

Program Services Committee Meeting Transcript

March 07, 2024

1	The Children's Trust Thursday, March 7, 2024
2	3250 S.W. 3rd Avenue (Coral Way) United Way - Ryder Room
3	3:30 p.m 5:00 p.m.
4	
5	
6	
7	
8	Program Services Committee Meeting
9	
10	Committee Members
11	(Present)
12	Pamela Hollingsworth, Chairperson Daniel Bagner, Ph.D., Vice Chair
13	Edward Abraham. M.D. Laura Adams
14	Islamiyat Nancy Adebisi Hon. Dorothy Bendross-Mindingall, Ph.D.
15	Norie del Valle Reverend Richard Dunn II
16	Gilda Ferradaz Lourdes P. Gimenez
17	Nicole Gomez Valrose Graham
18	Valiose Granam
19	
20	President & CEO
21	James R. Haj
22	
23	County Attorney's Office
24	Leigh Kobrinski
25	Assistant County Attorney

1	STAF	F
2	Amanda Gorski	Bevone Ritchie
3	Carol Brogan	Danielle Barreras
5 6	Garnet Esters Imran Ali Jesslyn Chouza	Grettel Suarez James R. Haj Juana Leon
7 8	Juliette Fabien Lisete Yero	K. Lori Hanson Michele Mordica
9 10	Natalia Zea Rene Garcia	Rachel Spector Susan Marian
11 12 13	Victoria Gandul Yuliet Alfonso	Yesenia Reyes
14 15		
16		
17 18		
19		
20 21		
22		
23 24		
25		

CHAIRPERSON HOLLINGSWORTH: 1 afternoon, Everyone. We are about to get 2 3 started. I'd like to welcome you to the March 4 7, 2024 Program Services Committee. Glad 5 to see you all here today. 6 7 Juana, do we have any public comments? 8 9 MS. LEON: We do not have any public 10 comments, Madam Chair. CHAIRPERSON HOLLINGSWORTH: Okav. 11 12 Thank you very much. Moving on to the approval of the 13 January 11th Program Services Committee 14 minutes. By now, you've had an 15 opportunity to review the minutes. 16 17 Is it me or is the sound off? Am I 18 echoing? But we're working on it. 19 So you would have had an opportunity to review the minutes. May I have a 20 21 motion to approve the minutes as they 22 appear on your packet? 23 COMMITTEE MEMBER ABRAHAM: So moved. 24 Abraham. CHAIRPERSON HOLLINGSWORTH: Thank 25

1 you, Dr. Abraham. And a second? 2 COMMITTEE MEMBER BENDROSS-MINDINGALL: 3 Bendross-Mindingall. 4 CHAIRPERSON HOLLINGSWORTH: Thank 5 you, Dr. Bendross-Mindingall. 6 7 All those in favor of approving the 8 minutes as provided? 9 COLLECTIVELY: Aye. CHAIRPERSON HOLLINGSWORTH: Are there 10 any opposed? The minutes are approved. 11 12 Bear with me. I'm breaking in a new pair of contacts today. 13 14 So moving now to resolutions, Resolution -- oh, actually, I believe we 15 16 have a presentation prior to our first group of health-based resolutions today, 17 18 so I'm going to pass the mike to staff, who will be presenting. 19 20 Lori. 21 MR. HAJ: Madam Chair, we had a work group for many of the Board Members here 22 23 at our health subcommittee a couple weeks 24 ago, so we're not going to go through a 25 full presentation today. We're going to

go through a couple of slides. And at the Board meeting, we'll have a full presentation and a health update, but I'll turn it over to Lori to give us -- Lori or Juliette, give us a brief update.

MS. HANSON: I'll start. The board ad hoc committee met on February 27th. We just wanted to update the group about the school house planning progress that's been made. And one of the resolutions that you have today is related to that initiative, so if you go to the next slide, Juana.

So these were the school health planning goals that the committee decided on last summer that launched our planning efforts. And so, just as a reminder, we are looking in this school-based health initiative to reach more schools and more students, to look at ways to have a more menu, a more efficient method of service delivery. Not a one size fits all. And then to consider what funding needs there are from the Trust and from other sources

that we might be able to leverage. Go to the next one.

So just this is a slide with lots of -- that represents lots of work, lots of work that's been done. So we've been busily doing various data collection and Many of you will recall that we analysis. did a parent community survey, an online survey, with over 3700 parents. And one section of that survey was designed to ask questions about school-based health. also have completed, with the support of the school district, staff principal survey about the school-based health services in public schools, including charter schools. And so with the district's support on that survey, we got a 100% completion from regular public schools and about 70% completion from charter school principals.

We also did -- when we did the community surveys, we had a series of 16 focus groups, with more than a 100 parents and youth. And in this case for school health, we included focus groups with our

22

23

24

school health staff: The nurses, the social workers, the mental health staff, who work in the current programs, the administrators and our system partners at the district and at the health department participated in those focus groups.

We've done some internal work staff on compensation market analysis and been -- we've updated our health indicators.

You saw some of the community indicators in the Board retreat when we met before.

They're updated in our annual report.

And then another important project that was completed that the Board had approved for us to pursue was a guide house pro bono consulting engagement. And as part of that, we worked with a national firm, of which Dr. Abraham, one of our Board Members, is a principal of the firm, but they have national expertise in the areas of health and helped us to look at alternative care models. So we have a report back from them that has, like, a national scan of other models in school-based health. They also have, as

part of that, recommended some additional public and private partnerships for us to explore similar to other parts of the country.

And then also one of the things we had really asked them to tap into that they gave us some suggestions on was how to create better relationships with third-party payers. So how can we tap into maybe some billable services that are going on with the school-based health and leverage some additional funds that way.

In addition, there's a couple things we're still working on, gathering all the -- an inventory by -- at the school level of all the services and funding that is supporting school-based health, including physical and mental health.

And then we're also double clicking into our own data. So, you know, we didn't want to just look back a couple years, because that data is kind of confabulated by Covid, and the pandemic and the schools closing and so forth. So we're going back to '18, '19 data, which

was the year that we changed data systems, so there's been a few technical issues that we've had to deal with, but I think we're about ready to be able to trend some of our data at the school level about the service delivery and so we're going to be exploring that in more detail all to inform some of our work and collaboration with our community partners.

And I'll let Juliette take it from there. Next slide.

MS. FABIEN: So, quickly, you know, we don't do anything at the Trust without getting the community involved.

I think I can project.

So, you know, if you recall the school-based health, we call it health clinic, it's a partnership within the school system, the health department and the Trust, so definitely we had to engage them early in the process. We had to engage them early in the process. So we had several individual conversation, and then we met as a system partner and we're going to continue meeting on a monthly

basis to make sure whatever we do, we have the input of both partners.

Also, we -- there's some telehealth vendors that approached us to, you know, teach us. We want to explore what other, you know, opportunities are out there, because we know whatever model we're going, you know, to come up with, we're going to have some sort of digital health/telehealth component. We get it from the feedback, you know, from the guide house report, from the people we talk to the community.

And we also engage our current funding providers and the staff to make sure we have conversation. We talk to the Health Council of South Florida, the new CEO, Ms. Nicole. She's very excited to be reengaged, 'cause we used to be engaged with local community health organizations more at the beginning of the implementation. Now we want to make sure that we reengage. We want to talk to the foundation as well, health foundation of South Florida. We're in the process of

reengaging them.

And also I'm excited to say we have Julie Schechter back. As you know, she called herself one of the models of health connect, so she's part of the process to go by guidance and support to make sure we have the local expertise and national expertise she has as well that's needed.

As far as next steps, so we have today -- next slide. So today we're going to bring this reso, the first reso you're going to approve, which is this resolution, you're going to see we are recommending a salary adjustment for health care professionals, so we hope to get your blessing, because we have not adjusted the salary for the last seven vears. And we know of turnover and actually vacancy rates, around 30% right It's very hard to secure nursing and now. mental health professional. We want -even though we're in the process of strategic planning, but we don't want to build, like, a beautiful model and programming, we don't have a pool of

1

2

3

4

5

6

7

1

2

4

5 6

7

8

9

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

nurses and mental health professionals to hire from. Therefore, that's the reason we are recommending an increase, a little bit over \$3 million with the renewal of this contract.

So, also, next slide. We're going to continue doing the data analysis Lori mentioned before. We want to continue to engage key health, health expert. We know we have some in our Board, but we also engage the community in general. We're going to, like, a big input session. We're trying to envision that community wide and we're trying to do it in person. We're going to see how feasible that is, 'cause we wanted to get input from the community, and we would like Board Members to participate as well. So we're going to sunshine this meeting. And you'll get more -- as we get a date, you'll get more on as far as when it's going to be and what time.

Also, we planning to continue meeting the subcommittee, the ad hoc health committee under the leadership of Dr.

1 Abraham as the chair, so we're going to continue meeting to make sure we finalize 2 our plan to come up with, like, a new 3 model. The plan right now is to release 4 end of fall. We don't have a date yet. 5 And to bring spring 2025 funding 6 7 recommendation for the contract to start July 1, 2025. 8 9 And I know, I'm going to turn it over to Dr. Ed in case we missed something, 10 Lori and I, if you want to add anything. 11 12 COMMITTEE MEMBER ABRAHAM: No. Ι think that's a great summary. More to 13 14 come, as Jim said. MS. FABIEN: 15 Thank you. 16 CHAIRPERSON HOLLINGSWORTH: Thank you very much for that great presentation. 17 18 And, Committee Members, that will tee 19 up not only resolution A, but we have several health-based resolutions that 20 21 we'll be bringing before you today. 22 Thank you. 23 So moving on now to resolutions. Resolution 2024-A: Authorization to 24 25 negotiate and execute contracts with six

1	providers identified herein to deliver
2	comprehensive school-based health services
3	in a total amount not to exceed
4	\$20,094,846, for a term of 12 months,
5	commencing July 1, 2024, and ending
6	June 30, 2025. And also to request
7	authorization to use funds from this
8	initiative to leverage federal funding to
9	the Low Income Pool program, also known as
10	LIP.
11	May I have a motion, please.
12	COMMITTEE MEMBER ABRAHAM: So moved,
13	Abraham.
14	CHAIRPERSON HOLLINGSWORTH: Thank
15	you.
16	And a second?
17	COMMITTEE MEMBER FERRADAZ: Second,
18	Ferradaz.
19	CHAIRPERSON HOLLINGSWORTH: Thank
20	you, Gilda.
21	Are there any recusals? Hearing no
22	recusals, the floor is open for
23	discussion. I think we're all convinced.
24	All those in favor?
25	COLLECTIVELY: AYE.

CHAIRPERSON HOLLINGSWORTH: Are there 1 any opposed? The resolution carries. 2 Moving now to Resolution 2024-B: 3 Authorization to enter into a purchase 4 agreement with University of Miami 5 Department of Pediatrics to support the 6 7 Pediatric Mobile Clinic in providing 8 comprehensive health services throughout 9 Miami-Dade County, in a total amount not 10 to exceed \$100,000, for a term of 12 months, commencing July 1, 2024, and 11 12 ending on June 30, 2025. May I have a motion, please? 13 COMMITTEE MEMBER GIMENEZ: So moved, 14 Gimenez. 15 CHAIRPERSON HOLLINGSWORTH: 16 Thank 17 you. 18 And a second? 19 VICE CHAIR BAGNER: Second, Bagner. CHAIRPERSON HOLLINGSWORTH: Are there 20 21 any recusals? Hearing no recusals, the 22 floor is open to discussion, comments from 23 the committee. 24 VICE CHAIR BAGNER: I just have a 25 quick question, Madam Chair.

1

3

4

5

7

6

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I'm curious if anyone -- I don't know if anybody is here from this organization, but what they're doing in response to the, since you allowed it, the measles outbreak in South Florida. I know that there's vaccines available. I wonder if there's any efforts that they're putting forth to try to immunize kids that are not yet immunized.

MR. HAJ: Juliette, can you chime in?

I'm not sure if anybody is here from U.M.

Yeah. MS. FABIEN: Well, I don't know if we have anybody online from U.M., but I'm not sure -- I'm not sure what they're doing on measles outbreak, but I could -- I mean, the person leading this program, she's a pediatrician and she's always on top of whatever issue. Like when Covid came, she's the first one that was with the van going to places, when we were open, going to school, trying to promote immunizations and things like that. So we can find out from her what specifically she's doing, but I know she's always in top of things.

1 MR. HAJ: And we'll get that information, but we also, we work with the 2 school system and we send these out. I 3 just saw it last week on social media, 4 there's a post through U.M. in the school 5 system out to parents where the 6 7 immunizations are taking place and where 8 the mobile unit is going to, and 9 especially before the school year as students are trying to get immunized 10 before the school starts. 11 12 CHAIRPERSON HOLLINGSWORTH: Thank you, Jim. Excellent. Thanks, Dan. 13 Resolution 2024-C -- oops. Thank you 14 for that. 15 16 All those in favor? COLLECTIVELY: 17 Aye. 18 CHAIRPERSON HOLLINGSWORTH: Are there 19 any opposed? The resolution carries. Now onto Resolution 2024-C: 20 21 Authorization to negotiate and execute a 22 contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a 23 24 comprehensive vision program for a term of 25 12 months, commencing July 1, 2024, and

1	ending June 30, 2025, in a total amount
2	not to exceed \$500,000.
3	May I have a motion, please?
4	COMMITTEE MEMBER ADEBISI: So moved,
5	Adebisi.
6	CHAIRPERSON HOLLINGSWORTH: Thank
7	you.
8	And a second?
9	COMMITTEE MEMBER GRAHAM: Second,
10	Graham.
11	CHAIRPERSON HOLLINGSWORTH: Thank
12	you.
13	Are there any recusals? The floor is
14	open for discussion, comments from the
15	committee.
16	Hearing none, all those in favor?
17	COLLECTIVELY: Aye.
18	CHAIRPERSON HOLLINGSWORTH: Are there
19	any opposed? The resolution carries.
20	Resolution 2024-D.
21	When it moves, when I'm reading, I
22	lose my place. I'm sorry.
23	Authorization to negotiate and
24	execute contracts with three providers
25	identified herein to deliver oral health

1	preventative services in a total amount
2	not to exceed \$548,014.00, for a term of
3	12 months, commencing October 1, 2024, and
4	ending September 30, 2025.
5	May I have a motion, please?
6	COMMITTEE MEMBER DEL VALLE: So
7	moved, Del Valle.
8	CHAIRPERSON HOLLINGSWORTH: And a
9	second?
10	COMMITTEE MEMBER ABRAHAM: Second,
11	Abraham.
12	THE COURT: Thank you.
13	Are there any recusals?
14	COMMITTEE MEMBER ADEBISI: Recusal,
15	Adebisi, employed by the Department of
16	Health.
17	CHAIRPERSON HOLLINGSWORTH: Thank
18	you, ma'am.
19	Other recusals?
20	Moving now to discussion. The floor
21	is open for comments, questions from the
22	committee.
23	Hearing none, all those in favor?
24	COLLECTIVELY: Aye.
25	CHAIRPERSON HOLLINGSWORTH: Are there

any opposed? The resolution carries. 1 We're on Resolution D; is that 2 3 correct? MR. HAJ: E. 4 CHAIRPERSON HOLLINGSWORTH: 5 Okay. My 6 screen is jumping around. Okay. 7 Resolution 2024-E: Authorization to 8 negotiate and execute a contract with the Public Health Trust of Miami-Dade County 9 10 doing business as Jackson Health System, in partnership with the University of 11 12 Miami Miller School of Medicine, to implement Miami's Injury Free Coalition 13 14 for Kids, in a total amount not to exceed \$445,000, for a term of 12 months, 15 16 commencing October 1, 2024, and ending 17 September 30, 2025. 18 May I have a motion, please? COMMITTEE MEMBER GIMENEZ: 19 Move, Gimenez. 20 CHAIRPERSON HOLLINGSWORTH: 21 Thank 22 you. 23 And a second? 24 VICE CHAIR BAGNER: Second, Bagner. CHAIRPERSON HOLLINGSWORTH: 25 Thank

you.

Are there any recusals? Hearing none, the floor is open for discussion.

COMMITTEE MEMBER GIMENEZ: Chair, I just want to comment. This is a great thing -- a great thing to do, prevention, because there are so many unintended accidents that happen in children.

Just the other day, I was driving by Coral Gables High School, and there was police all over and cars, et cetera. Then I found out later that it was a U.M. student, who was starting his first day of an internship, riding on a scooter, and got hit by a car and got killed. You know, these scooters are now very popular and it's very -- to me, you know, they come really quick in front of cars, and cars sometimes, you know, people are on their own and don't see them.

So I think anything that goes out in the community where it's preventative instead of having to react later is a very good thing. So, hopefully, you'll expand this into even covering more areas that

need to be covered with the new things that are coming up with the children and young adults as well.

CHAIRPERSON HOLLINGSWORTH: Thank you, Lourdes.

COMMITTEE MEMBER FERRADAZ: Madam
Chair, if I can just add to what Lourdes
is saying. I agree with everything you're
saying. That was one of the ones, vans,
that was here one time and I went in
there. (Inaudible).

One of the things that I brought up before I think at this meeting is the importance of safe sleep that parents don't realize, especially for small infants, I get those death reports unfortunately coming through my e-mail, and, you know, nobody knows about it, but it doesn't make news. Just last week, we had an infant a couple weeks old died of suffocation in an adult bed. And that's something that people don't think about maybe and don't think that that's a big deal, but I see those cases and I just -- I'm hoping that that is the safe sleeping

part of this servicing issue as well as drowning prevention, (inaudible) but those two are the most fatalities that we see in children are drowning and unsafe sleep.

CHAIRPERSON HOLLINGSWORTH: Thank you, Gilda.

Further feedback from the committee? VICE CHAIR BAGNER: Not to be a broken record, but I think the excitement here is important, and enthusiasm, because this is the leading cause of mortality and morbidity in kids. So I think -- and I feel like a broken record. I think I said this every time it comes up, I think we should be spending more on this. You know, it's a half a million dollars, which is dwarfed by the amount of some of the other initiatives. I know funding is limited, but this is the leading cause of death and morbidity in kids, so it's addressing all these really important issues.

CHAIRPERSON HOLLINGSWORTH: Thank you, Dan.

COMMITTEE MEMBER ADAMS: One other

23

24

25

1

2

MIAMI-DADE COUNTY COURT REPORTERS, INC. (305) 373-5600

thing.

horrible.

CHAIRPERSON HOLLINGSWORTH:

COMMITTEE MEMBER ADAMS: Lourdes.

I -- at the state attorney's office, I oversee the traffic homicide unit, so I met with a lot of the Coral Gables officers yesterday about that case. And the young man that died, just to add further tragedy, actually was a survivor from the Marjorie Stoneman Douglas shootings, if you can imagine what his family must be going through, just

But I think what you're saying, Dan, is so true, in my capacity at the State Attorney's office, though I partnered with DCF for many years, the number of kids that die in car crashes or they're run over because the tall SUVs don't see the children, it's so, so pervasive and it iust feels like some of that probably could be avoided somehow.

So to the extent that this entity might be able to fuel prevention, education, things of that nature, that

14

15

16

17 18

19

20

21

22 23

24

1 certainly would speak to, I think, everybody here. 2 CHAIRPERSON HOLLINGSWORTH: Thank 3 4 you. Thank you. All those in favor? 5 COLLECTIVELY: Aye. 6 7 CHAIRPERSON HOLLINGSWORTH: Are there 8 any opposed? The resolution carries. 9 MR. HAJ: Madam Chair, if I may. We 10 will have the injury prevention unit outside for the Board meeting half hour 11 12 before the Board meeting this month in March, so hopefully you can get here a 13 little bit early to stroll through the 14 15 injury prevention bus. CHAIRPERSON HOLLINGSWORTH: Look 16 forward to that. 17 18 Jim, would you like to tee up the 19 next presentation? MR. HAJ: Sure. We're going to have 20 21 Rachel -- and, again, another brief 22 presentation, go through a couple of 23 PowerPoint slides and give a full 24 presentation at the Board, but we released 25 our new five-year cycle last year.

is the first renewal coming before you,
and we just want to highlight. It's a
huge investment. It's \$76 million? 71
million dollars. Just tell you what we've
gone through the last year, the renewal
and some of the data and the stats to show
you the success of our program.

Rachel.

MS. SPECTOR: Thank you.

You can go to the next slide, Juana.

So this renewal that you'll be considering today is from our youth development portfolio. It is just to point out only our school year and year-round programs. Our programs that operate only summer camps you'll be hearing later on in the year, which is why if you look at last year's, it's a little bit less.

So we are proud that our programs are serving over 18,000 children this school year and after school summer -- after school services. You can see the breakdown.

If you remember during this new

funding cycle and the latest solicitation, we combined. We used to separate our elementary school children from our middle and high school children. Now it's one initiative. So we're just showing you here the breakdown. The majority of the students attending after school obviously are the younger students, but we are serving about 25 percent, a little more, in the middle school and high school students. Next slide.

Additionally, our youth development providers are contracted at a minimum to serve 15% of the students that they're surveying should be students with disabilities. We capture that information from parents.

The question that we ask parents, is if their child has a disability or a condition that lasts more than a year.

And you can see from our data that the aggregate number of students with disabilities being served is 18%, which is over 3,000 children and youth. And here just a quick snippet. We have additional

data, as Jim mentioned, to present to the full Board, but here we're just showing the percentage of those 3,000 children, the percentages how the parents have indicated or classify that their children have conditions in these different categories, pointing out the highest with attention and hyperactivity and that many children on the Autism Spectrum Disorder and with learning disabilities.

And then, lastly, we wanted to share all of our elementary school age programs for children that are frustrational They received differentiated readers. literacy instruction, which is provided ideally by certified teachers and it is small group instruction. No more than five children. Usually we see, like, 2 to 3 children in a group. And so they are -everyone is administered a pretest in the beginning of the school year, within the first 30 days. And 23% of the elementary school youth that participated that received a pretest scored in the frustrational range. So three quarters of

1 those students that tested frustrational have already been receiving DLI throughout 2 3 the school year. And we're happy with that percentage, because it is -- it's a 4 struggle at this point. It's getting 5 better, but it's been a struggle over the 6 7 last few years since the pandemic for our 8 programs to hire and keep certified There's been a lot of other 9 teachers. programs happening out there. 10 11 And so we're happy that over 2,000 12 children are currently receiving differentiated literacy instruction in 13 14 their after school program, which is offered at over 162,000 sessions, so 15 16 individual sessions. Typically 30 minutes a day for four days out of the school 17 18 week. Just a taste of all of our data to 19 20 come at the Board. CHAIRPERSON HOLLINGSWORTH: 21 Thank you, Rachel. 22 COMMITTEE MEMBER GIMENEZ: Through 23 the Chair, I have a question. 24

CHAIRPERSON HOLLINGSWORTH:

25

Yes.

COMMITTEE MEMBER GIMENEZ: 1 The elementary students, are they meeting 2 pre-K there, pre-K fours? 3 MS. SPECTOR: No. 4 COMMITTEE MEMBER GIMENEZ: So it's 5 five years old. 6 7 MS. SPECTOR: Kindergarten, yeah, 8 kindergarten through 5th grade, uh-hum. COMMITTEE MEMBER GIMENEZ: And you 9 have a section, I can't remember, it was 10 towards the bottom, developmentally 11 12 delayed, the parents told you that the child was developmentally delayed? 13 14 Because usually that is given to children 15 who are in pre-K. That's why I was asking, was there in kindergarten, there's 16 usually tested. So no pre-K students? 17 18 MS. SPECTOR: I mean, they could have 19 come into kindergarten maybe with that 20 diagnosis or the family has that language 21 in their mind, but this is definitely 22 self-reported from parents. COMMITTEE MEMBER GIMENEZ: 23 Right, 24 'cause sometimes testing occurs during 25 kindergarten.

MS. SPECTOR: During kindergarten, 1 right. 2 COMMITTEE MEMBER GIMENEZ: Thank you. 3 CHAIRPERSON HOLLINGSWORTH: Thank 4 5 you. Yes, Dr. Bendross-Mindingall. 6 7 COMMITTEE MEMBER BENDROSS-MINDINGALL: 8 Thank you very much. And I hope you can 9 hear me. I'm using my cafeteria voice. CHAIRPERSON HOLLINGSWORTH: We can 10 11 hear you. 12 COMMITTEE MEMBER BENDROSS-MINDINGALL: Okay. Thank you. 13 Your comments, the fact that you 14 15 mentioned ideally teachers would be 16 certified. And I need to ask, in your outcomes, in your research of the children 17 18 who have certified teachers versus those 19 who are not certified, do you see a difference? And, if so, what difference? 20 21 MS. SPECTOR: We do not. We -- that 22 would be hard to, yeah, compare across our 23 budgets and our data. If -- I would say 24 we require certified teachers. If a 25 program cannot get a certified teacher,

for whatever reason, we allow them, for example, to use early learning teachers that have specialized in literacy, or reading instruction in their training, or if they're teachers that are coming from a private school, we ask that their language arts teachers, or someone that's trained in delivering literacy instruction, but we have not researched the outcomes based on whether it's a certified teacher or not.

COMMITTEE MEMBER BENDROSS-MINDINGALL: Followup?

CHAIRPERSON HOLLINGSWORTH: Yes.

COMMITTEE MEMBER BENDROSS-MINDINGALL:

I think that's important, having taught reading all of my, I guess you would say, educational years, but I did intensive reading for eight years and I had course assistants. And there was a difference in the outcomes. One time I had an entire family of nonreaders, and it made a difference. So I don't know about our budget, what we can do to make that happen. It is very important that someone who has been trained to teach our

children, especially those that we know need the extra support. That's just a statement that I want on record. Thank you very much.

CHAIRPERSON HOLLINGSWORTH: Thank you.

We'll move to resolution and reopen the floor for discussion.

Resolution 2024-F: Authorization to waive the formal competitive procurement process and to negotiate and execute contracts with 120 providers identified herein to deliver high quality after school programming for 6,463 (sic) elementary, middle and high school age children and youth, and summer programming for 15,350 elementary, middle and high school age children and youth, in a total amount not to exceed \$71,637,000. For year round and school year programs, the contract term will be 12 months, commencing August 15, 2024, and ending August 14, 2025, with three remaining annual renewals subject to annual funding appropriations, request for delegation of

1 authority to adjust paid program partners, an optional program components as well. 2 May I have a motion, please? 3 COMMITTEE MEMBER DUNN: 4 Madam Chair, I don't know if before, I just 5 (Inaudible). But it was also tinkling in 6 7 my mind that I may have a conflict, so I'm 8 going to have to recuse myself. Perhaps this is laid in front of me. 9 10 I have a relationship with my YG 11 Minor Youth Garden (phonetic), and I 12 believe they're one of the providers, and that relationship and all its 13 14 transparency, to err on the side of 15 caution, is that they rent from my church 16 during the summer, so I need to put that out. 17 18 So I would recuse myself. I'm 19 assuming that that is why I have this. 20 don't want to take any chances, so... CHAIRPERSON HOLLINGSWORTH: 21 Thank you, Pastor. 22 23 May I have a motion, please? COMMITTEE MEMBER DEL VALLE: 24 25 moved, Del Valle.

1	CHAIRPERSON HOLLINGSWORTH: And a
2	second?
3	COMMITTEE MEMBER ABRAHAM: Second,
4	Abraham.
5	CHAIRPERSON HOLLINGSWORTH: And
6	recusals?
7	MS. SPECTOR: I'm sorry. Excuse me.
8	Miami Youth Garden. What was the
9	COMMITTEE MEMBER DUNN: Miami Youth
10	Garden.
11	MS. SPECTOR: Yeah. They're not
12	included in this resolution.
13	COMMITTEE MEMBER DUNN: They're not
14	included?
15	MS. SPECTOR: They're not a youth
16	development provider.
17	COMMITTEE MEMBER DUNN: They're not?
18	MS. SPECTOR: I think they're a small
19	CBL provider, but they're not they're
20	not included in this they're not part
21	of this youth development portfolio.
22	COMMITTEE MEMBER DUNN: I wasn't
23	sure. I just wanted to err on the side of
24	caution.
25	MS. SPECTOR: Yeah. I appreciate

that.

COMMITTEE MEMBER DUNN: And if it's anything else that may please (inaudible).

VICE CHAIR BAGNER: So, Madam Chair, I think I have a recusal, although I'd like a point of clarification, because I don't -- I don't see FIU, the center I'm affiliated with on there, and I think that was the reason why I'm usually needing to recuse, but am I missing -- I don't see the summer programs listed.

MS. SPECTOR: The summer programs are not included in this resolution.

COMMITTEE MEMBER DUNN: Oh, they're not.

VICE CHAIR BAGNER: Do I need -- do I need to recuse? I was told I did, but I don't -- I thought with the new rules, 'cause it's like the engineering school, which I'm not affiliated with, and another program I'm not affiliated with, so I didn't know if I -- I'm happy to recuse if I'm advised to recuse, but I know the rules have changed quite a bit.

MS. KOBRINSKI: Juana, can you check

1 the opinion from last year? MS. LEON: Last year would have had 2 3 the summer program in it. MS. KOBRINSKI: Oh, because the 4 5 summer program has been removed, then he doesn't have to. Okay. 6 7 VICE CHAIR BAGNER: So I should not 8 recuse. MS. KOBRINSKI: You do not have to. 9 10 VICE CHAIR BAGNER: Okav. CHAIRPERSON HOLLINGSWORTH: 11 Okav. 12 Having gone through recusals, the floor is open for additional discussion. 13 Hearing none, all those in favor? 14 COLLECTIVELY: 15 Aye. CHAIRPERSON HOLLINGSWORTH: Are there 16 any opposed? The resolution carries. 17 18 Resolution 2024-G: Authorization to 19 negotiate and execute a contract with 20 Florida Introduces Physical Activity and 21 Nutrition to Youth (FLIPANY) for after-school snacks and meals, in a total 22 amount not to exceed \$600,000, for a term 23 24 of 12 months, commencing October 1, 2024, 25 and ending September 30, 2025, with one

1 remaining contract renewal. May I have a motion, please? 2 COMMITTEE MEMBER GIMENEZ: 3 So moved, Gimenez. 4 CHAIRPERSON HOLLINGSWORTH: Thank 5 6 you. 7 And a second? COMMITTEE MEMBER ABRAHAM: 8 Second, Abraham. 9 CHAIRPERSON HOLLINGSWORTH: 10 Thank 11 you. 12 Are there any recusals? Hearing none, moving now to discussion. 13 14 And I will -- taken from your packet 15 through partnerships with the Florida Department of Health and the Florida 16 17 Department of Agriculture, FLIPANY 18 provides nutritious lunches, snacks and 19 (inaudible) to 74 Trust-funded after-school sites for children and youth 20 21 in grades K through 12. In addition to food distribution, FLIPANY offers 22 23 administrative services to those agencies 24 to help them meet the requirements of the 25 after-school meals program funded by the

1 FDA and administered by DOH. Comments, observations, questions 2 from the committee? 3 Hearing none, all those in favor? 4 COLLECTIVELY: Aye. 5 CHAIRPERSON HOLLINGSWORTH: Are there 6 7 any opposed? The resolution carries. Resolution 2024-H: Authorization to 8 waive the full competitive procurement 9 process and to negotiate and execute 10 contracts with Miami-Dade Family Learning 11 12 Partnership, Inc., and All In One Mail Shop, Inc., doing business as All In One 13 14 Direct Marketing Solutions for the support and maintenance of a birth to five book 15 16 club, in a total amount not to exceed \$3,602,239.00, for a term of 12 months, 17 18 commencing October 1, 2024, and ending 19 September 30, 2025. 20 May I have a motion, please? COMMITTEE MEMBER FERRADAZ: So moved, 21 Ferradaz. 22 CHAIRPERSON HOLLINGSWORTH: Thank 23 24 you. 25 And a second?

COMMITTEE MEMBER DEL VALLE: 1 Second, Del Valle. 2 CHAIRPERSON HOLLINGSWORTH: Are there 3 4 anv recusals? VICE CHAIR BAGNER: 5 Recusal, Bagner. I sit on their advisory board and 6 7 providing (inaudible). CHAIRPERSON HOLLINGSWORTH: Further 8 recusals? 9 Okay, moving now to discussion. 10 you are all aware, the community demand 11 12 for the Children's Trust Book Club has grown exponentially, which has led the 13 14 Trust to pause enrollment in May of 2023, 15 and increase funding for the program in 16 November 23, 2023, for fiscal year 23-24, so as to expand membership and to also 17 18 grow the program. Additional efforts and 19 coordination by the book club vendors this 20 year are necessary to accommodate the goal 21 of reaching and maintaining 60,000 book club active members, a 28% increase over 22 the prior membership peak of 47,000. 23 This resolution would facilitate a 24 25 onetime 12-month contract renewal beyond

1 the current five-year funding cycle with the current book club vendors listed on 2 the table in your packet. This will 3 enable Trust staff members and vendors to 4 continue to expand efforts and strategies 5 to reach the recently increased membership 6 7 qoal. This additional one-year renewal 8 will enable Trust staff to gain a better 9 understanding and experience in providing services to a much larger audience. 10 Feedback, comments, questions from 11 12 the committee? Hearing none, all those in favor? 13 14 COLLECTIVELY: Ave. CHAIRPERSON HOLLINGSWORTH: Are there 15 any opposed? This resolution carries. 16 And I'll punt to Dr. Bagner for 17 Resolution 2024-I. 18 Madam Chair, this 19 VICE CHAIR BAGNER: is Resolution 2024-I: Authorization to 20 21 negotiate and execute a match contract 22 with the Healthy Start Coalition of Miami-Dade for the Moving Beyond 23 24 Depression or MVD program, in a total

amount not to exceed \$175,000.00, for a

1 term of nine months, commencing retroactively on March 1, 2024, and ending 2 on September 30, 2024. 3 Do I have a motion? 4 COMMITTEE MEMBER ABRAHAM: So moved, 5 Abraham. 6 7 VICE CHAIR BAGNER: Second? COMMITTEE MEMBER GRAHAM: 8 Second, Graham. 9 VICE CHAIR BAGNER: Recusals? 10 COMMITTEE MEMBER ADEBISI: Recusal. 11 12 Adebisi. We have the Healthy Start data management program, which I oversee, and 13 is funded by the coalition. 14 CHAIRPERSON HOLLINGSWORTH: 15 Recusal, 16 Hollingsworth. I sit on the Board of the Healthy Start Coalition. 17 COMMITTEE MEMBER FERRADAZ: Recusal, 18 19 Ferradaz. I serve on the board of the 20 Healthy Start Coalition. 21 VICE CHAIR BAGNER: Thank you. So this resolution addresses 22 perinatal depression, which for those of 23 24 you who are not aware, is a mental health 25 disorder that affects pregnant and

postpartum women. About four million women give birth each year in the United States and about 1 in 8 report experiencing depressive symptoms. And about 50% of women who experience depressive symptoms never get treatment. So this is trying to address this important issue.

So, in 2020, the Florida Maternal
Infant and Early Childhood Home Visiting
Initiative completed the Florida Home
Visiting statewide needs assessment update
and this indicated that Miami-Dade County
was a high-risk community based on
maternal and childhood outcomes and an
eligible community for the implementation
of this Moving Beyond Depression program
based on local needs and gaps in services.

So the Healthy Start Coalition of Miami-Dade offers this program, which is a comprehensive evidence-based cognitive behavioral treatment approach to identify treating and reducing maternal depression in pregnant and postpartum women, who are participating in existing home visiting

programs.

Women are screened and referred to this program by various partner agencies during their home visits. It's an innovative program that's tailored to specific needs of each participant providing mothers, who participate with the treatment, needed to function optimally and support their child's development.

The total cost of the program, including other funding, is \$525,000, a little bit over. The Trust investment of \$175,000 would support this current work and expand services to facilitate direct referrals from Trust-funded programs. And so for every dollar that we invest, \$3 in direct funding will be leveraged in return.

So with that, any comments, questions?

COMMITTEE MEMBER ABRAHAM: Yeah. I just have a question about clarification in terms of scope of the program.

As you may be aware, there was

1	actually a medication approved last year					
2	for the syndication. It's quite					
3	expensive, but I just wondered beyond the					
4	CBT here. You know, if somebody was					
5	eligible for that kind of medical therapy,					
6	does it somehow intersect with this					
7	program?					
8	VICE CHAIR BAGNER: That's a good					
9	question. Can you speak to that? Yeah.					
10	MS. FABIEN: I'm not the expert on					
11	this, but Jenny Torres from Healthy Start					
12	Coalition, is on the Zoom and she is able					
13	to answer that question.					
14	VICE CHAIR BAGNER: Great. Thank					
15	you.					
16	CHAIRPERSON HOLLINGSWORTH: Are you					
17	there, Jenny?					
18	MS. TORRES: Good afternoon. Can you					
19	hear me?					
20	CHAIRPERSON HOLLINGSWORTH: We can					
21	hear you.					
22	MS. TORRES: Thank you for the					
23	opportunity. I do have to apologize, it's					
24	very hard to hear. I couldn't hear the					
25	question.					

VICE CHAIR BAGNER: I can repeat the 1 question. 2 3 The question from Dr. Abraham was 4 that, I think within a year ago or so, there's been approved medication for women 5 with perinatal depression. And so the 6 7 question was, is that potentially an 8 option for mothers who are involved in this program? 9 MS. TORRES: It is potentially an 10 option as soon as the mother is 11 12 participating in a home visitation program that is part of the support that we can 13 14 provide. VICE CHAIR BAGNER: Great. Thank 15 16 you. 17 Other questions, concerns, comments? 18 With that, all in favor? 19 COLLECTIVELY: Aye. 20 VICE CHAIR BAGNER: Any opposed? 21 Resolution passes unanimously. 22 Punt it back to you, Madam Chair. 23 CHAIRPERSON HOLLINGSWORTH: Thank 24 you, Dan. Resolution 2024-J: Authorization to 25

1 waive the formal competitive procurement 2 process and contingent on necessary approvals by Miami-Dade County to 3 negotiate and execute contracts with the 4 Miami Foundation and the Miami -- and 5 Miami-Dade County to launch a child 6 7 drowning prevention program in Miami-Dade 8 County, in a total amount not to exceed 9 \$300,000, for a term of seven months, commencing retroactively to March 1, 2024, 10 and ending September 30, 2024, and a total 11 12 amount not to exceed \$500,000.00, for a term of 12 months commencing October 1, 13 14 2024, and ending September 30, 2025. And 15 authorization to enter into agreements 16 with Miami-Dade County, Miami Foundation, Miami-Dade County Public Schools, American 17 18 Red Cross and future partners and funders. 19 May I have a motion, please? COMMITTEE MEMBER DUNN: So moved. 20 21 Richard Dunn. CHAIRPERSON HOLLINGSWORTH: 22 Thank 23 you. 24 And a second? COMMITTEE MEMBER BENDROSS-MINDINGALL: 25

1 Bendross-Mindingall. CHAIRPERSON HOLLINGSWORTH: Thank 2 3 you. Are there any recusals? 4 The floor is open for discussion on 5 this very exciting resolution. 6 7 COMMITTEE MEMBER DUNN: Madam Chair? CHAIRPERSON HOLLINGSWORTH: 8 Pastor. 9 COMMITTEE MEMBER DUNN: 10 This particular item is very, very, very 11 12 personal to me. Approximately, 26 half years -- 26-and-a-half years ago, one of 13 14 the churches I pastor held a picnic and four children drowned at that church 15 16 So this one here, probably one of picnic. the most, anything I can take back in my 17 18 life to do, 'cause every time I hear a 19 child drowning. It comes to mind. I 20 can't escape it. Anything we can do to 21 help with water safety, I think that's another terms that's used, child 22 prevention with drowning, I'm all in, 23 because I know firsthand what that looks 24 25 like and feels like, at least secondhand,

because it wasn't my children, but my younger child was steps away from being at that -- what's the name of that park? Out there by Haulover Beach. I just blanked out. Unbelievable. It will come to me later, but that's where the drowning occurred and he was celebrating his third birthday. So this one here is very, very, very painful, very, very personal to me even at this stage, even as I talk about it, it goes all through me. So I will do everything in my power to help moving forward anybody to prevent something of that magnitude. It's just horrific and devastating.

CHAIRPERSON HOLLINGSWORTH: Thank you, Pastor.

COMMITTEE MEMBER GIMENEZ: I'd like to add -- of course I agree 100%, but living in South Florida, we have so much, you know, waterways, canals. We have lakes. We have the bay. We have the ocean. You know, it's almost like a must. We're not a landlocked, you know, state. It's very important. All of us I think

21

22

23

24

25

probably know somebody personally who has had -- I had an assistant principal in my 10 years as principal, one of my assistant principals whose son drowned. And, you know, I think we all know someone who has had that unfortunate, you know, accident with a student, with the children. And I think it's so important, because we need to -- prevention is such an important Instead of crying over something that happens later, you know, try to avoid it and make sure that we put steps in place that are going to, not only for the child, but also the parent, because many times it's a young child. And in two seconds, the doorbell rings, the child is out there, and sneaks out to the pool and drowns. So I think it's a combination of the children and whoever is watching, the caretaker of the children as well.

CHAIRPERSON HOLLINGSWORTH: Thank you, Lourdes.

COMMITTEE MEMBER DUNN: If I may interject at this point, please. Oleta State River Park is where it happened.

CHAIRPERSON HOLLINGSWORTH: Thank 1 you, Pastor. 2 COMMITTEE MEMBER DUNN: It was so 3 painful. 4 UNIDENTIFIED SPEAKER: Senior moment. 5 COMMITTEE MEMBER DUNN: Yes, coupled 6 7 with pain, too. CHAIRPERSON HOLLINGSWORTH: I feel 8 9 like you're leaning in, Dr. 10 Bendross-Mindingall. COMMITTEE MEMBER BENDROSS-MINDINGALL: 11 12 Thank you so much. I agree with all of the comments. 13 14 I just want to state this, so it goes into the record. 15 16 This team has worked so hard to bring about support that is needed in all 17 18 communities, but in some communities a 19 little more than others. 20 Maybe a year or so ago, in District 21 2, the district that I represent, we had a set of twins who drowned. And I spoke 22 23 with some of these superheroes in here. 24 They went to work. And I'm reading into 25 the record: "Good afternoon, Dr.

Bendross-Mindingall. So pleased to hear you're excited of the zero drowning's Miami-Dade project we have been working on. Please let me know if you have any

items on the program committee agenda."

I have questions, but not what you might say (inaudible). I give you kudos and accolades and I celebrate what is happening as we speak with my colleagues sitting here with me, with our firefighters, with our police department, with the County swimming programs, with the city swimming programs, Dade County public schools, that long list of partners that you read, we should make changes. It just should happen, because I know we're on the right track.

questions about the initiative and all the

So I want to thank you, Natalia and others. Where is she? Just lean forward. You all have done an awesome job, and I can't wait to talk about this at the school board. We meet next week, so if you want to hear me talk about it again. Tune in, which I know you don't. As

Lourdes just said, tune in. We're supposed to start at 11. We start a little bit -- we start on time, because our chair, Mari Rojas, insists on that. So I am delighted. I just -- Jim and all of you, I'm just so pleased. You move fast. I appreciate it. So God bless you and I'll see you on the journey.

CHAIRPERSON HOLLINGSWORTH: Thank you.

Further comments, accolades from the committee?

VICE CHAIR BAGNER: Great comment,

Madam Chair. It's hard to followup on all

of that, but I agree wholeheartedly.

I do have a brief followup question. It's stated there so the target is 4 to 5-year-old kids, but it did say that we could extend the age. And based on what Pastor Dunn just talked about, I think -- I would advocate as much as we can to get kids earlier, because, I mean, kids could learn to swim at 2, 3 years old, and so as much as we can push for that.

COMMITTEE MEMBER BENDROSS-MINDINGALL:

And younger. And younger. May I 1 interject? I'm sorry. 2 When I went over to the park, in the 3 heart of Liberty City, and the 4 firefighters were there, family members 5 and others, and the little ones could 6 7 barely walk and they had their little 8 towels on. And when they got in the 9 water, they were looking at us as if to say, "look at me, I'm swimming". I mean, 10 it's just something that some of us might 11 12 take for granted. Reverend Dunn and others, they have 13 experience. I have not experienced that 14 as much as you all, but I lost the twins. 15 16 One jumped in and the other decided, "I'm going to save my brother", and they both 17 18 drowned. 19 Thank you, Everyone. I appreciate 20 you all allowing me to step right into, 21 'cause I was waiting for it. CHAIRPERSON HOLLINGSWORTH: Thank 22 23 you. Thank you. 24 Further feedback, comments? 25 MR. HAJ: Madam Chair, may I make a

1 comment? CHAIRPERSON HOLLINGSWORTH: 2 3 Absolutely. 4 MR. HAJ: So you look at the extensive list of partners, and I think 5 everyone is 100% in this, but it takes 6 7 leadership to bring the partners and move 8 us forward. I just like to thank Natalia, 9 who's been driving this train for the last six, eight months, a year, to get it to 10 11 this point, and the superintendent, the 12 Mayor and all the others who've come on board to really support this initiative. 13 14 It's something much needed, to coordinate 15 the effort, us aligning systems and 16 working together to prevent drownings. 17 So, Natalia, thank you and your team 18 and others in this room who have helped 19 make this happen. CHAIRPERSON HOLLINGSWORTH: 20 Thank 21 you. All those in favor? 22 23 COLLECTIVELY: Aye. 24 CHAIRPERSON HOLLINGSWORTH: 25 opposed? This resolution also carries.

Punting to you, Jim, for the CEO report.

MR. HAJ: Madam Chair, at the January Board meeting, we announced the certificate of achievement excellence. I just want to bring it back to this committee. This is the highest honor that we can receive on our finance side of the house, and we received it last year, well, we received it a couple months ago, but it was for last year's audit, and it's the 11th consecutive year in a row that had the highest honor for our financial systems. So, Bill, to you and your team, thank you.

We had a presentation at finance committee this morning, and at the full Board this month, you will have the auditor present on this year's report and we had a perfect audit again. And we hope get certain -- then we got to apply for the certificate of excellence.

But, bill, to you, and the team, and executives and everybody in this room to make sure that our finances and we're

stewards of taxpayers' money, we greatly appreciate it. And thank you for the finance team and this Board to make sure

that happens.

The moment you and I talked about, Champions for Children. I sent an e-mail yesterday afternoon at 3 or 4:00 p.m. to RSVP. Please do so. We're filling up. We're filling up fast. We expect 1300 people at the event. It's already halfway full, and we want to make sure the Board Members that we have the seats ready for you. So if you can RSVP, we'd greatly appreciate it.

And the Young Talent Big Dreams,
Saturday, May 11th. The book club,
Natalia, I'm gong to turn it over to you
for a minute. I want to talk about the
book club. On the e-mail that I sent
yesterday, at the very bottom, Danielle
was on NBC6 on Monday promoting the book
club. And the reason we're promoting it,
thanks to the Board's additional
investment, we're going from 40,000 kids
to 60,000 kids. You're going to see two

1

3

4 5

6

7 8

9

10 11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

new characters pop up and we're going to be doing a big push, so you're going to be hearing things in the community about this. We want to make sure you're well aware of the book club.

Natalia, did I miss anything?

MS. ZEA: Only that I'd like to give a lot of credit to Danielle for leading the efforts on the book club. This has been monumental. Thank you to the board for investing in this project. And the two new characters are Adoris, you're going to love them. And we share out a link to a toolkit, a digital toolkit, that was engine female, that if you'd like to help promote, we'd like to share it with your network. Enrollment is open. You got to get in where they fit in this time, so hopefully everyone will register, so thank you. And thank you, Danielle, for your leadership.

MR. HAJ: Thank you.

And just the last thing, Monday we lead -- we convened a fiscal cliff group which deals with early childcare that the

1

3

4 5

6 7

8

9

10 11

12

13

14

15

16

17

18

19

20

21

22

2324

25

issues families face now with affordability, access, delivering high quality and we've been leading this for last year. We put on -- I think I e-mailed to you, it should be in front of you, that we released early this week. were in Tallahassee last week advocating, but the fiscal groups, even the superintendent was able to join us this There was a large group that Monday. we're looking at next session and getting our messaging type. We've had some successes to report back. Session ends Tomorrow. And then we're tomorrow. gearing up for next session to make some strides. So thank you for the fiscal cliff group and all those involved.

Really, this is another thing, like drowning prevention, everybody comes together to the table to support early child care. We have business leaders and a whole host. We're just going to bring more people into this equation. Really take child care, early child care where we need to next year.

```
Thank you, Madam Chair.
1
                   CHAIRPERSON HOLLINGSWORTH: Thank
2
              you, Jim.
3
4
                   And, Ladies and Gentlemen, with that,
5
              we are adjourned. Thank you.
                    (Thereupon, at 4:29 p.m., the meeting
6
              was concluded).
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

1	CERTIFICATE OF REPORTER
2	
3	
4	STATE OF FLORIDA)
5	COUNTY OF MIAMI-DADE)
6	
7	I, Lorena Ramos, National Registered
8	Professional Reporter, do hereby certify that I
9	was authorized to and did TRANSCRIBE the
10	AUDIOTAPED proceeding of the Program Services
11	Committee meeting, held on the 7th day of March
12	2024; and that the foregoing transcript, pages
13	1 through 60, is a true record of my
14	stenographic notes.
15	
16	DATED this 03/22/2024 in the City of
17	Miami, Miami-Dade County, Florida.
18	
19	Lorena Ramos
20	LORENA RAMOS, COURT REPORTER
21	Registered Professional Reporter
22	
23	
24	
25	

\$	18% [1] - 27:23	4	active [1] - 40:22	47:15
·	18,000 [1] - 26:21		Activity [1] - 37:20	Agriculture [1] - 38:17
		↓	ad [2] - 5:9, 12:24	Alfonso [1] - 2:12
\$100,000 [1] - 15:10	2	4 [1] - 53:17	ADAMS [2] - 23:25,	Ali [1] - 2:5
\$175,000 [1] - 44:14		40,000 [1] - 57:24	24:3	aligning [1] - 55:15
\$175,000.00 [1] -		47,000 [1] - 40:23	Adams [1] - 1:13	allow [1] - 32:1
41:25	2 [3] - 28:18, 51:21,	4:00 [1] - 57:7	add [4] - 13:11, 22:7,	allowed [1] - 16:4
\$20,094,846 [1] - 14:4	53:23	4:29 [1] - 60:6	24:8, 49:19	allowing [1] - 54:20
\$3,602,239.00 _[1] -	2,000 [1] - 29:11		addition [2] - 8:13,	almost [1] - 49:23
39:17	2020 [1] - 43:9	5	38:21	alternative [1] - 7:22
\$300,000 [1] - 47:9	2023 [2] - 40:14, 40:16		additional [7] - 8:1,	Amanda [1] - 2:2
\$445,000 [1] - 20:15	2024 [16] - 1:1, 3:5,		8:12, 27:25, 37:13,	American [1] - 47:17
\$500,000 [1] - 18:2	14:5, 15:11, 17:25,	5-year-old [1] - 53:18	40:18, 41:7, 57:23	amount [12] - 14:3,
\$500,000.00 [1] -	19:3, 20:16, 33:22,	50% [1] - 43:5	additionally [1] -	15:9, 18:1, 19:1,
47:12	37:24, 39:18, 42:2,	5:00 [1] - 1:3	27:12	20:14, 23:17, 33:19,
\$525,000 [1] - 44:12	42:3, 47:10, 47:11,	5th [1] - 30:8	address [1] - 43:7	37:23, 39:16, 41:25,
\$548,014.00 [1] - 19:2	47:14, 61:12		addresses [1] - 42:22	47:8, 47:12
\$600,000 [1] - 37:23	2024-A [1] - 13:24	6		
\$71,637,000 [1] -	2024-B [1] - 15:3		addressing [1] - 23:21	analysis [3] - 6:7, 7:8,
33:19	2024-C [2] - 17:14,		ADEBISI [3] - 18:4,	12:7
	17:20	6,463 [1] - 33:14	19:14, 42:11	announced [1] - 56:4
\$76 [1] - 26:3	2024-D [1] - 18:20	60 [1] - 61:13	Adebisi [4] - 1:14,	annual [3] - 7:12,
	2024-E [1] - 20:7	60,000 [2] - 40:21,	18:5, 19:15, 42:12	33:24
-	2024-F [1] - 33:9	57:25	adjourned [1] - 60:5	answer [1] - 45:13
	2024-G [1] - 37:18		adjust [1] - 34:1	apologize [1] - 45:23
'18 [1] - 8:25	2024-H [1] - 39:8	7	adjusted [1] - 11:17	appear [1] - 3:22
'19 [1] - 8:25	2024-H [1] - 39.8 2024-I [2] - 41:18,		adjustment [1] - 11:14	apply [1] - 56:21
10[1] 0.20	41:20	7 44.05	administered [2] -	appreciate [5] - 35:25,
0		7 [2] - 1:1, 3:5	28:20, 39:1	53:7, 54:19, 57:2,
0	2024-J [1] - 46:25	70% [1] - 6:19	administrative [1] -	57:14
	2025 [11] - 13:6, 13:8,	71 [1] - 26:3	38:23	approach [1] - 43:22
03/22/2024 [1] - 61:16	14:6, 15:12, 18:1,	74 [1] - 38:19	administrators [1] -	approached [1] - 10:4
	19:4, 20:17, 33:23,	7th [1] - 61:11	7:4	appropriations [1] -
1	37:25, 39:19, 47:14		Adoris [1] - 58:12	33:25
-	23 [1] - 40:16	8	adult [1] - 22:21	approval [1] - 3:13
	23% [1] - 28:22		adults [1] - 22:3	approvals [1] - 47:3
1 [13] - 13:8, 14:5,	23-24 [1] - 40:16	8 [1] - 43:3	advised [1] - 36:23	approve [2] - 3:21,
15:11, 17:25, 19:3,	25 [1] - 27:9	0 [1] - 45.5	advisory [1] - 40:6	11:12
20:16, 37:24, 39:18,	26 [1] - 48:12	Α	advocate [1] - 53:21	approved [4] - 4:11,
42:2, 43:3, 47:10,	26-and-a-half [1] -	Α	advocating [1] - 59:7	7:15, 45:1, 46:5
47:13, 61:13	48:13		affects [1] - 42:25	approving [1] - 4:7
10 [1] - 50:3	27th [1] - 5:9	able [5] - 6:1, 9:4,	affiliated [3] - 36:8,	areas [2] - 7:21, 21:25
100 [1] - 6:23	28% [1] - 40:22	24:24, 45:12, 59:9	36:20, 36:21	arts [1] - 32:7
100% [3] - 6:18, 49:19,		Abraham [11] - 1:13,	affordability [1] - 59:2	assessment [1] -
55:6	3	3:24, 4:1, 7:18, 13:1,	after-school [3] -	43:12
11 [1] - 53:2		14:13, 19:11, 35:4,	37:22, 38:20, 38:25	assistant [2] - 50:2,
11th [3] - 3:14, 56:12,	3 m 40.4 00.40	38:9, 42:6, 46:3	afternoon [4] - 3:2,	50:3
57:16	3 [5] - 12:4, 28:19,	ABRAHAM[8] - 3:23,	45:18, 51:25, 57:7	Assistant [1] - 1:24
12 [10] - 14:4, 15:11,	44:17, 53:23, 57:7	13:12, 14:12, 19:10,	age [4] - 28:12, 33:15,	assistants [1] - 32:19
17:25, 19:3, 20:15,	3,000 [2] - 27:24, 28:3	35:3, 38:8, 42:5,	33:18, 53:19	
33:21, 37:24, 38:21,	30 [12] - 14:6, 15:12,	44:22		assuming [1] - 34:19
39:17, 47:13	18:1, 19:4, 20:17,	absolutely [1] - 55:3	agencies [2] - 38:23, 44:3	attending [1] - 27:7
12-month [1] - 40:25	28:22, 29:16, 37:25,	access [1] - 59:2	agenda [1] - 52:6	attention [1] - 28:8
120 [1] - 33:12	39:19, 42:3, 47:11,	accident [1] - 50:6	1 •	Attorney [1] - 1:24
1300 [1] - 57:9	47:14	accidents [1] - 21:8	aggregate [1] - 27:22	attorney's [1] - 24:4
14 [1] - 33:23	30% [1] - 11:19	accolades [2] - 52:9,	ago [5] - 4:24, 46:4,	Attorney's [2] - 1:23,
15 [1] - 33:22	3250 [1] - 1:2	53:11	48:13, 51:20, 56:10	24:16
15% [1] - 27:14	3700 [1] - 6:9		agree [4] - 22:8,	audience [1] - 41:10
15,350 [1] - 33:17	3:30 [1] - 1:3	accommodate [1] -	49:19, 51:12, 53:15	AUDIOTAPED[1] -
16 [1] - 6:22	3rd [1] - 1:2	40:20	agreement [1] - 15:5	61:10
162,000 [1] - 29:15		achievement [1] -	agreements [1] -	audit [2] - 56:11,
102,000 [1] * 20.10		56:5		
		1	1	

56:20 auditor [1] - 56:19 August [2] - 33:22, 33:23 authority [1] - 34:1 authorization [12] -13:24, 14:7, 15:4, 17:21, 18:23, 20:7, 33:9, 37:18, 39:8, 41:20, 46:25, 47:15 authorized [1] - 61:9 Autism [1] - 28:9 available [1] - 16:6 Avenue [1] - 1:2 avoid [1] - 50:11 avoided [1] - 24:22 aware [4] - 40:11, 42:24, 44:25, 58:5 awesome [1] - 52:21 AYE [1] - 14:25 aye [10] - 4:9, 17:17, 18:17, 19:24, 25:6, 37:15, 39:5, 41:14, 46:19, 55:23

В

Bagner [5] - 1:12, 15:19, 20:24, 40:5, 41:17 BAGNER [19] - 15:19, 15:24, 20:24, 23:8, 36:4, 36:16, 37:7, 37:10, 40:5, 41:19, 42:7, 42:10, 42:21, 45:8, 45:14, 46:1, 46:15, 46:20, 53:13 barely [1] - 54:7 Barreras [1] - 2:3 based [15] - 4:17, 5:19, 6:11, 6:14, 7:25, 8:11, 8:17, 9:17, 13:20, 14:2, 32:9, 43:14, 43:18, 43:21, 53:19 basis [1] - 10:1 bay [1] - 49:22 Beach [1] - 49:4 bear [1] - 4:12 beautiful [1] - 11:24 bed [1] - 22:21 beginning [2] - 10:21, 28:21 behavioral [1] - 43:22 Bendross [7] - 1:14, 4:4, 4:6, 31:6, 48:1, 51:10, 52:1 BENDROSS [8] - 4:3,

31:7, 31:12, 32:11,

32:14, 47:25, 51:11, Brogan [1] - 2:3 53:25 broken [2] - 23:9, Bendross-23:13 Mindingall [7] - 1:14, brother [1] - 54:17 4:4, 4:6, 31:6, 48:1, brought [1] - 22:12 51:10. 52:1 budget [1] - 32:23 **BENDROSS**budgets [1] - 31:23 MINDINGALL [8] build [1] - 11:24 4:3, 31:7, 31:12, bus [1] - 25:15 32:11, 32:14, 47:25, busily [1] - 6:6 51:11, 53:25 business [3] - 20:10,

better [3] - 8:8, 29:6,

Bevone [1] - 2:2

beyond [2] - 40:25,

Beyond [2] - 41:23,

big [3] - 12:12, 22:23,

41:8

45:3

43:17

58:2

53:3

Big [1] - 57:15

Bill [1] - 56:14

bill [1] - 56:23

billable [1] - 8:10

birthday [1] - 49:8

blanked [1] - 49:4

blessing [1] - 11:16

Board [17] - 4:22, 5:2,

12:10, 12:17, 25:11,

25:12, 25:24, 28:2,

29:20, 42:16, 56:4,

56:18, 57:3, 57:11

board [6] - 5:8, 40:6,

Board's [1] - 57:23

40:19, 40:21, 41:2,

57:16, 57:19, 57:21,

bono [1] - 7:16

58:5, 58:9

57:20

53:16

59:22

Book [1] - 40:12

breakdown [2] -

26:24, 27:6

bottom [2] - 30:11,

breaking [1] - 4:12

brief [3] - 5:5, 25:21,

bring [6] - 11:11, 13:6,

51:16, 55:7, 56:6,

bringing [1] - 13:21

book [9] - 39:15,

58:10

42:19, 52:23, 55:13,

7:11, 7:14, 7:19,

bless [1] - 53:7

Blind [1] - 17:23

bit [6] - 12:4, 25:14,

26:19, 36:24, 44:13,

birth [2] - 39:15, 43:2

C

39:13. 59:21

cafeteria [1] - 31:9 camps [1] - 26:16 canals [1] - 49:21 cannot [1] - 31:25 capacity [1] - 24:15 capture [1] - 27:16 car [2] - 21:15, 24:18 care [5] - 7:22, 11:15, 59:21, 59:24 caretaker [1] - 50:20 Carol [1] - 2:3 carries [9] - 15:2, 17:19, 18:19, 20:1, 25:8, 37:17, 39:7, 41:16, 55:25 cars [3] - 21:11, 21:18, 21:19 case [3] - 6:24, 13:10, 24:7 cases [1] - 22:24 categories [1] - 28:7 caution [2] - 34:15, 35:24 CBL [1] - 35:19 CBT_[1] - 45:4 celebrate [1] - 52:9 celebrating [1] - 49:7 center [1] - 36:7 CEO [3] - 1:20, 10:18, certain [1] - 56:21 certainly [1] - 25:1 certificate [2] - 56:5, 56:22 CERTIFICATE [1] -61:1 **certified** [8] - 28:16, 29:8, 31:16, 31:18, 31:19, 31:24, 31:25, 32:10 certify [1] - 61:8 cetera [1] - 21:11 **chair** [3] - 13:1, 21:4, 53:4

Chair [16] - 1:12, 3:10, 4:21, 15:25, 22:7, 25:9, 29:24, 34:4, 36:4, 41:19, 46:22, 48:7, 53:14, 54:25, 56:3, 60:1 CHAIR [19] - 15:19, 15:24, 20:24, 23:8, 36:4, 36:16, 37:7, 37:10, 40:5, 41:19, 42:7, 42:10, 42:21, 45:8, 45:14, 46:1, 46:15, 46:20, 53:13 CHAIRPERSON [65] -3:1, 3:11, 3:25, 4:5, 4:10, 5:6, 13:16, 14:14, 14:19, 15:1, 15:16, 15:20, 17:12, 17:18, 18:6, 18:11, 18:18, 19:8, 19:17, 19:25, 20:5, 20:21, 20:25, 22:4, 23:5, 23:23, 24:2, 25:3, 25:7, 25:16, 29:21, 29:25, 31:4, 31:10, 32:13, 33:5, 34:21, 35:1, 35:5, 37:11, 37:16, 38:5, 38:10, 39:6, 39:23, 40:3, 40:8, 41:15, 42:15, 45:16, 45:20, 46:23, 47:22, 48:2, 48:8, 49:16, 50:21, 51:1, 51:8, 53:9, 54:22, 55:2, 55:20, 55:24, 60:2 Chairperson [1] - 1:12 **Champions** [1] - 57:6 chances [1] - 34:20 changed [2] - 9:1, 36:24 changes [1] - 52:16 characters [2] - 58:1, 58:12 charter [2] - 6:16, 6:20 check [1] - 36:25 child [12] - 27:19, 30:13, 47:6, 48:19, 48:22, 49:2, 50:14, 50:15, 50:16, 59:21, 59:24 child's [1] - 44:9 childcare [1] - 58:25 Childhood [1] - 43:10 **childhood** [1] - 43:15 children [26] - 21:8, 22:2, 23:4, 24:20, 26:21, 27:3, 27:4, 27:24, 28:3, 28:5, 28:9, 28:13, 28:18,

28:19, 29:12, 30:14, 31:17, 33:1, 33:16, 33:18, 38:20, 48:15, 49:1, 50:7, 50:19, 50:20 Children [1] - 57:6 Children's [2] - 1:1, 40:12 chime [1] - 16:10 Chouza [1] - 2:6 church [2] - 34:15, 48:15 churches [1] - 48:14 city [1] - 52:14 City [2] - 54:4, 61:16 clarification [2] - 36:6, 44:23 classify [1] - 28:5 clicking [1] - 8:19 cliff [2] - 58:24, 59:17 clinic [1] - 9:18 Clinic [1] - 15:7 closing [1] - 8:24 club [9] - 39:16, 40:19, 40:22, 41:2, 57:16, 57:19, 57:22, 58:5, 58:9 Club [1] - 40:12 Coalition [6] - 20:13, 41:22, 42:17, 42:20, 43:19, 45:12 coalition [1] - 42:14 cognitive [1] - 43:21 collaboration [1] - 9:8 colleagues [1] - 52:10 collection [1] - 6:6 COLLECTIVELY [11] -4:9, 14:25, 17:17, 18:17, 19:24, 25:6, 37:15, 39:5, 41:14, 46:19, 55:23 combination [1] -50:18 combined [1] - 27:2 coming [4] - 22:2, 22:17, 26:1, 32:5 commencing [11] -14:5, 15:11, 17:25, 19:3, 20:16, 33:22, 37:24, 39:18, 42:1, 47:10, 47:13 comment [3] - 21:5, 53:13, 55:1 comments [13] - 3:8, 3:10. 15:22. 18:14. 19:21. 31:14. 39:2. 41:11, 44:20, 46:17, 51:13, 53:11, 54:24 Committee [6] - 1:8, 1:10, 3:5, 3:14,

13:18, 61:11 30:11, 30:13 **Dunn** [4] - 1:15, 47:21, consulting [1] - 7:16 Dade [14] - 15:9, 20:9, 53:20, 54:13 COMMITTEE [54] contacts [1] - 4:13 39:11, 41:23, 43:13, diagnosis [1] - 30:20 3:23, 4:3, 13:12, 43:20, 47:3, 47:6, die [1] - 24:18 during [5] - 26:25, contingent [1] - 47:2 14:12, 14:17, 15:14, 47:7, 47:16, 47:17, died [2] - 22:20, 24:8 30:24, 31:1, 34:16, continue [6] - 9:25, 18:4, 18:9, 19:6, $12{:}7,\ 12{:}8,\ 12{:}23,$ 52:3, 52:14, 61:17 difference [4] - 31:20, 44.4 19:10, 19:14, 20:19, 13:2, 41:5 Dan [4] - 17:13, 23:24. 32:19, 32:22 dwarfed [1] - 23:17 21:4. 22:6. 23:25. 24:14. 46:24 contract [9] - 12:5, different [1] - 28:6 24:3. 29:23. 30:1. Daniel [1] - 1:12 13:7, 17:22, 20:8, differentiated [2] -Е 30:5, 30:9, 30:23, 33:21, 37:19, 38:1, **Danielle** [4] - 2:3, 28:14, 29:13 31:3, 31:7, 31:12, 57:20, 58:8, 58:20 40:25, 41:21 digital [2] - 10:9, e-mail [3] - 22:17, 32:11, 32:14, 34:4, contracted [1] - 27:13 data [13] - 6:6, 8:20, 58:14 57:6. 57:19 34:24, 35:3, 35:9, contracts [5] - 13:25, 8:22, 8:25, 9:1, 9:5, direct [2] - 44:15, e-mailed [1] - 59:5 35:13, 35:17, 35:22, 18:24, 33:12, 39:11, 12:7, 26:6, 27:21, 44:18 Early [1] - 43:10 36:2, 36:14, 38:3, 47:4 28:1, 29:19, 31:23, Direct [1] - 39:14 38:8, 39:21, 40:1, early [8] - 9:21, 9:22, 42:12 convened [1] - 58:24 disabilities [3] -25:14, 32:2, 58:25, 42:5, 42:8, 42:11, date [2] - 12:20, 13:5 conversation [2] -27:16, 27:23, 28:10 42:18, 44:22, 47:20, 59:6, 59:20, 59:24 **DATED**[1] - 61:16 9:23, 10:16 disability [1] - 27:19 echoing [1] - 3:18 47:25, 48:7, 48:10, days [2] - 28:22, 29:17 convinced [1] - 14:23 discussion [10] -**Ed** [1] - 13:10 49:18, 50:23, 51:3, DCF [1] - 24:17 coordinate [1] - 55:14 14:23, 15:22, 18:14, **education** [1] - 24:25 51:6, 51:11, 53:25 deal [2] - 9:3, 22:24 coordination [1] -19:20, 21:3, 33:8, educational [1] committee [13] - 5:9, **deals** [1] - 58:25 37:13, 38:13, 40:10, 40:19 32:17 5:16, 12:25, 15:23, Coral [3] - 1:2, 21:10, death [2] - 22:16, 48:5 Edward [1] - 1:13 18:15, 19:22, 23:7, 24:6 23:20 **Disorder** [1] - 28:9 efficient [1] - 5:22 39:3, 41:12, 52:6, correct [1] - 20:3 decided [2] - 5:16, disorder [1] - 42:25 53:12, 56:7, 56:17 effort [1] - 55:15 54:16 cost [1] - 44:11 distribution [1] communities [2] **efforts** [5] - 5:18, 16:7, Council [1] - 10:17 definitely [2] - 9:20, 38:22 51:18 40:18, 41:5, 58:9 country [1] - 8:4 30:21 district [3] - 6:13, 7:5, community [15] - 6:8, eight [2] - 32:18, del [1] - 1:15 County [13] - 1:23, 51:21 6:22, 7:10, 9:9, 9:14, 55:10 DEL [3] - 19:6, 34:24, District [1] - 51:20 1:24, 15:9, 20:9, 10:13, 10:20, 12:11, elementary [6] - 27:3, 43:13, 47:3, 47:6, 40.1 district's [1] - 6:17 12:13, 12:17, 21:22, 28:12, 28:22, 30:2, **Del** [3] - 19:7, 34:25, 47:8, 47:16, 47:17, **DLI**[1] - 29:2 40:11, 43:14, 43:16, 33:15, 33:17 52:13, 52:14, 61:17 40:2 **DOH**[1] - 39:1 eligible [2] - 43:16, COUNTY [1] - 61:5 delayed [2] - 30:12, dollar [1] - 44:17 compare [1] - 31:22 45:5 couple [7] - 4:23, 5:1, 30:13 dollars [2] - 23:16, compensation [1] employed [1] - 19:15 8:13, 8:21, 22:20, **delegation** [1] - 33:25 26.4 7:8 enable [2] - 41:4, 41:8 25:22, 56:10 delighted [1] - 53:5 done [3] - 6:5, 7:7, competitive [3] end [1] - 13:5 coupled [1] - 51:6 deliver [3] - 14:1, 52:21 33:10, 39:9, 47:1 ending [11] - 14:5, course [2] - 32:18, 18:25, 33:13 doorbell [1] - 50:16 completed [3] - 6:12, 15:12, 18:1, 19:4, 49:19 delivering [2] - 32:8, **Dorothy** [1] - 1:14 7:14, 43:11 20:16, 33:22, 37:25, COURT [2] - 19:12, **double** [1] - 8:19 completion [2] - 6:18, 39:18, 42:2, 47:11, 61:20 delivery [2] - 5:23, 9:6 Douglas [1] - 24:10 6:19 47:14 demand [1] - 40:11 covered [1] - 22:1 **Dr** [10] - 4:1, 4:6, 7:18, component [1] - 10:10 ends [1] - 59:13 covering [1] - 21:25 department [3] - 7:5, 12:25, 13:10, 31:6, components [1] - 34:2 engage [5] - 9:20, Covid [2] - 8:23, 16:19 9:19, 52:12 41:17, 46:3, 51:9, comprehensive [4] -9:22, 10:14, 12:9, crashes [1] - 24:18 **Department** [4] - 15:6, 51:25 14:2, 15:8, 17:24, 12:11 create [1] - 8:8 19:15, 38:16, 38:17 **Dreams** [1] - 57:15 43:21 engaged [1] - 10:19 credit [1] - 58:8 Depression [2] driving [2] - 21:9, 55:9 concerns [1] - 46:17 engagement [1] - 7:16 Cross [1] - 47:18 41:24, 43:17 drowned [4] - 48:15, concluded) [1] - 60:7 **engine** [1] - 58:15 crying [1] - 50:10 depression [3] -50:4, 51:22, 54:18 condition [1] - 27:20 engineering [1] -42:23, 43:23, 46:6 curious [1] - 16:1 drowning [7] - 23:2, conditions [1] - 28:6 36:19 **depressive** [2] - 43:4, 23:4, 47:7, 48:19, current [5] - 7:3, confabulated [1] enrollment [2] - 40:14, 43.6 48:23, 49:6, 59:19 10:14, 41:1, 41:2, 58:17 designed [1] - 6:10 44:14 drowning's [1] - 52:2 conflict [1] - 34:7 enter [2] - 15:4, 47:15 cycle [3] - 25:25, 27:1, detail [1] - 9:7 drownings [1] - 55:16 enthusiasm [1] connect [1] - 11:5 devastating [1] -41:1 drowns [1] - 50:18 consecutive [1] -23:10 49:15 **DUNN** [13] - 34:4, 56:12 entire [1] - 32:20 D development [5] -35:9, 35:13, 35:17, entity [1] - 24:23 consider [1] - 5:24 26:13, 27:12, 35:16, 35:22, 36:2, 36:14, considering [1] envision [1] - 12:13 35:21, 44:10 47:20, 48:7, 48:10, **DADE** [1] - 61:5 equation [1] - 59:23 26:12 developmentally [2] -50:23, 51:3, 51:6

err [2] - 34:14, 35:23 escape [1] - 48:20 especially [3] - 17:9, 22:15, 33:1 Esters [1] - 2:4 et [1] - 21:11 event [1] - 57:10 evidence [1] - 43:21 evidence-based [1] -43.21 example [1] - 32:2 exceed [11] - 14:3, 15:10, 18:2, 19:2, 20:14, 33:19, 37:23, 39:16, 41:25, 47:8, 47:12 excellence [2] - 56:5, 56:22 Excellent [1] - 17:13 excited [3] - 10:18, 11:2, 52:2 excitement [1] - 23:9 exciting [1] - 48:6 excuse [1] - 35:7 execute [9] - 13:25, 17:21, 18:24, 20:8, 33:11, 37:19, 39:10, 41:21, 47:4 executives [1] - 56:24 existing [1] - 43:25 expand [4] - 21:24, 40:17, 41:5, 44:15 expect [1] - 57:9 expensive [1] - 45:3 experience [3] - 41:9, 43:5, 54:14 experienced [1] -54:14 experiencing [1] -43:4 expert [2] - 12:9, 45:10 expertise [3] - 7:20, 11:7, 11:8 explore [2] - 8:3, 10:5 exploring [1] - 9:7 exponentially [1] -40:13 extend [1] - 53:19 extensive [1] - 55:5 extent [1] - 24:23 extra [1] - 33:2

F

Fabien [1] - 2:7 FABIEN [4] - 9:12, 13:15, 16:12, 45:10 face [1] - 59:1 facilitate [2] - 40:24, 44:15 fact [1] - 31:14 fall [1] - 13:5 families [1] - 59:1 family [4] - 24:12, 30:20, 32:21, 54:5 Family [1] - 39:11 far [2] - 11:9, 12:21 fast [2] - 53:7, 57:9 fatalities [1] - 23:3 favor [11] - 4:7, 14:24, 17:16, 18:16, 19:23, 25:5, 37:14, 39:4, 41:13, 46:18, 55:22 **FDA** [1] - 39:1 feasible [1] - 12:15 **February** [1] - 5:9 federal [1] - 14:8 feedback [4] - 10:11, 23:7, 41:11, 54:24 female [1] - 58:15 FERRADAZ[4] -14:17, 22:6, 39:21, 42:18 Ferradaz [4] - 1:16, 14:18, 39:22, 42:19 few [2] - 9:2, 29:7 filling [2] - 57:8, 57:9 finalize [1] - 13:2 finance [3] - 56:8, 56:16, 57:3 finances [1] - 56:25 financial [1] - 56:13 firefighters [2] -52:12, 54:5 firm [2] - 7:18, 7:19 first [6] - 4:16, 11:11, 16:19, 21:13, 26:1, 28:22 firsthand [1] - 48:24 fiscal [4] - 40:16, 58:24, 59:8, 59:16 fit [1] - 58:18 fits [1] - 5:23 FIU [1] - 36:7

five [5] - 25:25, 28:18,

30:6, 39:15, 41:1

five-year [2] - 25:25,

FLIPANY [3] - 37:21,

15:22, 18:13, 19:20,

21:3, 33:8, 37:12,

FLORIDA [1] - 61:4

Florida [10] - 10:17,

10:25, 16:5, 37:20,

38:15, 38:16, 43:9,

38:17, 38:22

floor [8] - 14:22,

41:1

G

43:11, 49:20, 61:17

focus [3] - 6:23, 6:25,

followup [3] - 32:12,

foregoing [1] - 61:12

forth [2] - 8:24, 16:7

forward [4] - 25:17,

49:13, 52:20, 55:8

foundation [2] - 10:24

Foundation [2] - 47:5,

four [3] - 29:17, 43:1,

front [3] - 21:18, 34:9,

28:13, 28:25, 29:1

25:23, 28:2, 39:9,

formal [2] - 33:10,

53:14, 53:16

food [1] - 38:22

7:6

47:1

47:16

48:15

59:5

fours [1] - 30:3

Free [1] - 20:13

frustrational [3] -

full [7] - 4:25, 5:2,

56:17, 57:11

function [1] - 44:8

funded [4] - 38:19,

funders [1] - 47:18

funding [12] - 5:24,

8:16, 10:15, 13:6,

14:8, 23:18, 27:1,

33:24, 40:15, 41:1,

funds [2] - 8:12, 14:7

44:12, 44:18

future [1] - 47:18

38:25, 42:14, 44:16

fuel [1] - 24:24

Gables [2] - 21:10, 24:6 gain [1] - 41:8 Gandul [1] - 2:11 gaps [1] - 43:18 Garcia [1] - 2:10 Garden [3] - 34:11, 35:8, 35:10 Garnet [1] - 2:4 gathering [1] - 8:14 gearing [1] - 59:15 general [1] - 12:11 Gentlemen [1] - 60:4 Gilda [3] - 1:16, 14:20, 23.6 **GIMENEZ** [11] - 15:14, 20:19, 21:4, 29:23,

30:23, 31:3, 38:3, 49:18 Gimenez [4] - 1:16, 15:15, 20:20, 38:4 given [1] - 30:14 Glad [1] - 3:5 goal [2] - 40:20, 41:7 goals [1] - 5:16 God [1] - 53:7 Gomez [1] - 1:17 gong [1] - 57:17 Gorski [1] - 2:2 grade [1] - 30:8 grades [1] - 38:21 GRAHAM[2] - 18:9, 42:8 **Graham** [3] - 1:17, 18:10, 42:9 granted [1] - 54:12 great [7] - 13:13, 13:17, 21:5, 21:6, 45:14, 46:15, 53:13 greatly [2] - 57:1, 57:13 Grettel [1] - 2:4 group [8] - 4:17, 4:22, 5:10, 28:17, 28:19, 58:24, 59:10, 59:17 groups [4] - 6:23, 6:25, 7:6, 59:8 grow [1] - 40:18 grown [1] - 40:13 guess [1] - 32:16 guidance [1] - 11:6 guide [2] - 7:15, 10:11 Н

HAJ [10] - 4:21, 16:10, 17:1, 20:4, 25:9, 25:20, 54:25, 55:4, 56:3, 58:22 Haj [2] - 1:20, 2:5 half [3] - 23:16, 25:11, 48:12 **halfway** [1] - 57:10 Hanson [1] - 2:7 **HANSON** [1] - 5:8 happy [3] - 29:3, 29:11, 36:22 hard [5] - 11:20, 31:22, 45:24, 51:16, 53:14 Haulover [1] - 49:4 health [35] - 4:17, 4:23, 5:3, 5:15, 5:19, 6:11, 6:14, 6:25, 7:1, 7:2, 7:5, 7:9, 7:21, 7:25, 8:11, 8:17,

8:18, 9:17, 9:19, 10:9, 10:20, 10:24, 11:4, 11:15, 11:21, 12:1, 12:9, 12:24, 13:20, 14:2, 15:8, 18:25, 42:24 Health [5] - 10:17, 19:16, 20:9, 20:10, 38:16 health-based [2] -4:17, 13:20 Healthy [6] - 41:22, 42:12, 42:17, 42:20, 43:19, 45:11 hear [9] - 31:9, 31:11, 45:19, 45:21, 45:24, 48:18, 52:1, 52:24 hearing [11] - 14:21, 15:21, 18:16, 19:23, 21:2, 26:17, 37:14, 38:12, 39:4, 41:13, 58:3 heart [1] - 54:4 held [2] - 48:14, 61:11 help [4] - 38:24, 48:21, 49:12. 58:16 helped [2] - 7:21, 55:18 hereby [1] - 61:8 herein [3] - 14:1, 18:25, 33:13 herself [1] - 11:4 high [7] - 27:4, 27:10, 33:13, 33:15, 33:17, 43:14, 59:2 High [1] - 21:10 high-risk [1] - 43:14 highest [3] - 28:7, 56:7, 56:13 highlight [1] - 26:2 hire [2] - 12:2, 29:8 hit [1] - 21:15 hoc [2] - 5:9, 12:24 **HOLLINGSWORTH** [65] - 3:1, 3:11, 3:25, 4:5, 4:10, 5:6, 13:16, 14:14, 14:19, 15:1, 15:16, 15:20, 17:12,

17:18, 18:6, 18:11,

18:18, 19:8, 19:17,

19:25, 20:5, 20:21,

20:25, 22:4, 23:5,

23:23, 24:2, 25:3,

25:7, 25:16, 29:21,

29:25, 31:4, 31:10,

32:13, 33:5, 34:21,

37:16, 38:5, 38:10,

35:1, 35:5, 37:11,

39:6, 39:23, 40:3,

40:8, 41:15, 42:15,

30:1, 30:5, 30:9,

45:16, 45:20, 46:23, 47:22, 48:2, 48:8, 49:16, 50:21, 51:1, 51:8, 53:9, 54:22, 55:2, 55:20, 55:24, 60:2 Hollingsworth [2] -1:12, 42:16 Home [2] - 43:10, 43:11 home [3] - 43:25, 44:4, 46:12 homicide [1] - 24:5 Hon [1] - 1:14 honor [2] - 56:7, 56:13 hope [3] - 11:15, 31:8, 56:20 hopefully [3] - 21:24, 25:13, 58:19 hoping [1] - 22:25 horrible [1] - 24:13 horrific [1] - 49:14 host [1] - 59:22 hour [1] - 25:11 house [4] - 5:11, 7:16, 10:11, 56:9 huge [1] - 26:3 hum [1] - 30:8 hyperactivity[1] -28:8

ı

ideally [2] - 28:16, 31.15 identified [3] - 14:1, 18:25, 33:12 identify [1] - 43:22 II [1] - 1:15 imagine [1] - 24:11 immunizations [2] -16:22, 17:7 immunize [1] - 16:8 immunized [2] - 16:9, 17:10 Impaired [1] - 17:23 implement [1] - 20:13 implementation [2] -10:22, 43:16 importance [1] - 22:14 important [9] - 7:13, 23:10, 23:21, 32:15, 32:24, 43:8, 49:25, 50:8, 50:9 Imran [1] - 2:5 inaudible [2] - 23:2, 38:19 Inaudible) [1] - 34:6 inaudible) [4] - 22:11,

36:3, 40:7, 52:8 Inc [3] - 17:23, 39:12, 39:13 included [5] - 6:25, 35:12, 35:14, 35:20, 36:13 including [3] - 6:15, 8:17, 44:12 Income [1] - 14:9 increase [3] - 12:3, 40:15, 40:22 increased [1] - 41:6 indicated [2] - 28:5, 43:13 indicators [2] - 7:9, 7:10 individual [2] - 9:23, 29:16 Infant [1] - 43:10 infant [1] - 22:20 infants [1] - 22:16 inform [1] - 9:8 information [2] - 17:2, 27:16 Initiative [1] - 43:11 initiative [6] - 5:13, 5:20, 14:8, 27:5, 52:5, 55:13 initiatives [1] - 23:18 Injury [1] - 20:13

injury [2] - 25:10, 25:15 innovative [1] - 44:5 input [3] - 10:2, 12:12, 12:16 insists [1] - 53:4 instead [2] - 21:23, 50:10 instruction [5] -28:15, 28:17, 29:13,

32:4, 32:8 intensive [1] - 32:17 interject [2] - 50:24, 54:2 internal [1] - 7:7

internship [1] - 21:14 intersect [1] - 45:6 Introduces [1] - 37:20 inventory [1] - 8:15 invest [1] - 44:17

investing [1] - 58:11

investment [3] - 26:3, 44:13, 57:24 involved [3] - 9:14, 46:8, 59:17 Islamiyat [1] - 1:14

issue [3] - 16:18, 23:1,

issues [3] - 9:2, 23:22, 59:1

item [1] - 48:11 items [1] - 52:6

J

Jackson [1] - 20:10 James [2] - 1:20, 2:5 January [2] - 3:14, 56:3 Jenny [2] - 45:11, 45.17 Jesslyn [1] - 2:6 Jim [7] - 13:14, 17:13, 25:18, 28:1, 53:5, 56:1, 60:3 job [1] - 52:21 join [1] - 59:9 journey [1] - 53:8 Juana [5] - 2:6, 3:7, 5:14, 26:10, 36:25 Julie [1] - 11:3 Juliette [4] - 2:7, 5:5, 9:10, 16:10 **July** [4] - 13:8, 14:5, 15:11, 17:25 jumped [1] - 54:16 jumping [1] - 20:6 June [3] - 14:6, 15:12, 18:1

K

keep[1] - 29:8 key [1] - 12:9 kids [9] - 16:8, 23:12, 23:20, 24:17, 53:18, 53:22, 57:24, 57:25 Kids [1] - 20:14 killed [1] - 21:15 kind [2] - 8:22, 45:5 kindergarten [6] -30:7, 30:8, 30:16, 30:19, 30:25, 31:1 known [1] - 14:9 knows [1] - 22:18 Kobrinski [1] - 1:24 KOBRINSKI [3] -36:25, 37:4, 37:9 **kudos** [1] - 52:8

L

Ladies [1] - 60:4 laid [1] - 34:9 lakes [1] - 49:22 landlocked [1] - 49:24 language [2] - 30:20, 32:6

large [1] - 59:10 larger [1] - 41:10 Last [1] - 37:2 last [16] - 5:17, 11:17, 17:4, 22:19, 25:25, 26:5, 26:18, 29:7, 37:1, 45:1, 55:9, 56:9, 56:11, 58:23, 59:4, 59:7 lastly [1] - 28:11 lasts [1] - 27:20 Low [1] - 14:9 latest [1] - 27:1 lunches [1] - 38:18 launch [1] - 47:6 launched [1] - 5:17 Laura [1] - 1:13 lead [1] - 58:24 leaders [1] - 59:21 leadership [3] - 12:25, 55:7, 58:21

leading [5] - 16:16, 23:11, 23:19, 58:8, 59:3

lean [1] - 52:20 leaning [1] - 51:9 learn [1] - 53:23 Learning [1] - 39:11 learning [2] - 28:10, 32:2 least [1] - 48:25

led [1] - 40:13 Leigh [1] - 1:24 Leon [1] - 2:6 **LEON** [2] - 3:9, 37:2 less [1] - 26:19 level [2] - 8:15, 9:5 leverage [3] - 6:1,

8:12, 14:8 leveraged [1] - 44:18 Liberty [1] - 54:4

life [1] - 48:18 Lighthouse [1] - 17:22 limited [1] - 23:19 link [1] - 58:14

LIP [1] - 14:10 Lisete [1] - 2:8 list [2] - 52:15, 55:5 listed [2] - 36:11, 41:2 literacy [4] - 28:15, 29:13, 32:3, 32:8

living [1] - 49:20 local [3] - 10:20, 11:7, 43:18 look [7] - 5:21, 7:21, 8:21, 25:16, 26:18.

54:10, 55:4 looking [3] - 5:19, 54:9, 59:11

looks [1] - 48:24 Lorena [1] - 61:7 IORENA [1] - 61:20 lori [1] - 4:20 Lori [5] - 2:7, 5:4, 12:7, 13:11 lose [1] - 18:22 lost [1] - 54:15 Lourdes [6] - 1:16, 22:5, 22:7, 24:3, 50:22, 53:1 love [1] - 58:13

М

M.D [1] - 1:13 ma'am [1] - 19:18 madam [3] - 22:6, 34:4, 48:7 Madam [11] - 3:10, 4:21, 15:25, 25:9. 36:4, 41:19, 46:22, 53:14, 54:25, 56:3, 60:1 magnitude [1] - 49:14 mail [3] - 22:17, 57:6, 57:19 Mail [1] - 39:12 mailed [1] - 59:5 maintaining [1] -40:21 maintenance [1] -39:15 majority [1] - 27:6 **man** [1] - 24:8 management [1] -42:13 March [6] - 1:1, 3:4, 25:13, 42:2, 47:10, 61:11 Mari [1] - 53:4 Marian [1] - 2:10 Marjorie [1] - 24:10 market [1] - 7:8 Marketing [1] - 39:14 match [1] - 41:21 Maternal [1] - 43:9 maternal [2] - 43:15, 43:23

Mayor [1] - 55:12

meals [2] - 37:22,

mean [4] - 16:16,

measles [2] - 16:4,

media [1] - 17:4

medical [1] - 45:5

medication [2] - 45:1,

30:18, 53:22, 54:10

38:25

16:15

46:5 Medicine [1] - 20:12 meet [2] - 38:24, 52:23 meeting [12] - 5:2, 9:25, 12:19, 12:23, 13:2, 22:13, 25:11, 25:12, 30:2, 56:4, 60:6, 61:11 Meeting [1] - 1:8 MEMBER [54] - 3:23, 4:3, 13:12, 14:12, 14:17, 15:14, 18:4, 18:9, 19:6, 19:10, 19:14, 20:19, 21:4, 22:6, 23:25, 24:3, 29:23, 30:1, 30:5, 30:9, 30:23, 31:3, 31:7, 31:12, 32:11, 32:14, 34:4, 34:24, 35:3, 35:9, 35:13, 35:17, 35:22, 36:2, 36:14, 38:3, 38:8, 39:21, 40:1, 42:5, 42:8, 42:11, 42:18, 44:22, 47:20, 47:25, 48:7, 48:10, 49:18, 50:23, 51:3, 51:6, 51:11, 53:25 members [3] - 40:22, 41:4, 54:5 Members [6] - 1:10, 4:22, 7:19, 12:17, 13:18, 57:12 membership [3] -40:17, 40:23, 41:6 mental [5] - 7:2, 8:18, 11:21, 12:1, 42:24 mentioned [3] - 12:8, 28:1, 31:15 menu [1] - 5:22 messaging [1] - 59:12 met [4] - 5:9, 7:11, 9:24, 24:6 method [1] - 5:22 Miami [22] - 15:5, 15:9, 17:22, 20:9, 20:12, 35:8, 35:9, 39:11, 41:23, 43:13, 43:20, 47:3, 47:5, 47:6, 47:7, 47:16, 47:17, 52:3, 61:17 MIAMI [1] - 61:5 Miami's [1] - 20:13 MIAMI-DADE [1] -Miami-Dade [13] -15:9, 20:9, 39:11, 41:23, 43:13, 43:20, 47:3, 47:6, 47:7, 47:16, 47:17, 52:3,

61:17 Michele [1] - 2:8 middle [4] - 27:3, 27:10, 33:15, 33:17 might [4] - 6:1, 24:24, 52:8, 54:11 mike [1] - 4:18 Miller [1] - 20:12 million [5] - 12:4, 23:16, 26:3, 26:4, 43:1 mind [3] - 30:21, 34:7, 48:19 MINDINGALL [8] -4:3, 31:7, 31:12, 32:11, 32:14, 47:25, 51:11, 53:25 Mindingall [7] - 1:14, 4:4, 4:6, 31:6, 48:1, 51:10, 52:1 minimum [1] - 27:13 Minor [1] - 34:11 minute [1] - 57:18 minutes [7] - 3:15, 3:16, 3:20, 3:21, 4:8, 4:11, 29:16 miss [1] - 58:6

missed [1] - 13:10 missing [1] - 36:10 Mobile [1] - 15:7 mobile [1] - 17:8 model [3] - 10:7, 11:24, 13:4 models [3] - 7:22, 7:24, 11:4 moment [2] - 51:5, 57:5 Monday [3] - 57:21, 58:23, 59:10 money [1] - 57:1 month [2] - 25:12, 56:18 monthly [1] - 9:25 months [13] - 14:4, 15:11, 17:25, 19:3, 20:15, 33:21, 37:24, 39:17, 42:1, 47:9, 47:13, 55:10, 56:10 monumental [1] -58:10

morbidity [2] - 23:12,

Mordica [1] - 2:8

morning [1] - 56:17

mortality [1] - 23:11

mother [1] - 46:11

mothers [2] - 44:7,

motion [12] - 3:21,

most [2] - 23:3, 48:17

23:20

46.8

14:11, 15:13, 18:3, 19:5, 20:18, 34:3, 34:23, 38:2, 39:20, 42:4, 47:19 move [4] - 20:19, 33:7, 53:6, 55:7 moved [10] - 3:23, 14:12, 15:14, 18:4, 19:7, 34:25, 38:3, 39:21, 42:5, 47:20 moves [1] - 18:21 Moving [2] - 41:23, 43:17 moving [8] - 3:13, 4:14, 13:23, 15:3, 19:20, 38:13, 40:10, 49:12 MR [10] - 4:21, 16:10, 17:1, 20:4, 25:9, 25:20, 54:25, 55:4, 56:3, 58:22 MS [26] - 3:9, 5:8, 9:12, 13:15, 16:12, 26:9, 30:4, 30:7, 30:18, 31:1, 31:21, 35:7, 35:11, 35:15, 35:18. 35:25. 36:12. 36:25, 37:2, 37:4, 37:9, 45:10, 45:18, 45:22, 46:10, 58:7 must [2] - 24:12, 49:23 MVD[1] - 41:24

observations [1] -

name [1] - 49:3 Nancy [1] - 1:14 Natalia [6] - 2:9, 52:19, 55:8, 55:17, 57:17, 58:6 national [4] - 7:17, 7:20, 7:24, 11:7 National [1] - 61:7 nature [1] - 24:25 NBC6 [1] - 57:21 necessary [2] - 40:20, 47.2 need [8] - 22:1, 31:16, 33:2, 34:16, 36:16, 36:17, 50:8, 59:25 needed [4] - 11:8, 44:8, 51:17, 55:14 needing [1] - 36:9 needs [4] - 5:24, 43:12, 43:18, 44:6 negotiate [9] - 13:25, 17:21, 18:23, 20:8,

Ν

41:21, 47:4 network [1] - 58:17 never [1] - 43:6 new [9] - 4:12, 10:17, 13:3, 22:1, 25:25, 26:25, 36:18, 58:1, 58:12 news [1] - 22:19 next [13] - 5:14, 6:2, 9:11, 11:9, 11:10, 12:6, 25:19, 26:10, 27:11, 52:23, 59:11, 59:15, 59:25 Nicole [2] - 1:17, 10:18 nine [1] - 42:1 nobody [1] - 22:18 none [7] - 18:16, 19:23, 21:3, 37:14, 38:13, 39:4, 41:13 nonreaders [1] - 32:21 Norie [1] - 1:15 notes [1] - 61:14 November [1] - 40:16 number [2] - 24:17, 27:22 nurses [2] - 7:1, 12:1 nursing [1] - 11:20 Nutrition [1] - 37:21 nutritious [1] - 38:18

0

39.2 obviously [1] - 27:7 occurred [1] - 49:7 occurs [1] - 30:24 ocean [1] - 49:23 October [5] - 19:3, 20:16, 37:24, 39:18, 47:13 **OF** [3] - 61:1, 61:4, 61:5 offered [1] - 29:15 offers [2] - 38:22, 43:20 Office [1] - 1:23 office [2] - 24:4, 24:16 officers [1] - 24:7 old [3] - 22:20, 30:6, 53:23 Oleta [1] - 50:24 One [2] - 39:12, 39:13 one [23] - 5:12, 5:23, 6:2, 6:9, 7:18, 8:5, 11:4, 16:19, 22:9, 22:10, 22:12, 23:25, 27:4, 32:20, 34:12,

37:25, 41:7, 48:13, 48:16, 49:8, 50:3, 54.16 one-year [1] - 41:7 ones [2] - 22:9, 54:6 onetime [1] - 40:25 online [2] - 6:8, 16:13 oops [1] - 17:14 open [9] - 14:22, 15:22, 16:21, 18:14, 19:21, 21:3, 37:13, 48:5, 58:17 operate [1] - 26:16 opinion [1] - 37:1 opportunities [1] -10:6 **opportunity** [3] - 3:16, 3:19, 45:23 opposed [11] - 4:11, 15:2, 17:19, 18:19, 20:1, 25:8, 37:17, 39:7, 41:16, 46:20, 55:25 optimally [1] - 44:9 option [2] - 46:8, 46:11 optional [1] - 34:2 oral [1] - 18:25 organization [1] - 16:2 organizations [1] -10:20 outbreak [2] - 16:4, 16:15 outcomes [4] - 31:17, 32:9, 32:20, 43:15 outside [1] - 25:11 oversee [2] - 24:5, 42:13

> own [2] - 8:20, 21:20 Ρ

p.m [4] - 1:3, 57:7, 60:6 packet [3] - 3:22, 38:14, 41:3 pages [1] - 61:12 paid [1] - 34:1 pain [1] - 51:7 painful [2] - 49:9, 51:4 pair [1] - 4:13 Pamela [1] - 1:12 pandemic [2] - 8:23, 29:7 parent [2] - 6:8, 50:14 parents [9] - 6:9, 6:23, 17:6, 22:14, 27:17, 27:18, 28:4, 30:12, 30.22

33:11, 37:19, 39:10,

park [2] - 49:3, 54:3 Park [1] - 50:25 part [6] - 7:17, 8:1, 11:5, 23:1, 35:20, 46:13 participant [1] - 44:6 participate [2] - 12:18, 44:7 participated [2] - 7:6, 28:23 participating [2] -43:25, 46:12 particular [1] - 48:11 partner [2] - 9:24, 44:3 partnered [1] - 24:16 partners [8] - 7:4, 9:9, 10:2, 34:1, 47:18, 52:15, 55:5, 55:7 partnership [2] - 9:18, 20:11 Partnership [1] -39:12 partnerships [2] - 8:2, 38:15 parts [1] - 8:3 party [1] - 8:9 pass [1] - 4:18 passes [1] - 46:21 Pastor [5] - 34:22, 48:9, 49:17, 51:2, 53:20 pastor [1] - 48:14 pause [1] - 40:14 payers [1] - 8:9 peak [1] - 40:23 Pediatric [1] - 15:7 pediatrician [1] -16:17 **Pediatrics** [1] - 15:6 people [5] - 10:12, 21:19, 22:22, 57:10, 59:23 percent [1] - 27:9 percentage [2] - 28:3, percentages [1] - 28:4 perfect [1] - 56:20 perhaps [1] - 34:8 perinatal [2] - 42:23, 46:6 person [2] - 12:14, 16:16 personal [2] - 48:12, 49:9 personally [1] - 50:1 pervasive[1] - 24:20 **Ph.D** [2] - 1:12, 1:14 phonetic [1] - 34:11 Physical [1] - 37:20

physical [1] - 8:18 picnic [2] - 48:14, 48:16 place [3] - 17:7, 18:22, 50:13 places [1] - 16:20 plan [2] - 13:3, 13:4 planning [5] - 5:11, 5:16, 5:17, 11:23, 12:23 pleased [2] - 52:1, 53:6 point [5] - 26:14, 29:5, 36:6, 50:24, 55:11 pointing [1] - 28:7 police [2] - 21:11, 52:12 pool [2] - 11:25, 50:17 **Pool** [1] - 14:9 pop [1] - 58:1 popular [1] - 21:16 portfolio [2] - 26:13, 35:21 post [1] - 17:5 postpartum [2] - 43:1, 43:24 potentially [2] - 46:7, 46:10 power [1] - 49:12 PowerPoint [1] -25:23 pre [4] - 30:3, 30:15, 30:17 pre-K [4] - 30:3, 30:15, 30:17 pregnant [2] - 42:25, 43:24 Present [1] - 1:11 present [2] - 28:1, 56:19 presentation [8] -4:16, 4:25, 5:3, 13:17, 25:19, 25:22, 25:24, 56:16 presenting [1] - 4:19 President [1] - 1:20 pretest [2] - 28:20, 28:24 prevent [2] - 49:13, 55:16 preventative[2] -19:1, 21:22 prevention [9] - 21:6, 23:2, 24:24, 25:10, 25:15, 47:7, 48:23, 50:9, 59:19 principal [4] - 6:13, 7:19, 50:2, 50:3 principals [2] - 6:20,

50:4

proceeding [1] - 61:10 process [8] - 9:21, 9:22, 10:25, 11:5, 11:22, 33:11, 39:10, 47.2 procurement [3] -33:10, 39:9, 47:1 professional [1] -11:21 Professional [2] -61:8, 61:21 professionals [2] -11:15, 12:1 program [28] - 1:8, 14:9, 16:17, 17:24, 26:7, 29:14, 31:25, 34:1, 34:2, 36:21, 37:3, 37:5, 38:25, 40:15, 40:18, 41:24, 42:13, 43:17, 43:20, 44:3, 44:5, 44:11, 44:24, 45:7, 46:9, 46:12, 47:7, 52:6 Program [3] - 3:5, 3:14, 61:10 programming [3] -11:25, 33:14, 33:16 programs [14] - 7:3, 26:15, 26:20, 28:12, 29:8, 29:10, 33:20, 36:11, 36:12, 44:1, 44:16, 52:13, 52:14 progress [1] - 5:11 project [4] - 7:13, 9:15, 52:3, 58:11 promote [2] - 16:22, 58:16 promoting [2] - 57:21, 57:22 **proud** [1] - 26:20 provide [1] - 46:14 provided [2] - 4:8, 28:15 provider [2] - 35:16, 35:19 providers [6] - 10:15, 14:1, 18:24, 27:13, 33:12, 34:12 provides [1] - 38:18 providing [4] - 15:7, 40:7, 41:9, 44:7 Public [2] - 20:9, 47:17 **public** [6] - 3:7, 3:9, 6:15, 6:18, 8:2, 52:15

pro [1] - 7:16

private [2] - 8:2, 32:6

purchase [1] - 15:4 pursue [1] - 7:15 push [2] - 53:24, 58:2 put [3] - 34:16, 50:12, 59:4 **putting** [1] - 16:7

Q

quality [2] - 33:13, 59:3 quarters [1] - 28:25 questions [8] - 6:11, 19:21, 39:2, 41:11, 44:21, 46:17, 52:5, quick [3] - 15:25, 21:18, 27:25 quickly [1] - 9:12 quite [2] - 36:24, 45:2

R

Rachel [4] - 2:9, 25:21, 26:8, 29:22 Ramos [1] - 61:7 **RAMOS**[1] - 61:20 range [1] - 28:25 rates [1] - 11:19 reach [2] - 5:20, 41:6 reaching [1] - 40:21 react [1] - 21:23 read [1] - 52:16 readers [1] - 28:14 reading [5] - 18:21, 32:4, 32:16, 32:18, 51.24 ready [2] - 9:4, 57:12 realize [1] - 22:15 really [6] - 8:6, 21:18, 23:21, 55:13, 59:18, 59:23 reason [4] - 12:2, 32:1, 36:9, 57:22 receive [1] - 56:8 received [4] - 28:14, 28:24, 56:9, 56:10 receiving [2] - 29:2, 29:12 recently [1] - 41:6 recommendation [1] -13:7 recommended [1] recommending [2] -11:14, 12:3 record [6] - 23:9, 23:13, 33:3, 51:15,

51:25, 61:13 recusal [6] - 19:14, 36:5, 40:5, 42:11, 42:15, 42:18 recusals [15] - 14:21, 14:22, 15:21, 18:13, 19:13, 19:19, 21:2, 35:6, 37:12, 38:12, 40:4, 40:9, 42:10, 48:4 recuse [7] - 34:8, 34:18, 36:10, 36:17, 36:22, 36:23, 37:8 Red [1] - 47:18 reducing [1] - 43:23 reengage [1] - 10:23 reengaged [1] - 10:19 reengaging [1] - 11:1 referrals [1] - 44:16 referred [1] - 44:2 register [1] - 58:19 Registered [2] - 61:7, 61:21 regular [1] - 6:18 related [1] - 5:13 relationship [2] -34:10, 34:13 relationships [1] - 8:8 release [1] - 13:4 released [2] - 25:24, 59:6 remaining [2] - 33:23, 38:1 remember [2] - 26:25, 30:10 reminder [1] - 5:18 removed [1] - 37:5 Rene [1] - 2:10 renewal [7] - 12:4, 26:1, 26:5, 26:11, 38:1, 40:25, 41:7 renewals [1] - 33:24 rent [1] - 34:15 reopen [1] - 33:7 repeat [1] - 46:1 report [7] - 7:12, 7:23, 10:12, 43:3, 56:2, 56:19, 59:13 reported [1] - 30:22 **REPORTER** [2] - 61:1, 61:20 Reporter [2] - 61:8, 61:21 reports [1] - 22:16 represent [1] - 51:21 represents [1] - 6:4 request [2] - 14:6, 33:25 require [1] - 31:24

requirements [1] -

punt [2] - 41:17, 46:22

punting [1] - 56:1

38:24 scan [1] - 7:24 sent [2] - 57:6, 57:19 Solutions [1] - 39:14 stroll [1] - 25:14 research [1] - 31:17 Schechter [1] - 11:3 separate [1] - 27:2 someone [3] - 32:7, **struggle** [2] - 29:5, researched [1] - 32:9 32:24, 50:5 29:6 school [47] - 5:11, September [7] - 19:4, 20:17, 37:25, 39:19, reso [2] - 11:11 5:15, 5:19, 6:11, sometimes [2] student [2] - 21:13, 42:3, 47:11, 47:14 21:19, 30:24 50.7 **Resolution** [6] - 4:15, 6:13, 6:14, 6:20, 15:3, 17:20, 20:2, 6:24, 7:1, 7:25, 8:11, series [1] - 6:22 son [1] - 50:4 students [11] - 5:21, 41:18, 41:20 8:15, 8:17, 9:5, 9:17, serve [2] - 27:14, soon [1] - 46:11 17:10, 27:7, 27:8, 9:19, 14:2, 16:21, resolution [26] -42:19 **sorry** [3] - 18:22, 35:7, 27:11, 27:14, 27:15, 17:3, 17:5, 17:9, 11:13, 13:19, 13:24, served [1] - 27:23 54:2 27:22, 29:1, 30:2, 17:11, 26:14, 26:21, 15:2, 17:14, 17:19, service [2] - 5:22, 9:6 sort [1] - 10:9 30:17 26:22, 26:23, 27:3, 18:19, 18:20, 20:1, Services [4] - 1:8, 3:5, sound [1] - 3:17 Suarez [1] - 2:4 27:4, 27:7, 27:10, 20:7, 25:8, 33:7, subcommittee [2] -3:14, 61:10 sources [1] - 5:25 33:9, 35:12, 36:13, 28:12, 28:21, 28:23, 4:23, 12:24 services [11] - 6:15, South [4] - 10:17, 29:3, 29:14, 29:17, 37:17, 37:18, 39:7, 8:10. 8:16. 14:2. subject [1] - 33:24 10:25, 16:5, 49:20 32:6, 33:14, 33:15, 39:8, 40:24, 41:16, 15:8. 19:1. 26:23. **SPEAKER** [1] - 51:5 success [1] - 26:7 33:18, 33:20, 36:19, 42:22, 46:21, 46:25, 38:23, 41:10, 43:18, successes [1] - 59:13 specialized [1] - 32:3 37:22, 38:20, 38:25, 48:6, 55:25 suffocation [1] - 22:21 44:15 **specific** [1] - 44:6 resolutions [5] - 4:14, 52:23 suggestions [1] - 8:7 servicing [1] - 23:1 specifically [1] - 16:24 4:17, 5:12, 13:20, School [2] - 20:12, serving [2] - 26:21, Spector [1] - 2:9 **summary** [1] - 13:13 21:10 13:23 27:9 **SPECTOR** [12] - 26:9, summer [9] - 5:17, school-based [8] response [1] - 16:3 **session** [4] - 12:12, 26:16, 26:22, 33:16, 30:4, 30:7, 30:18, retreat [1] - 7:11 5:19, 6:11, 6:14, 59:11, 59:13, 59:15 34:16, 36:11, 36:12, 31:1, 31:21, 35:7, 7:25, 8:11, 8:17, retroactively [2] sessions [2] - 29:15, 35:11, 35:15, 35:18, 37:3, 37:5 9:17, 14:2 42:2, 47:10 29:16 sunshine [1] - 12:19 35:25, 36:12 Schools [1] - 47:17 return [1] - 44:19 set [1] - 51:22 superheroes [1] -Spectrum [1] - 28:9 Reverend [2] - 1:15, schools [6] - 5:20, seven [2] - 11:17, 47:9 51:23 spending [1] - 23:15 6:15. 6:16. 6:19. 54:13 several [2] - 9:23, superintendent [2] spring [1] - 13:6 8:24, 52:15 review [2] - 3:16, 3:20 13:20 55:11. 59:9 staff [8] - 4:18, 6:13, scooter [1] - 21:14 Reyes [1] - 2:11 **share** [3] - 28:11, support [12] - 6:12, 7:1, 7:2, 7:7, 10:15, scooters [1] - 21:16 Richard [2] - 1:15, 58:13, 58:16 6:17, 11:6, 15:6, 41:4, 41:8 scope [1] - 44:24 47:21 **shootings** [1] - 24:11 33:2, 39:14, 44:9, stage [1] - 49:10 scored [1] - 28:24 riding [1] - 21:14 **Shop** [1] - 39:13 44:14, 46:13, 51:17, Start [6] - 41:22, screen [1] - 20:6 rings [1] - 50:16 55:13, 59:20 show [1] - 26:6 42:12, 42:17, 42:20, risk [1] - 43:14 screened [1] - 44:2 **supporting** [1] - 8:17 showing [2] - 27:5, 43:19, 45:11 seats [1] - 57:12 **Ritchie** [1] - 2:2 28:2 start [5] - 5:8, 13:7, **supposed** [1] - 53:2 second [20] - 4:2, River [1] - 50:25 survey [5] - 6:8, 6:9, sic [1] - 33:14 53:2, 53:3 14:16, 14:17, 15:18, Rojas [1] - 53:4 6:10, 6:14, 6:17 side [3] - 34:14, 35:23, started [1] - 3:3 15:19, 18:8, 18:9, Room [1] - 1:2 56:8 starting [1] - 21:13 **surveying** [1] - 27:15 19:9, 19:10, 20:23, room [2] - 55:18, **similar** [1] - 8:3 surveys [1] - 6:22 starts [1] - 17:11 20:24, 35:2, 35:3, 56:24 sit [2] - 40:6, 42:16 survivor [1] - 24:9 state [3] - 24:4, 49:24, 38:7, 38:8, 39:25, round [2] - 26:15, Susan [1] - 2:10 sites [1] - 38:20 51:14 40:1, 42:7, 42:8, 33:20 SUVs [1] - 24:19 sitting [1] - 52:11 **STATE**[1] - 61:4 47.24 row [1] - 56:12 swim [1] - 53:23 six [2] - 13:25, 55:10 State [2] - 24:15, secondhand [1] -**RSVP** [2] - 57:8, 57:13 size [1] - 5:23 50:25 **swimming** [2] **-** 52:13, 48:25 rules [2] - 36:18, 52:14 sleep [2] - 22:14, 23:4 **statement** [1] - 33:3 seconds [1] - 50:16 36:24 swimming" [1] - 54:10 sleeping [1] - 22:25 States [1] - 43:3 section [2] - 6:10, run [1] - 24:18 slide [7] - 5:14, 6:3, statewide [1] - 43:12 symptoms [2] - 43:4, 30:10 Ryder [1] - 1:2 9:11, 11:10, 12:6, stats [1] - 26:6 secure [1] - 11:20 syndication [1] - 45:2 26:10, 27:11 stenographic [1] see [15] - 3:6, 11:13, S slides [2] - 5:1, 25:23 System [1] - 20:10 61:14 12:15, 21:20, 22:24, system [5] - 7:4, 9:19, small [3] - 22:15, step [1] - 54:20 23:3, 24:19, 26:23, 9:24, 17:3, 17:6 28:17, 35:18 steps [3] - 11:9, 49:2, **S.W** [1] - 1:2 27:21, 28:18, 31:19, systems [3] - 9:1, snacks [2] - 37:22, 50:12 safe [2] - 22:14, 22:25 36:7, 36:10, 53:8, 55:15, 56:14 38:18 stewards [1] - 57:1 safety [1] - 48:21 57:25 sneaks [1] - 50:17 still [1] - 8:14 salary [2] - 11:14, self [1] - 30:22 Т snippet [1] - 27:25 Stoneman [1] - 24:10 11:17 self-reported [1] so.. [1] - 34:20 **strategic** [1] - 11:23 Saturday [1] - 57:16 30.22 social [2] - 7:2, 17:4 **strategies** [1] - 41:5 table [2] - 41:3, 59:20 save [1] - 54:17 send [1] - 17:3 solicitation [1] - 27:1 **strides** [1] - 59:16 saw [2] - 7:10, 17:4 tailored [1] - 44:5 senior [1] - 51:5

Talent [1] - 57:15 towels [1] - 54:8 University [2] - 15:5, weeks [2] - 4:23, track [1] - 52:18 tall [1] - 24:19 20:11 22:20 traffic [1] - 24:5 unsafe [1] - 23:4 welcome [1] - 3:4 Tallahassee [1] - 59:7 tragedy [1] - 24:9 **up** [11] - 10:8, 13:3, who've [1] - 55:12 tap [2] - 8:6, 8:9 13:19, 22:2, 22:12, whole [1] - 59:22 train [1] - 55:9 target [1] - 53:17 23:14, 25:18, 57:8, wholeheartedly [1] taste [1] - 29:19 trained [2] - 32:7, taught [1] - 32:15 32:25 57:9, 58:1, 59:15 53:15 taxpayers' [1] - 57:1 training [1] - 32:4 update [4] - 5:3, 5:5, wide [1] - 12:14 TRANSCRIBE [1] -5:10, 43:12 women [6] - 43:1, teach [2] - 10:5, 32:25 updated [2] - 7:9, 7:12 teacher [2] - 31:25, 43:2, 43:5, 43:24, 44:2, 46:5 32.10 transcript [1] - 61:12 wonder [1] - 16:6 transparency [1] teachers [8] - 28:16, wondered [1] - 45:3 29:9, 31:15, 31:18, 34.14 workers [1] - 7:2 31:24, 32:2, 32:5, treating [1] - 43:23 vacancy [1] - 11:19 32:7 treatment [3] - 43:6, vaccines [1] - 16:6 Υ team [5] - 51:16, 43:22, 44:8 **Valle** [4] - 1:15, 19:7, 55:17, 56:14, 56:23, trend [1] - 9:4 34:25, 40:2 57:3 true [2] - 24:15, 61:13 VALLE [3] - 19:6, year [29] - 9:1, 17:9, technical [1] - 9:2 Trust [12] - 1:1, 5:25, 34:24, 40:1 25:25. 26:5. 26:14. tee [2] - 13:18, 25:18 9:13, 9:20, 20:9, Valrose [1] - 1:17 26:15. 26:17. 26:22. telehealth [2] - 10:3, 38:19, 40:12, 40:14, van [1] - 16:20 27:20, 28:21, 29:3, 10:10 41:4, 41:8, 44:13, 33:20, 37:1, 37:2, vans [1] - 22:9 term [11] - 14:4, 15:10, 44:16 40:16, 40:20, 41:1, various [2] - 6:6, 44:3 17:24, 19:2, 20:15, Trust-funded [2] -41:7, 43:2, 45:1, vendors [4] - 10:4, 33:21, 37:23, 39:17, 38:19, 44:16 46:4, 51:20, 55:10, 40:19, 41:2, 41:4 42:1, 47:9, 47:13 try [2] - 16:8, 50:11 56:9, 56:12, 59:4, versus [1] - 31:18 terms [2] - 44:24, trying [5] - 12:13, 59:25 Vice [1] - 1:12 48:22 12:14, 16:21, 17:10, VICE [19] - 15:19, year's [3] - 26:18, tested [2] - 29:1, 43:7 56:11, 56:19 15:24, 20:24, 23:8, tune [2] - 52:25, 53:1 30:17 year-round [1] - 26:15 36:4, 36:16, 37:7, testing [1] - 30:24 turn [3] - 5:4, 13:9, years [11] - 8:22, 37:10, 40:5, 41:19, THE [1] - 19:12 57:17 11:18, 24:17, 29:7, 42:7, 42:10, 42:21, therapy [1] - 45:5 turnover [1] - 11:18 30:6, 32:17, 32:18, 45:8, 45:14, 46:1, therefore [1] - 12:2 twins [2] - 51:22, 46:15, 46:20, 53:13 48:13, 50:3, 53:23 Thereupon [1] - 60:6 54.15 Victoria [1] - 2:11 Yero [1] - 2:8 third [2] - 8:9, 49:7 two [4] - 23:3, 50:15, vision [1] - 17:24 Yesenia [1] - 2:11 57:25, 58:12 third-party [1] - 8:9 yesterday [3] - 24:7, **visitation** [1] - 46:12 type [1] - 59:12 three [3] - 18:24, 57:7, 57:20 Visiting [2] - 43:10, typically [1] - 29:16 28:25, 33:23 YG [1] - 34:10 43:12 throughout [2] - 15:8, young [3] - 22:3, 24:8, visiting [1] - 43:25 29:2 U 50:15 visits [1] - 44:4 Thursday [1] - 1:1 Visually [1] - 17:23 Young [1] - 57:15 tinkling [1] - 34:6 younger [4] - 27:8, **U.M** [4] - 16:11, 16:13, voice [1] - 31:9 today [9] - 3:6, 4:13, 17:5. 21:12 49:2, 54:1 4:17, 4:25, 5:13, Youth [4] - 34:11, uh-hum [1] - 30:8 W 11:10, 13:21, 26:12 35:8, 35:9, 37:21 unanimously [1] together [2] - 55:16, youth [10] - 6:24, 46:21 59:20 wait [1] - 52:22 26:12, 27:12, 27:24, unbelievable [1] tomorrow [2] - 59:14 waiting [1] - 54:21 28:23, 33:16, 33:18, 49:5 toolkit [2] - 58:14 waive [3] - 33:10, 35:15, 35:21, 38:20 under [1] - 12:25 top [2] - 16:18, 16:25 39:9, 47:1 Yuliet [1] - 2:12 unfortunate [1] - 50:6 Torres [1] - 45:11 walk [1] - 54:7 unfortunately [1] -TORRES [3] - 45:18, watching [1] - 50:19 Z 22:17 45:22, 46:10 water [2] - 48:21, 54:9 UNIDENTIFIED [1] total [12] - 14:3, 15:9, waterways [1] - 49:21 51:5 18:1, 19:1, 20:14, **ZEA**[1] - 58:7 ways [1] - 5:21 unintended [1] - 21:7 33:18, 37:22, 39:16, Zea [1] - 2:9 week [6] - 17:4, 22:19, unit [3] - 17:8, 24:5, 41:24, 44:11, 47:8, zero [1] - 52:2 29:18, 52:23, 59:6, 25:10 **Zoom** [1] - 45:12 47:11 59:7 United [2] - 1:2, 43:2 towards [1] - 30:11