



## Program Svcs & Childhood Health Committee Meeting

Thursday, October 6, 2022  
3250 S.W. 3<sup>rd</sup> Avenue (Coral Way)  
United Way – Ryder Room

**“In person quorum with some virtual attendants”**

3:30 p.m. – 5:00 p.m.

### Board of Directors

Kenneth C. Hoffman  
Chair

Pamela Hollingsworth  
Vice-Chair

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Gilda Ferradaz

Lourdes P. Gimenez

Nicole Gomez

Valrose Graham

Mindy Grimes-Festge

Malou C. Harrison, Ph.D.

Nelson Hincapie

Tiombe Bisa Kendrick-Dunn, Ed.D.

Marissa Leichter

Annie R. Neasman

Maria Norton

Hon. Orlando Prescott

Javier Reyes

Hon. Isaac Salver

David Lawrence Jr.

Founding Chair

James R. Haj

President & CEO

County Attorney's Office

Legal Counsel

### **AGENDA**

#### 3:30 p.m. **Welcome and opening remarks**

Pamela Hollingsworth, M.Ed.  
*Committee Chair*

#### 3:35 p.m. **Public Comments**

Pamela Hollingsworth, M.Ed.  
*Committee Chair*

#### 3:40 p.m. **Approval of June 2, 2022, Program Services & Childhood Health Committee minutes summary**

*(Addl. Items packet, Pgs. 3-4)*

Pamela Hollingsworth, M.Ed.  
*Committee Chair*

#### 3:45 p.m. **Resolutions**

Pamela Hollingsworth, M.Ed.  
*Committee Chair*

**Resolution 2023-A:** Authorization to: (i) reallocate \$200,000.00 previously approved for The Children's Forum to the Early Learning Coalition of Miami-Dade/Monroe (ELC) to administer CLASS observations for the A\$CEND programs; (ii) provide additional funding to ELC in the amount of \$500,000.00 for child scholarship payments; (iii) have The Children's Trust encumber a purchase order in the additional amount of \$1,500,000.00 for high-quality tiered payment differentials for early learning providers; (iv) have The Children's Trust administer the A\$CEND salary supplement program for 12 months, commencing October 1, 2022, and ending September 30, 2023; and (v) amend Resolution No. 2022-24 accordingly. In addition, authorization to the president/CEO to move funds between child scholarship payments and tiered payment differentials if additional outside funding is obtained, with a subsequent report to the board. *(Pgs. 5-9)*

**Resolution 2023-B:** Authorization to negotiate and execute final contract renewals with eight providers, identified herein, to provide early intervention summer camp services for 635 slots of children, birth to five years of age, in a total amount not to exceed \$2,217,499.00, each for a term of six months, commencing March 1, 2023, and ending August 31, 2023, subject to annual funding appropriations. *(Pgs. 10-12)*

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

**Resolution 2023-C:** Authorization to negotiate and execute final contract renewals with 13 providers, identified herein, to deliver high-quality summer camp services for 1,005 slots for elementary school children, in a total amount not to exceed \$1,578,097.00, each for a term of six months, commencing March 1, 2023, and ending August 31, 2023, subject to annual funding appropriations. *(Pgs. 13-15)*

**Resolution 2023-D:** Authorization to negotiate and execute final contract renewals with 17 providers, identified herein, to deliver high-quality summer camp services for 1,536 slots for middle and high school youth, in a total amount not to exceed \$2,597,209.00, each for a term of six months, commencing March 1, 2023, and ending August 31, 2023, subject to annual funding appropriations. *(Pgs. 16-18)*

**Resolution 2023-E:** Authorization to negotiate and execute a contract with Miami-Dade County for the HERO truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed \$880,000.00, for a term of 12 months, commencing August 1, 2023, and ending July 31, 2024. *(Pgs. 19-23)*

**Resolution 2023-F:** Authorization to renew a funder collaboration contract with The Miami Foundation, as the fiscal agent for Miami Connected, in a total amount not to exceed \$150,000.00 for a term of 12 months, commencing retroactively on October 1, 2022, and ending September 30, 2023. *(Pgs. 24-27)*

4:55 p.m. **CEO Report**

James R. Haj  
President/CEO

- *MD County Mayor's Children's Summit – October 7, 2022 (8:30 am – 2:00 pm)*

5:00 p.m. **Adjourn**

**Reminder:**  
**Next Committee Meeting: Thursday, November 3, 2022**

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.



**Program Services & Childhood Health Committee Meeting  
Summary of Actions Taken  
June 2, 2022  
3:30 p.m.**

**These actions were taken by the Program Services & Childhood Health Committee meeting held on June 2, 2022, with a quorum of members physically present and some members attending virtually:**

**\*Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.**

**Motion to approve the May 5, 2022 Program Services & Childhood Health Committee meeting was made by Mary Donworth and seconded by Annie Neasman. Motion passed unanimously, 9-0.**

**Resolution 2022-A: Motion to recommend the resolution to the Board of Directors on June 13, 2022 was made by Annie Neasman and seconded by Mary Donworth.** Authorization to negotiate and execute contracts with 22 providers, identified herein, and selected following a competitive solicitation for Family and Neighborhood Support Partnerships, in an amount not to exceed \$13,300,000.00 and for The Children's Trust to encumber a purchase order in the amount of \$500,000.00 for pooled family stabilization funding, for a total amount not to exceed \$13,800,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, with four remaining contract renewals. **Motion passed unanimously, 11-0.**

**Resolution 2022-B: Motion to recommend the resolution to the Board of Directors on June 13, 2022 was made by Lourdes Gimenez and seconded by Gilda Ferradaz.** Authorization to negotiate and execute contracts with eight (8) providers, identified herein, and selected following a competitive solicitation for Trust Academy quality supports, in a total amount not to exceed \$4,249,893.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, with four contract renewals. **Motion passed unanimously, 11-0.**

**Resolution 2022-C: Motion to recommend the resolution to the Board of Directors on June 13, 2022 was made by Tiombe Bisa Kendrick-Dunn and seconded by Lourdes Gimenez.** Authorization to negotiate and execute contracts with 17 providers, identified herein, and selected following a competitive solicitation for innovative services to pilot or test new ideas or methods that have the potential to advance The Children's Trust's mission, in a total amount not to exceed \$1,230,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, with the option for a no-cost extension for a period up to six months. **Motion passed, 9-0. Recusals by Annie Neasman and Pamela Hollingsworth.**

**Resolution 2022-D: Motion to recommend the resolution to the Board of Directors on June 13, 2022 was made by Annie Neasman and seconded by Valrose Graham.** Authorization to negotiate and execute a single source contract with Jewish Community Services of South Florida (JCS) to operate the 211 Miami helpline, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, in a total amount not to exceed \$1,374,176.00. **Motion passed unanimously, 11-0.**

**Resolution 2022-E: Motion to recommend the resolution to the Board of Directors on June 13,**

**2022 was made by Lourdes Gimenez and seconded by Karen Weller.** Authorization to negotiate and execute a match contract renewal with Miami-Dade County Department of Cultural Affairs, for cultural arts programs in an amount not to exceed \$1,500,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed unanimously, 11-0.**

**Resolution 2022-F: Motion to recommend the resolution to the Board of Directors on June 13, 2022 was made by Mary Donworth and seconded by Karen Weller.** Authorization to execute a funder collaboration contract renewal with Key Biscayne Community Foundation, for the Fab Lab, in a total amount not to exceed \$125,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed unanimously, 11-0.**

**Resolution 2022-G: Motion to recommend the resolution to the Board of Directors on June 13, 2022 was made by Karen Weller and seconded by Annie Neasman.** Authorization to execute a match contract with Miami-Dade County to support Miami-Dade Public Library System's STEAM-based programming and academic tutoring, in an amount not to exceed \$175,000.00 for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed unanimously, 11-0.**

**Resolution 2022-H: Motion to recommend the resolution to the Board of Directors on June 13, 2022 was made by Mary Donworth and seconded by Valrose Graham.** Authorization to execute a funder collaboration contract renewal with Catalyst Miami, Inc., for Future Bound Miami, a Children's Savings Accounts program, in a total amount not to exceed \$285,000.00 for a term of 12 months commencing October 1, 2022 and ending September 30, 2023. **Motion passed unanimously, 11-0.**

**Resolution 2022-I: Motion to recommend the resolution to the Board of Directors on June 13, 2022 was made by Annie Neasman and seconded by Gilda Ferradaz.** Authorization to execute a funder collaboration contract renewal with the U.S. Soccer Foundation to support the Soccer for Success program, in an amount not to exceed \$125,000.00, for a term of 12 months commencing August 1, 2022, and ending July 31, 2023. **Motion passed unanimously, 11-0.**

**Resolution 2022-J: Motion to recommend the resolution to the Board of Directors on June 13, 2022 was made by Karen Weller and seconded by Mary Donworth.** Authorization to execute a match contract with Key Biscayne Community Foundation, to support the Evidence2Success initiative, in a total amount not to exceed \$60,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed, 10-0. Recusal by Annie Neasman.**

**Meeting adjourned at 3:58 p.m.**

# The Children's Trust Board Meeting

Date: October 17, 2022

Resolution: 2023-A

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**Strategic Plan Priority Investment Area:** Thrive by 5 Early Childhood Development: Child Care Quality Improvement.

**Strategic Plan Headline Community Results:** Children attend quality child care; children regularly access medical, dental, and behavioral health care services; children are supported by nurturing and involved parents; children are ready for kindergarten; and children behave appropriately in schools, homes and communities.

**Recommended Action:** Authorization to: (i) reallocate \$200,000.00 previously approved for The Children's Forum to the Early Learning Coalition of Miami-Dade/Monroe (ELC) to administer CLASS observations for the A\$CEND programs; (ii) provide additional funding to ELC in the amount of \$500,000.00 for child scholarship payments; (iii) have The Children's Trust encumber a purchase order in the additional amount of \$1,500,000.00 for high-quality tiered payment differentials for early learning providers; (iv) have The Children's Trust administer the A\$CEND salary supplement program for 12 months, commencing October 1, 2022, and ending September 30, 2023; and (v) amend Resolution No. 2022-24 accordingly. In addition, authorization to the president/CEO to move funds between child scholarship payments and tiered payment differentials if additional outside funding is obtained, with a subsequent report to the board.

**Budget Impact:** Funding in the amount of \$2,000,000.00 for this resolution is projected to be available in FY 2022-2023.

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**Description of Services:** The Thrive by 5 quality improvement system (QIS), strives to increase access to high-quality early learning for young children in high-poverty neighborhoods. The QIS builds on prior Trust efforts, evaluation, board policy guidance, and the state's early learning performance funding project. Using an equity lens, the QIS intervenes across systems to promote healthy development for children impacted by economic disadvantages by helping to build two-generational economic stability for families. The QIS offers a comprehensive array of supports for children and families, teachers, and child care programs within an integrated system that takes a tailored and equitable approach to improve and maintain child care quality and ensure fair access to high-quality programs. The system has been intentionally designed and each component plays a critical role in the overall integrated approach to child care quality improvement. This interwoven and comprehensive array of supports amounts to more than the sum of the individual parts and functions as an interconnected system.

Licensed child care programs that meet all the following criteria qualify to participate in the Thrive by 5 QIS.

- 1) 30+ percent of children under age 6 served receive Florida school readiness subsidies.
- 2) Located in a high poverty area.
- 3) Provides services for infants and toddlers.

In 2018, with the rollout of the Thrive by 5 QIS, the components described below were newly designed, implemented and integrated into a seamless system of supports aimed at supporting early learning providers to achieve and maintain high-quality care for children at greatest need.

<b>Funded Partners: System Component Descriptions</b>			
<b>Children’s Forum, Inc.: Career center, scholarships and wage incentives early child care workforce supports</b>			
<p>[Scholarships] The Early Learning Career Center (ELCC), managed by the Children’s Forum, Inc., supports the creation of a qualified, well-trained early learning workforce in Miami-Dade County through a comprehensive professional development system. There are more than 1,500 licensed child care programs in Miami-Dade County, and all have access to ELCC supports. The Children’s Forum, in managing the ELCC, provides career advising services, administers scholarships for early learning educators and administrators, and ensures training and education received by practitioners are tracked in Miami-Dade County’s Professional Development Registry. The Children’s Forum analyzes data and reports salient findings to The Children’s Trust regarding the status of the early learning workforce, such as changes in education levels and certifications and the use of professional development supports.</p> <p>[Wage Incentives] This year the Children’s Trust revamped its teacher salary supplement program to focus on a more equitable design than the incentives model used by the Children’s Forum and through which The Children’s Trust previously provided funds for the salary supplements. A\$CEND, the new model, will launch in October with educators enrolling through an application. The program is designed to be accessible and simple for the end user and will be managed by The Children’s Trust. Higher practitioner wages are linked to teacher retention and staff stability, markers of high-quality child care. Children benefit from stable and trusting relationships with caregivers they know. Teacher and program director competency and stability are directly related to children’s optimal development and learning gains. Preschools with highly qualified and well-paid teachers are better equipped to narrow the achievement gap.</p> <p><b>Action:</b> Authorize the Children’s Trust to administer the A\$CEND program for 12 months and Amend Resolution No. 2022-24, previously approved by the Board on January 18, 2022, as follows:</p>			
<b>Agency</b>	<b>Contract Amount approved by Resolution No. 2022-24</b>	<b>Amended Contract Amount</b>	<b>Purchase Order Amounts approved by Resolution No. 2022-24</b> (to be encumbered for direct payments by The Trust)
Children’s Forum, Inc.	\$800,000.00	\$600,000.00	\$2,990,000.00,  (\$1,000,000.00 for educator scholarships) (\$1,990,000.00 for A\$CEND payments)
<b>Early Learning Coalition of Miami-Dade/Monroe (ELC): Child care scholarships and high-quality tiered payment differentials</b>			

**Funded Partners: System Component Descriptions**

[child care scholarships] The ELC manages the child care scholarship enrollment and payments to address early learning capacity issues in our community. Miami’s significant oversaturation of the child care market, coupled with low payment rates for children receiving school readiness subsidies, pose significant challenges for providers to meet and maintain high-quality standards. The Thrive by 5 QIS offers guaranteed payment for slots in high-quality programs to serve children not otherwise served by the school readiness program. The Children’s Trust child care scholarships help children who become ineligible for a school readiness subsidy during the school year and eligible families have incomes from 150 to 300 percent of the federal poverty guidelines.

In the new A\$CEND program, the ELC will conduct CLASS observations for early learning educators. The ELC currently conducts assessments per chapter 1002.82(n), so we can leverage many assessments. Additional A\$CEND assessments are at the request of the educator in order to meet the qualifications for the program.

[tiered payment differentials] Per chapter 1002.82(n), Florida Statutes, the ELC categorizes programs into quality tiers, from one to five (lowest to highest quality), based on Classroom Assessment Scoring System® (CLASS) assessments measuring teacher-child interactions. More than 200 studies demonstrate that children in classrooms with more effective teacher-student interactions, as measured by CLASS, have better social and academic outcomes, such as math, literacy, cognition, and classroom engagement. The Children’s Trust leverages state dollars that fund the collection of the CLASS assessments through this coordinated approach.

With the purchase order encumbered by The Children’s Trust through this resolution, programs at quality tiers two and above receive payment differentials for all children ages birth to 5 years attending their program (not only those receiving school readiness subsidies). Early learning providers receive a payment differential according to their quality tier. The tiered payment differential is additional funding on top of the base school readiness subsidy rate.

**Action:** Amend Resolution No. 2022-24 as follows:

<b>Agency</b>	<b>Contract Amount approved by Resolution No. 2022-24</b>	<b>Amended Contract Amount</b>	<b>Purchase Order Amounts approved by Resolution No. 2022-24 (to be encumbered for direct payments by The Trust)</b>	<b>Amended Purchase Order Amount (to be encumbered for direct payments by The Trust)</b>
Early Learning Coalition of Miami-Dade/Monroe*	\$9,500,000.00	\$10,200,000.00	\$8,500,000.00 for high-quality tiered payment differentials	\$10,000,000.00 for high-quality tiered payment differentials

In addition to these amendments, we are seeking authorization for the President/CEO of The Children’s Trust to be able to move funds between child care scholarship payments and tiered payment differential payments. This is requested because we are actively pursuing additional outside funding to support the child care scholarship waitlist. Should additional public or

private funding become available, we will need to bring other child care programs into Thrive by 5, increasing the funding needed for tiered payment differentials. The President/CEO will report to the board if funds are reallocated.

**Background:** Through an equity lens, this initiative is grounded in the five guiding principles of a collective impact approach focused on developing a shared agenda, shared measurement systems, mutually reinforcing activities, continuous communication, and backbone support. To promote healthy development for children in poverty, The Trust uses a two-generation approach to provide economic stability for families. System partners support continuous quality improvement programs focusing on workforce development and sustainable businesses. Together, all partners aim to build the capacity of locally responsive, high-quality early learning programs that meet the needs of children and families.

Thrive by 5 QIS continues to receive national recognition as an innovative and equity-focused approach to improving the quality and availability of high-quality early learning programs for young children who need it most. The model and its components have been featured in several national publications. Most recently The Trust's work was elevated to the national stage in a Build Initiative webinar where three Trust staff presented with national experts to showcase the QIS and its results.

In prior years, each component included in this resolution was funded at the same funding level.

**Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present):** Because of the unique nature of the Thrive by 5 QIS and the carefully constructed and integrated system components, a formal competitive process is impractical and would take away from the progress made to date. A waiver is in the best interest of The Children's Trust to accomplish improvements in quality early learning to benefit children in need. Each Thrive by 5 QIS component is an integral and interwoven part of the system. Throughout the past three years, together with system partners and community stakeholders, each component has been refined intentionally to ensure the elements are connected, accessible and equitable. The QIS has worked to create resilience in the Miami-Dade child care market in high-poverty areas during a pandemic. It would be disruptive to the system to break apart or redesign certain components of the whole.

The exception to the Procurement Waiver described above is the Early Learning Coalition of Miami-Dade/Monroe (ELC). ELC is the sole entity responsible for determining eligibility and administering all state and federal child care payments to early learning providers. As such, and per The Children's Trust's procurement policy section 2000. General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-4, single-source purchases), a competitive solicitation is not required.

**Geographic Area:** High-poverty areas across the county.



The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

# The Children’s Trust Board Meeting

**Date: October 17, 2022**

**Resolution: 2023-B**

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**Strategic Plan Priority Investment Area:** Early Childhood Development: Developmental Screening, Assessment & Early Intervention.

**Strategic Plan Headline Community Results:** Children attend quality child care; children are supported by nurturing and involved parents; children are ready for kindergarten; children behave appropriately in schools, homes and communities; and students are succeeding academically.

**Recommended Action:** Authorization to negotiate and execute final contract renewals with eight providers, identified herein, to provide early intervention summer camp services for 635 slots of children, birth to five years of age, in a total amount not to exceed \$2,217,499.00, each for a term of six months, commencing March 1, 2023, and ending August 31, 2023, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$2,217,499.00 for this resolution is allocated for FY 2022-23.

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**Description of Services:** Due to the benefits of early intervention services and the risks of summer learning loss, The Children’s Trust’s aims to provide continuity for school-year early intervention services by funding continued supports during the summer months. The agencies listed below offer full-day summer programs for young children who receive academic school-year services. These programs are funded through the Individuals with Disabilities Education Act (IDEA), Part B or Part C They may or typically have developmental delays in areas of speech/language, cognition, physical well-being, social-emotional challenges, or behavioral problems.

**The following providers are recommended for renewal:**

<b>Agency</b>	<b>Funding Amount</b>
The Dave and Mary Alper Jewish Community Center, Inc.	\$37,504.00
Easter Seals South Florida Inc.	\$446,486.00
FIU Board of Trustees- Center for Children & Families	\$482,435.00
Miami Lighthouse for the Blind and Visually Impaired, Inc.	\$121,428.00
The Arc of South Florida	\$495,315.00
UNiversity of Miami – Department of Pediatrics	\$207,331.00
University of Miami – Department of Psychology	\$130,000.00
United Cerebral Palsy, Inc.	\$297,000.00
<b>Total:</b>	<b>\$2,217,499.00</b>

Summer programs for young children with delays/disabilities operate five days a week (Monday-Friday) for at least eight hours per day for six to 11 weeks. Although some children with specific exceptionalities may not attend the entire program day, the specified hours are available to accommodate working families’ needs for high-quality summer care. During Summer 2022, programs were proactive and intentional to meet the needs of the families they serve. Services are individualized for each child/family to support the child’s overall development and mitigate the significant learning losses due to closures caused by the coronavirus disease pandemic. All programs offered in-person services and could pivot and provide some virtual services when classrooms were forced to quarantine.

Services are expected to meet children’s individual developmental needs, align with the goals of their school year service plans (i.e., Individual Family Service Plan, Individual Education Plan), be tailored to the ages and levels of functioning, and allow for active exploration of the environment. Schedules for the summer program are comprised of structured and non-structured activities based on routines that support child development. Services include self-directed, hands-on activities, active play, quiet learning, and regular, supported interaction with peers and teachers. All programs provide purposeful family engagement and support to encourage communication.

**Background:** Children with identified delays or special needs in early childhood who receive appropriate, responsive intervention are more likely to develop to their full potential. Conversely, undetected or untreated delays may cause affected children to experience long-term challenges, and the necessary treatments can be increasingly costly, complicated, and resistant to intervention. The IDEA ensures that children with disabilities get the appropriate services to succeed during the academic school year. Services offered through IDEA, Part B (for children ages 3 through 21) and Part C (for children birth through age 2), are available for children who have developmental delays or have been diagnosed with a physical or mental condition that creates a high probability of subsequent developmental delay. The Trust’s summer services goals are to provide continuity of the beneficial impacts of school-year early intervention services through the summer months and to reduce the risks of summer learning loss.

The review process for contract renewal consideration included qualitative and quantitative data reviews and a virtual activity observation. Providers were able to offer high-quality individualized services to meet family needs. In-person services were offered while maintaining child and staff safety and following Centers for Disease Control (CDC) guidelines. During the summer of 2022, 558 children received services from the service providers identified herein. All eight providers are recommended for renewal.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October 2022.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_  
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

**SUMMER EARLY INTERVENTION PROGRAMS  
FOR YOUNG CHILDREN WITH DISABILITIES**

Our summer early intervention programs offer comprehensive services for birth to five-year-old children with disabilities. This investment promotes school readiness for children who receive school-year early intervention and exceptional education programming. Program observations were conducted in-person and participants were actively engaged during the sessions. This is significant considering the unique health and social challenges this vulnerable population faces while attending center-based services. Limited virtual services were available for some children with complex health issues to ensure continuity of services during the summer.

**Summary of Summer 2022 Services**

**26**  
average  
sessions  
attended

**558**  
children  
served

**100%**  
(558)  
reported  
living with  
one or  
more  
disabilities

<b>Agency</b>	<b>Children Served</b>	<b>Average Sessions Per Child</b>
Arc of South Florida, Inc.	174	31
Dave and Mary Alper Jewish Community Center	11	16
Easter Seals South Florida	72	24
The Miami Lighthouse for the Blind and Visually Impaired Inc.	19	21
United Cerebral Palsy Association dba. United Community Options	99	20
FIU Board of Trustees Center for Children & Families	75	29
University of Miami Department of Pediatrics	69	27
University of Miami Department of Psychology	39	19

# The Children’s Trust Board Meeting

**Date: October 17, 2022**

**Resolution: 2023-C**

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**Strategic Plan Priority Investment Area:** Youth Development K-5: Summer Camps

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; and children behave appropriately in schools, homes and communities.

**Recommended Action:** Authorization to negotiate and execute final contract renewals with 13 providers, identified herein, to deliver high-quality summer camp services for 1,005 slots for elementary school children, in a total amount not to exceed \$1,578,097.00, each for a term of six months, commencing March 1, 2023, and ending August 31, 2023, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$1,578,097.00 for this resolution is allocated for FY 2022-23.

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**Description of Services:** The Children’s Trust funds summer camps for elementary school children (grades K-5) in inclusive and specialty disability programs. Inclusive programs engage a minimum of 10 percent of children with disabilities, while specialty disability programs engage 40 percent or more. Summer programs operate five days per week (Monday-Friday) for at least 10 hours per day, for six to 11 weeks.

Programs follow structured activities to support literacy, social-emotional learning (SEL), and physical fitness. Literacy supports focus on learning to read for grades K-3 and on reading to learn for grades 4-5, using evidence-based group literacy strategies and differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. SEL focuses on developing essential competencies and life skills. Fitness components aim to help children meet recommended levels of physical activity. Children receive nutritious food and beverages, and programs incorporate family engagement. Additional skill-building activities vary across programs and may include:

- STEM (science, technology, engineering, math).
- Arts and culture.
- Civic engagement.
- Specialized programming for children with disabilities.

**The following providers are recommended for renewal:**

<b>Agency</b>	<b>Amount Not to Exceed</b>
Breakthrough Miami, Inc.	\$104,400.00
First Serve Miami, Inc.	\$62,574.00
Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)	\$80,000.00
Grace Christian Academy*	\$62,574.00
Greater Miami Youth Symphony of Dade County, Florida, Inc.	\$49,590.00

<b>Agency</b>	<b>Amount Not to Exceed</b>
Judah Christian Center Ministries, Inc.	\$62,574.00
Michael-Ann Russell Jewish Community Center, Inc.	\$250,193.00
Shake-A-Leg Miami, Inc.	\$196,997.00
South Florida Autism Center, Inc.	\$139,679.00
St. Alban's Day Nursery, Inc.	\$80,513.00
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	\$166,136.00
University of Miami Department of Psychology	\$154,500.00
YWCA of Greater Miami-Dade, Inc.	\$168,367.00
<b>Total</b>	<b>\$1,578,097.00</b>

\*Grace Christian Academy was previously funded as a year-round provider in Resolution 2021-41 but moving forward will only provide summer services.

**Background:** On May 29, 2018, The Children’s Trust board approved the funding recommendations from the competitive request for, RFP# 2018-02, for a five-year funding cycle. The 13 programs above demonstrated their capacity, expertise, and qualifications to provide high-quality summer programming for elementary school children.

The review process for contract renewal consideration included qualitative and quantitative data reviews and an activity observation. All summer camp services in 2022 were provided in person with virtual opportunities offered on a case-by-case basis for those classrooms that were forced to close due to the COVID-19 pandemic. Providers were able to offer high-quality, individualized services to meet family needs. During the summer of 2022, 910 children received services from the service providers identified herein and 28 percent of the children served reported living with a disability. All 13 providers are being recommended for renewal.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October, 2022.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## YOUTH DEVELOPMENT K-5: SUMMER ONLY

Our youth development K-5 summer programs ensure elementary school students have access to enriching programming. Summer camps focus on a variety of engaging activities which include literacy, social-emotional learning, and physical fitness. Students also enjoyed participating in off-site field trips this summer. Program observations were conducted in-person and participants were actively engaged during the sessions.

### Summary of Summer 2022 Services

**910**  
children  
served

**28%**  
(251)  
reported  
living with  
one or more  
disabilities

Agency	Children Served	% of Children Reported Living with One or More Disabilities
Breakthrough Miami, Inc.	82	9%
First Serve Miami, Inc.	55	11%
Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)*	75	12%
Grace Christian Preparatory, Inc.	57	12%
Greater Miami Youth Symphony of Dade County, Florida, Inc.	58	16%
Judah Christian Center Ministries, Inc.	53	21%
Michael-Ann Russell Jewish Community Center, Inc.	159	23%
Shake-A-Leg Miami, Inc.	110	42%
South Florida Autism Center, Inc.	40	95%
St. Alban's Day Nursery, Inc.	60	22%
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	47	72%
University of Miami	31	100%
YWCA of Greater Miami-Dade, Inc.	83	10%

## The Children's Trust Board Meeting

Date: October 17, 2022

Resolution: 2023-D

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**Strategic Plan Priority Investment Areas:** Youth Development 6-12: Summer Camps.

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute final contract renewals with 17 providers, identified herein, to deliver high-quality summer camp services for 1,536 slots for middle and high school youth, in a total amount not to exceed \$2,597,209.00, each for a term of six months, commencing March 1, 2023, and ending August 31, 2023, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$2,597,209.00 for this resolution is allocated for FY 2022-23.

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**Description of Services:** The Children's Trust funds summer camps for middle and high school youth (grades 6-12) in inclusive and specialty disability programs. Inclusive programs engage a minimum of 10 percent of youth with disabilities, while specialty disability programs engage 40 percent or more. Typically, summer programs must operate for at least six weeks with a minimum of 90 contact hours per youth. However, programs may break up their service periods into cohorts and offer shorter intervals of at least 15 days of service for individual participants. Programs follow a structured schedule of activities to support social-emotional learning (SEL) along with skills-building in one or more specialized areas, such as arts, STEM (science, technology, engineering, math), civic engagement, sports, entrepreneurship, or college readiness. Many programs also include family engagement activities.

**The following providers are recommended for renewal:**

Agency	Amount Not to Exceed
Breakthrough Miami Inc.	\$456,750.00
Centro Campesino Farmworker Center Inc.	\$ 84,486.00
Fit Kids of America Corp.	\$155,907.00
FIU Board of Trustees College of Engineering and Computing	\$126,133.00
Honey Shine, Inc.	\$202,938.00
Network for Teaching Entrepreneurship, Inc.	\$251,926.00
Shake-A-Leg Miami, Inc.	\$113,696.00
Teen Up-ward Bound, Inc.	\$ 78,280.00
The Dave and Mary Alper Jewish Community Center, Inc.	\$ 42,744.00
The District Board of Trustees of Miami Dade College, FL	\$ 83,577.00
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	\$169,870.00
The New Jerusalem Community Development Corporation	\$119,383.00



<b>Agency</b>	<b>Amount Not to Exceed</b>
Town of Cutler Bay	\$135,700.00
Trinity Church, Incorporated	\$174,119.00
University of Miami - Children & Youth Law Clinic Law School	\$128,100.00
University of Miami - Frost School of Music	\$146,400.00
University of Miami - Kinesiology & Sport Sciences	\$127,200.00
<b>Total</b>	<b>\$2,597,209.00</b>

**Background:** On May 29, 2018, The Children’s Trust board approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle. The 17 programs above demonstrated their capacity, expertise, and qualifications to provide high-quality summer programming for middle and high school youth.

The review process for contract renewal consideration included qualitative and quantitative data reviews as well an activity observation. All summer camp services in 2022 were provided in person. During the summer of 2022, 1471 youth received services from the service providers identified herein and 19 percent of the youth served reported living with a disability. All 17 providers are being recommended for renewal.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October, 2022.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## YOUTH DEVELOPMENT 6-12: SUMMER ONLY

**Our youth development 6-12 summer programs ensure middle and high school students have access to enriching programming. Summer camps focus on a variety of engaging activities which include social-emotional learning. Students also enjoyed participating in off-site field trips this summer. Program observations were conducted in-person and participants were actively engaged during the sessions.**

### Summary of Summer 2022 Services

**1,471**  
youth served

**19%**  
(280)  
reported living  
with one or  
more  
disabilities

Agency	Youth Served	% of Children Reported Living with One or More Disabilities
Breakthrough Miami, Inc.	532	13%
Centro Campesino Farmworker Center Inc.	38	16%
Fit Kids of America	77	21%
FIU Board of Trustees College of Engineering and Computing	97	19%
Honey Shine, Inc.	74	19%
Network for Teaching Entrepreneurship, Inc.	140	16%
Shake-A-Leg Miami, Inc.	99	57%
Teen Up-ward Bound, Inc.	38	26%
The Dave and Mary Alper Jewish Community Center, Inc.	28	43%
The District Board of Trustees of Miami Dade College, FL	29	7%
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	32	59%
The New Jerusalem Community Development Corporation	29	10%
Town of Cutler Bay	43	28%
Trinity Church, Incorporated	44	11%
University of Miami (Children & Youth Law Clinic Law School)	33	21%
University of Miami (Frost School of Music)	79	13%
University of Miami (Kinesiology & Sport Sciences)	59	2%

## The Children's Trust Board Meeting

**Date: October 17, 2022**

**Resolution: 2023-E**

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**Strategic Plan Priority Investment Area:** Family and Neighborhood Supports: Place-based Service Partnerships.

**Strategic Plan Headline Community Results:** Children regularly access medical, dental, and behavioral health care services; children are supported by nurturing and involved parents; students are succeeding academically; children behave appropriately in schools, homes, and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute a contract with Miami-Dade County for the HERO truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed \$880,000.00, for a term of 12 months, commencing August 1, 2023, and ending July 31, 2024.

**Budget Impact:** Funding in the amount of \$880,000.00 for this resolution is allocated for FY 2022-23 and is projected to be available in FY 2023-24.

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**Description of Services:** The HERO (Here Everyday Ready On-time) truancy prevention program, a component of the Case Management Referral Program, is a district-wide systemic approach to reducing youth violence. It identifies the most at-risk children and provides them with the necessary prevention and intervention services to increase school attendance. This collaboration continues with Miami-Dade County and Miami-Dade County Public Schools (M-DCPS). The HERO services provided with this funding will support more than 16,000 elementary and K-8 school children with chronic unexcused absences across 39 M-DCPS schools. In recognition of the fact that inconsistent school attendance is typically a symptom of more severe challenges, the HERO program utilizes M-DCPS student attendance data to identify at-risk children and address causes that negatively affect their healthy development and success.

During the 2021-22 school year, a total of 16,161 elementary school children were contacted across the 39 schools, of which 9,652 participated in the HERO truancy prevention program through the response to intervention model described below. During this time, 2,174 home visits were conducted, and 1,392 families participated in Truancy Child Study Team meetings. Additionally, 1,639 referrals/coordination of services were made to service providers, including The Children's Trust's Family and Neighborhood Support Partnerships and Family Strengthening providers.

As part of the program, any child identified as at-risk, due to school absences, is provided with interventions from a licensed social worker that are tailored to the child's specific needs and help the family to address identified challenges before the child becomes chronically absent. The program utilizes a Response to Intervention strategy and timeline as follows:

- **Beginning of school year:** Identify students with a prior school history of excessive absences; contact parents/guardians; provide mentoring.
- **Students accruing one to four unexcused absences:** Contact parent/guardian; provide in-school mentor; implement interventions based on need.
- **Students accruing five or more unexcused absences:** Services escalate based on need and continuous absences, as follows:
  - **Truancy Child Study Team Level 1 Meeting:** Conduct assessment to identify causes of truancy; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
  - **Truancy Child Study Team Level 2 Meeting:** Review assessment conducted in Level 1 meeting to identify additional root causes of truancy; coordinate with agencies working with the family and invite them to attend; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
  - **Truancy Child Study Team Level 3 Meeting:** Truancy case is referred to the District Truancy Court Multi-Agency Case Review Committee; school administrator and counselor participate in the meeting; team prescribes and/or modifies prior interventions to meet the needs of the student and family.
  - **Truancy Court:** A Truancy Court petition is filed with the Clerk of Courts; hold an initial hearing.
  - **Family Decision-Making Conference:** Hold pre-conference; coordinate with agencies working with the family to attend; coordinate wraparound services for student and family; collaboratively create an Achievement Plan establishing the framework upon which the family will achieve their goals.
  - **Second Hearing:** Judge orders the Achievement Plan.
  - **Monitoring:** Judge monitors student's progress on the Achievement Plan.
  - **Successful Truancy Court Case:** Case is closed successfully.
  - **Unsuccessful Truancy Court Case:** Case is closed unsuccessfully; Child in Need of Services/Family in Need of Services (CINS/FINS) is filed with the Department of Juvenile Justice for the student.

Altogether, the coordinated suite of services and supports for the children and youth described above as part of the Case Management Referral Program is estimated to cost \$2,104,051.00. The Children's Trust invests \$880,000.00 for this match contract. At the same time Miami-Dade County contributes \$167,898.00 and in-kind services through the Juvenile Services Department, and Miami-Dade County Public Schools provides in-kind services valued at \$1,056,153.00.

**Background:** The HERO truancy prevention program is a component of the Case Management Referral Program, an innovative countywide collaboration that identifies and assists youth and families with the highest risk of being victims or perpetrators of violence. The Case Management Referral Program works to align services for said youth and their families, supports neighborhood programs and providers, and measures the progress of students who receive said services and supports. This program collaborates with the Together for Children efforts, a neighborhood-driven community coalition working to address the root causes of youth violence by strengthening families and empowering and protecting youth with necessary prevention and intervention services. The HERO truancy prevention program serves three geographic regions in Miami-Dade County (north, central, and south), spanning 20 ZIP codes.

On September 13, 2016, through resolution #2016-92, the board approved a formal partnership between The Children’s Trust, Miami-Dade County, Miami-Dade County Public Schools (M-DCPS), and the Foundation for New Education Initiatives, Inc. (The Foundation), to implement the HERO truancy prevention program. HERO initially supported over 12,000 elementary school children exhibiting chronic unexcused absences across 33 schools. On January 16, 2018, resolution #2018-33 expanded the program to serve 14,500 children in 39 schools.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust. It shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). The funding amount from The Children’s Trust remains the same as the 22-23 program year.

**Geographic Area:** Countywide

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October, 2022.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_  
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

# H.E.R.O. Truancy Prevention Program

## 2021-2022 End-Of-Year Data Report



### Student Attendance Shows an Increase

To Date, during the first three semesters of the 2021-2022 School Year, **1,392** families participated in Truancy Child Study Team Meetings (Levels 1, 2 and 3). The expectation is that the student's attendance will increase after meeting with an attendance interventionist.

**42%** of students that had TCST Meetings showed an increase in attendance percentage when comparing their attendance from the 2020/2021 and 2021/2022 school year. In addition, **1%** of students had no change in attendance; **20%** of students did not attend an M-DCPS school during the 2020-2021 school year and had no comparative data.



### Truancy Child Study Team Meetings

During the first semester of the 2021-2022 School Year (August-April), **1,392** families participated in Truancy Child Study Team Meetings (Levels 1 and 2). **490** Parents were **no-shows** to the scheduled meetings.

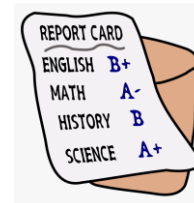
- **1,330-Level 1 Meetings** (Initiated at 5-9 unexcused absences)
- **67- Level 2 Meetings** (5 additional unexcused absences after initial meeting)
- **1- Level 3 Meetings** (5 additional unexcused absences after level 2 meeting)

### Eligibility Screening

During the 2021-2022 School Year, **16,161** letters were sent home to parents/guardians introducing them to the H.E.R.O. Truancy Prevention Program. To date, there were **12% (1,882)** of those families that contact was initiated for a Truancy Child Study Team Meeting. After contact was made, **74% (1,392)** advanced to Truancy Child Student Team Meetings (Levels 1, 2, or 3).

### The H.E.R.O. Program is Making the Grade

It is the goal of the H.E.R.O. Truancy Prevention Program that students will pass all core content courses (English, Math, Science, Social Studies). Based on the grades for the first, second and third nine weeks of the 2021-2022 participants, the following outcomes were recorded:










Subject	Percentage of Students with Passing Grades
Mathematics	82%
Reading	77%
Language Arts	78%
Science	86%
Social Studies	93%
Overall	83.2%

### 2021-2022 H.E.R.O. Success Story

One Thursday morning a student came to school crying. When administration asked him what was wrong, he stated that he did not eat last night. The administration reached out to the interventionist to inquire if she had any information on the family which she did. The interventionist had met with the mother the day prior, and she explained that she had to resign from her job so she could stay home with her younger children after she put their father out of the home for abuse. Although she was open about her situation, she was hesitant to receive help. It was explained to her that the help was available to her, and she didn't have to do anything extra to receive it but give her consent. The interventionist empowered her to do what was best for the children. The mother consented. Counseling, toiletries, and food was secured for the family through the H.E.R.O. program. Additionally, the interventionist reached out to We Rise and within the hour the family was able to receive \$200 for groceries. The mother called to express her gratitude for the assistance she received. She also explained that her view on help from others has changed. The student's attendance has also improved.

## Follow-Up Services

Follow-Up Service	Number of Services Rendered (4 <sup>th</sup> Quarter)	Total Number of Services Rendered:
Parent Conferences by Phone 	<b>Quarter 4: 6502</b>	<b>22,971</b>
Home Visitations <small>HOME VISITS</small> 	<b>Quarter 4: 371</b>	<b>2,174</b>
Student Conferences  <small>Student Conference</small>	<b>Quarter 4: 320</b>	<b>1,587</b>
Parent Conferences in Person/Virtual 	<b>Quarter 4: 569 (In-Person) 25 (Virtual)</b>	<b>2,785</b>
Coordinating Services 	<b>Quarter 4: 744</b>	<b>895</b>
Parent Letters 	<b>Quarter 4: 546</b>	<b>1,650</b>
Court Appearances 	<b>Quarter 4: 0</b>	<b>0</b>

### Quarter 1, Quarter 2 and Quarter 3 Breakdown (August 2021-April 2022)

Service Rendered	Quarter 1	Quarter 2	Quarter 3
Home Visits	604	603	596
Parent Conference In-Person	582	664	606
Parent Conference Virtual	91	113	135
Parent Conference by Phone	6150	5038	5281
Student Conference	562	377	328
TCST Level 1 In-Person	349	154	361
TCST Level 1 Virtual	36	36	37
TCST Level 2 In-Person	0	7	36
Coordinating Services/Referrals	399	150	346
Stabilization Received	45	43	33
TCST Level 1 No Shows	144	50	118
TCST Level 2 No Shows	3	0	10

## The Children's Trust Board Meeting

**Date: October 17, 2022**

**Resolution: 2023-F**

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**Strategic Plan Priority Investment Area:** Community Awareness and Advocacy: Cross-funder collaboration of goals, strategies and resources.

**Strategic Plan Headline Community Results:** This investment supports all headline community results.

**Recommended Action:** Authorization to renew a funder collaboration contract with The Miami Foundation, as the fiscal agent for Miami Connected, in a total amount not to exceed \$150,000.00 for a term of 12 months, commencing retroactively on October 1, 2022, and ending September 30, 2023.

**Budget Impact:** Funding in the amount of \$150,000.00 for this resolution is allocated for FY 2022-2023.

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**Background:** Many nationwide entities have collaborated to bring broadband internet connectivity to families with limited economic resources, especially families with students who rely upon online learning resources. The cities of Chicago and Philadelphia have both launched collaborations focused on this goal. The Miami Connected initiative adapts best practices from these successful initiatives to Miami-Dade's specific needs, and its partners collaborate to support a collective effort. The Miami Foundation has been the lead partner for this innovative initiative since its inception in September 2020. It established a fiscal sponsorship fund to support Miami Connected's financial/fund development maturity and independence.

Miami Connected collaborates with schools and engages community-based organizations (CBOs) to support outreach to families and provide technical assistance to ensure full adoption of these internet service opportunities. The initiative is also involved in various community engagement and advertising activities to raise awareness and continuously optimizes the internet service registration process.

Since launching in April 2021, Miami Connected has assisted 53,016 families in getting connected with no or low-cost internet service through the Affordable Connectivity Program (ACP) and its internet sponsorship option. Of the families surveyed, 89 percent reported accessing additional educational and economic opportunities because of the internet service they obtained. Miami Connected has made a measurable impact through leveraging federal resources, and implementing digital literacy and navigation component, maximized new opportunities, and refined a comprehensive roadmap for the way forward, most notably, leveraging of federal funds from the ACP to provide internet subsidies to families. This leverage has allowed Miami Connected to expand its digital navigation and digital literacy services to ensure students and families have broadband internet connection and can access additional resources and build the digital skills needed for enhanced educational and economic opportunities.

**Description of Services:** Miami Connected offers no or low-cost broadband internet to families and students across Miami-Dade County. Families are eligible if someone in their household participates in government assistance programs, such as SNAP or WIC, has a



student who receives a Pell Grant or attends a Title I school, or has a household income of up to 200% of the Federal Poverty Level.

The initiative provides digital navigation services or hands-on support for families navigating online resources, including educational opportunities, health resources, employment opportunities, and other social services. Miami Connected also provides digital literacy programming to support families in increasing their ability to leverage technology in their daily lives. The initiative has provided this digital navigation and digital literacy services to 3,025 families through instructor-led sessions via Zoom, online and self-guided learning through the Northstar Digital Literacy platform.

In working toward systems-level change, Miami Connected, in partnership with Miami-Dade County and national experts, has begun to develop a broadband plan to draw down and deploy federal funds to increase the number of families with broadband internet service across the county. The broadband plan will be completed in the coming year and related demonstration projects will be launched.

In addition, next year, the initiative will continue to expand its outreach efforts with a focus on the areas of Miami-Dade that have lower levels of at-home broadband internet service, which include Overtown, South Dade, Liberty City, Little Haiti, Miami Gardens and Hialeah. The initiative also continues to expand digital navigation and digital literacy services through \$1.2 million in grant funding it recently awarded to the following 15 organizations to launch or expand programming in these areas.

- Be Strong International
- Bridge to Hope
- Collective Sistahood
- Jewish Community Services
- Live Healthy Little Havana
- Miami Dade College
- Miami EdTech
- Miami Lighthouse for the Blind and Visually Impaired
- Miami Workers Center
- Pierre Toussaint Leadership & Learning Center
- Sant La Haitian Neighborhood Center
- S.E.E.K. Foundation
- The Allapattah Collaborative CDC
- The Optimist Foundation of Greater Goulds
- Touching Miami with Love

Current implementation partners are listed, and others are being engaged on an ongoing basis.

- Achieve Miami
- Catalyst Miami
- City of Miami
- Literacy Minnesota
- Miami-Dade County
- Miami-Dade County Public Schools
- Overtown Children & Youth Coalition
- Overtown Youth Center
- Samvid Ventures
- The Children's Trust
- The Miami Foundation

The total projected cost for the project is \$6,757,891.00. The Children’s Trust’s proposed investment for FY2022-23 is \$150,000.00. To date, \$6,590,472.00 has been raised, including The Trust’s previous contributions of \$150,000.00 in FY2020-21 and \$150,000.00 in FY2021-22. The remaining funds are expected to be raised from additional funding partners by the Miami Connected collaborative to reach funding for the total anticipated budget of the project. Previous contributors and those who have pledged additional funding to this initiative are:

<b>Funder</b>	<b>Received</b>	<b>Pledged</b>	<b>Total Amount</b>
Blackstone	\$50,000.00		\$50,000.00
Cindy & Robert Friezo Foundation	\$5,000.00		\$5,000.00
City of Miami		\$50,000.00	\$50,000.00
Comcast	\$140,472.00		\$140,472.00

Resolution 2023-F- Cross-Funder Collaboration  
October 17, 2022

<b>Funder</b>	<b>Received</b>	<b>Pledged</b>	<b>Total Amount</b>
eMerge Americas		\$50,000.00	\$50,000.00
Helios Education Foundation	\$200,000.00		\$200,000.00
Ken Griffin	\$5,000,000.00		\$5,000,000.00
Leslie Miller Saiontz	\$60,000.00	\$190,000.00	\$250,000.00
Samvid Ventures	\$250,000.00		\$250,000.00
Simkins Family Foundation	\$5,000.00		\$5,000.00
TD Bank & Miami HEAT		\$30,000.00	\$30,000.00
Terra Group	\$7,500.00	\$2,500.00	\$10,000.00
The Children's Trust	\$300,000.00		\$300,000.00
The Miami Foundation	\$250,000.00		\$250,000.00
<b>Total:</b>	<b>\$6,267,972.00</b>	<b>\$322,500.00</b>	<b>\$6,590,472.00</b>

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



# PRIOR YEAR IMPACT

8/12/22

Ensuring that students and families are set up for success in today's digital world by increasing access to broadband internet service, digital navigation support, digital skills training, and career opportunities in technology.



**53K**

### Families Connected

through federal subsidy and Miami Connected sponsorship programs



**89%**

### Families Report Increased Opportunity

in the areas of education and income



**3K**

### Families Supported by Digital Navigators

while getting connected with internet service



**38**

### Partners & Funders

across the public, private and philanthropic sectors



**\$1.2M**

### Grant Funding Awarded

for Digital Literacy & Navigation programming

## WHAT'S NEW IN YEAR 2

### AFFORDABLE CONNECTIVITY PROGRAM (ACP)

This federal internet subsidy program launched on January 1, 2022, and we incorporated it that same week. Miami-Dade families have drawn down \$19.8 million in funding for internet services and devices as of May 2022.

### DIGITAL EQUITY & BROADBAND PLAN

We have joined forces with Miami-Dade County and national experts, in collaboration with Florida's Office of Broadband, to develop a plan to draw down and deploy state and federal funding to transform our broadband landscape.

**“ I am no longer concerned that we will have to give up our internet service due to its high cost. I have been able to apply for jobs and other opportunities as well as use the internet with my kids for their schoolwork and projects. I'm just happy to be a part of this program. - Kingshinika ”**

### DIGITAL EQUITY GRANT PROGRAM

To maximize the impact that digital navigation makes and address the pronounced digital skill gap, we funded organizations to pilot or scale digital literacy and navigation programs and increase their availability across Miami-Dade.