion groups and -- and across  
9           multiple topics.

10           So, you can see that mental health and  
11           stress among families and children were  
12           concerns, both in terms of access and quality of  
13           services, but also in terms of stigma and just  
14           people's willingness, right, to seek help, which  
15           we know are both, like, really important issues  
16           around the mental health space. Parenting --  
17           parallel, by the way, you know, one of the  
18           things we learned in our parenting focus groups  
19           is like why do parents not want -- get help  
20           about parenting? Because you don't want people  
21           to think you need help parenting. You know,  
22           like, that makes you look bad.

23           So, there is sort of certain stigma around  
24           parenting as well. So, just sort of how do we  
25           make families feel okay about help seeking and

1 being supported in their communities. School  
2 readiness was an important theme. People really  
3 thought that's an important thing for us to --  
4 you know, how do we try to turn the curve on  
5 that number, right, it's been sort of flat over  
6 a long time period of school readiness scores.

7 Youth development also highlighted across  
8 many discussions about, you know, being very  
9 important to prevent negative youth activities  
10 and outcomes of all types. Addressing, you  
11 know, child and youth health needs. As I  
12 mentioned, that's going to be coming back to our  
13 health planning discussion. Supporting LGBTQIA  
14 plus youth and their families came up in a few  
15 different discussions. More effective  
16 connections and continuous communication around  
17 the relevant information and available  
18 resources.

19 So, that's another kind of thing of, like,  
20 encouraging people to seek help, but also giving  
21 them ideas about what there is out there, right?  
22 So, sometimes -- I saw kind of -- of repeated  
23 comments. Something to the gist of, you know,  
24 it's not a lack of services, it's maybe a lack  
25 of awareness of where to go for what services.

1           Housing, as I already mentioned before,  
2           came up as a major need, as well as some other  
3           basic needs and financial stressors. And then  
4           the need to just coordinate and leverage other  
5           systems, other funding to -- and policy change  
6           as well, right? So, we know it's not just our  
7           pocketbook. We don't have a big enough  
8           pocketbook to solve all of the problems of our  
9           community. But we can work with other systems  
10          and we can pull levers, right, and -- and be  
11          strategic.

12           So, that's really the -- the overview. And  
13          then the other page, I just want to point out to  
14          you, is the -- is Page 11, the second-to-last  
15          page, which is unchanged from the retreat  
16          handout, but this does parallel a lot of the  
17          areas of need that were discussed and identified  
18          and aligns kind of with where we -- where we see  
19          additional funding that could be available being  
20          directed, potentially, for the next -- at least  
21          for the next year, but -- but it has a three-  
22          year look ahead.

23           So, I'm happy to take any questions,  
24          comments. Jim, I don't know if you want to add  
25          anything?

1 MR. HAJ: Madam Chair, thank you. Lori,  
2 thank you for putting this together. It's been  
3 -- Lori has been working nights and weekends, a  
4 quick turnaround time since the retreat was a  
5 couple of weeks ago to put this back together in  
6 front of you. But as we've done the last two  
7 years -- this isn't just one retreat, it was  
8 three -- two years, three board retreats,  
9 leading up to this. Youth development is our  
10 biggest initiative, which will be coming in  
11 front of you next month. And then, you see the  
12 chart of the smaller ones coming the remainder  
13 of the year.

14 But I really just want to put this back as  
15 we've done previously. Get the -- from the  
16 Board retreat, compile it, bring it back, and  
17 these are really our marching orders as we move  
18 forward for the year.

19 So, if there are any additional comments or  
20 clarification or things that we missed, please  
21 let us know here, or if you just want to sit us  
22 down in a sidebar today or down -- down the  
23 road, let us know. Thank you, Madam Chair.

24 MS. HOLLINGSWORTH: Thank you, Jim. And we  
25 will punt back to you for the CEO report.

1 MR. HAJ: On Pages 36-43 is our monthly  
2 media report. Again, the communications team is  
3 doing an amazing job getting out there, getting  
4 the trust promoted, building, what Lori talked  
5 about, the awareness of services and highlight  
6 all the events and community projects we're  
7 doing. It is that time of year, the financial  
8 disclosure forms will be coming up by July 1st  
9 that all the Board members need to submit, that  
10 you -- I'm not sure if you have received or you  
11 will be receiving them in the mail, and we will  
12 remind you the next time we have board meetings.

13 Great site visit last week when we talked  
14 to Ken (phonetic). We used to do board field  
15 trips where we put everybody on the Greyhound  
16 bus and toured Miami and spend a day, and we  
17 want to be respectful -- we know how busy your  
18 schedules are and respectful of your time, so  
19 we've been doing four throughout the year, where  
20 we are doing our visits.

21 Great one last week, or this week -- last  
22 week -- last Thursday. The next one is April  
23 12th from 3:00 to 4:00 p.m. We -- we try -- it  
24 will not go longer than an hour at Shenandoah  
25 Elementary School, so, please, if you can

1 attend, we'd love to have you there. Champions  
2 for Children, our signature event, April 27.  
3 And Young Talent Big Dreams is Saturday -- the  
4 finals are Saturday,  
5 May 13, at the Miracle Theatre, and we will be  
6 asking you if you want to attend to make sure  
7 you have a seat.

8 And that is it, Madam Chair, thank  
9 you.

10 MS. HOLLINGSWORTH: Okay. Thank you, Jim.  
11 And, ladies and gentlemen, we are adjourned,  
12 have a great evening.

13 UNIDENTIFIED MALE 1: Thank you.

14 (Thereupon, the proceedings concluded at 4:38  
15 p.m.)

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The above and foregoing transcript is a true and correct typed copy of the contents of the file, which was digitally recorded in the proceeding identified at the beginning of the transcript, to the best of my ability, knowledge and belief.

*Cecil Clark*

CECIL CLARK, Transcriber

March 29, 2023