



**Program Services Committee  
Meeting Transcript**

**January 11, 2024**

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The Children's Trust  
Thursday, January 11, 2024  
3250 S.W. 3rd Avenue (Coral Way)  
United Way - Ryder Room  
3:30 p.m. - 5:00 p.m.

Program Services Committee Meeting

Committee Members  
(Present)

- Pamela Hollingsworth, Chairperson
- Dr. Edward Abraham
- Laura Adams
- Islamiyat Nancy Adebisi
- Reverend Richard Dunn II
- Gilda Ferradaz
- Lourdes P. Gimenez
- Valrose Graham

President & CEO  
James R. Haj

County Attorney's Office

Leigh Kobrinski  
Assistant County Attorney

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S T A F F

Amanda Gorski	Bevone Ritchi
Carol Brogan	Danielle Barreras
Grettel Suarez	Imran Ali
Jacques Bentolila	James R. Haj
Juana Leon	Juliette Fabien
K. Lori Hanson	Lisete Yero
Mario Valcin	Natalia Zea
Rachel Spector	Victoria Gandul
Ximena Nunez	Yuliet Alfonso

1                   CHAIRPERSON HOLLINGSWORTH: It's  
2                   good to see everyone here today. So we  
3                   are going to begin. And, again, I'm  
4                   issuing all of you a hardy welcome.

5                   And do we have any public comments  
6                   today?

7                   MS. LEON: No comment.

8                   CHAIRPERSON HOLLINGSWORTH: Okay.  
9                   Thank you very much.

10                  So our first order of business today,  
11                  Committee Members, is the approval of  
12                  program and services committee meeting  
13                  minutes from October 25th. Seems like  
14                  such a long time ago, 2023.

15                  So by now, you would have had an  
16                  opportunity to review the minutes. And  
17                  may I have a motion to approve?

18                  COMMITTEE MEMBER ABRAHAM: So moved,  
19                  Abraham.

20                  CHAIRPERSON HOLLINGSWORTH: Thank  
21                  you.

22                  And a second?

23                  COMMITTEE MEMBER ADEBISI: Second,  
24                  Adebisi.

25                  CHAIRPERSON HOLLINGSWORTH: All those

1 in favor of approval of the minutes? Are  
2 there any opposed? The minutes are  
3 approved as laid forth.

4 And we move now to resolutions. And  
5 for the first two resolutions, I'm going  
6 to punt to my esteemed colleague, Lourdes  
7 Gimenez. Thank you, Ms. Lourdes.

8 COMMITTEE MEMBER GIMENEZ: Thank you.

9 Resolution 2024-A: Requesting  
10 authorization to negotiate and execute  
11 contracts with the Early Learning  
12 Coalition of Miami-Dade/Monroe, Miami-Dade  
13 County Community Action and Human Services  
14 Department, and the United Way of  
15 Miami-Dade, for local match funding for  
16 the federal Early Head Start-Child Care  
17 Partnership grant, in a total amount not  
18 to exceed \$2,270,000.00, for a term of  
19 12 months, commencing October 1, 2024, and  
20 ending September 30, 2025.

21 Do I have a motion to approve?

22 MS. KOBRINSKY: Sorry. Juana, do you  
23 have a copy of the bylaws? I just -- we  
24 don't -- okay, now we have three. Sorry.  
25 We only had two members who are

1           potentially voting, so we can just skip  
2           that one, but we have another member who  
3           just showed up, so I think we're all set.

4           COMMITTEE MEMBER GIMENEZ: Motion to  
5           -- do I have to read again the resolution?

6           MS. KOBRINSKY: No, we're on reso  
7           2024-A.

8           COMMITTEE MEMBER ABRAHAM: So moves.

9           COMMITTEE MEMBER GIMENEZ: Do I have  
10          a second?

11          COMMITTEE MEMBER ADEBISI: Second.

12          COMMITTEE MEMBER GIMENEZ: Are there  
13          any recusals?

14          COMMITTEE MEMBER FERRADAZ: Gilda  
15          Ferradaz, I serve on the Early Coalition  
16          board.

17          CHAIRPERSON HOLLINGSWORTH: Recused,  
18          Hollingsworth. I work for the Early  
19          Learning Coalition.

20          COMMITTEE MEMBER GIMENEZ: Since  
21          1965, the federal Head Start program has  
22          provided public assistance with early  
23          education and support services for  
24          3-and-4-year-old children living in  
25          families earning below the federal poverty

1 level. In recognition of the importance  
2 of the earliest years in children's  
3 development, the Early Head Start program  
4 was established in 1994 to serve children  
5 from birth to three years of age.

6 In, 2014, the Federal Government made  
7 \$650 million available to expand the DHS  
8 services nationally. These funds were  
9 awarded competitively to grant kids  
10 nationwide to expand access, provide  
11 quality comprehensive services for infants  
12 and toddlers living in families earning  
13 below the federal poverty level.

14 Is there any discussion on the item,  
15 feedback or questions?

16 MR. HAJ: Chair, if I may just point  
17 out for reso A, B and D, and this is where  
18 we leverage our money to drawdown funds,  
19 so our \$6.3 million helps drawdown 28  
20 million from federal and state to  
21 Miami-Dade.

22 COMMITTEE MEMBER GIMENEZ: Hearing no  
23 feedback or questions, all those in favor?

24 COLLECTIVELY: Aye.

25 COMMITTEE MEMBER GIMENEZ: Any

1           opposed? Resolution carries.

2           COMMITTEE MEMBER GIMENEZ: Resolution  
3           2024-B: Requesting authorization to  
4           negotiate and execute a contract with the  
5           Early Learning Coalition of Miami-Dade/  
6           Monroe for local match funding for the  
7           State of Florida School Readiness Program  
8           match grant, in a total amount not to  
9           exceed \$1,230,000, for a term of  
10          12 months, commencing October 1, 2024, and  
11          ending September 30, 2025.

12          Do I have a motion to move the item,  
13          please?

14          COMMITTEE MEMBER DUNN: So moved.

15          COMMITTEE MEMBER GIMENEZ: Thank you.  
16          And a second?

17          COMMITTEE MEMBER ABRAHAM: Second.

18          COMMITTEE MEMBER GIMENEZ: Thank you.

19          COMMITTEE MEMBER ABRAHAM: Thank you.

20          COMMITTEE MEMBER GIMENEZ: Are there  
21          any recusals?

22          COMMITTEE MEMBER FERRADAZ: Recusal,  
23          Ferradaz. I serve on the Early Learning  
24          Coalition board.

25          CHAIRPERSON HOLLINGSWORTH: Recusal,



1 Hollingsworth. I work for the Early  
2 Learning Coalition.

3 COMMITTEE MEMBER GIMENEZ:

4 Background. The School Readiness program  
5 match is a public/private partnership that  
6 helps employers meet the needs of working  
7 parents. Through this program, federal  
8 and state funding is matched with  
9 contributions from local governments,  
10 charitable foundations and participating  
11 businesses on a dollar for dollar basis to  
12 improve child care services for  
13 participating families.

14 The Children's Trust provides this  
15 local match funding according to the terms  
16 and conditions set forth to assist the ELC  
17 in drawing down the maximum funding from  
18 state's SRPM child care subsidy program,  
19 formally known as child care executive  
20 partnership.

21 The Children's Trust contributed a  
22 dollar for dollar match during the past 14  
23 contract periods. This match supports  
24 child care services for more than 375  
25 children, child care programs

1 participating in SRPM are located  
2 throughout Miami-Dade County. All slots  
3 are being fully utilized.

4 Is there any discussion, feedback or  
5 questions from the members?

6 Hearing no further discussion, all  
7 those in favor?

8 COLLECTIVELY: Aye.

9 COMMITTEE MEMBER GIMENEZ: Any  
10 opposed? Resolution carries. Thank you.

11 CHAIRPERSON HOLLINGSWORTH: Thank  
12 you, Lourdes.

13 Resolution 2024-C: Authorization to  
14 negotiate and execute contract renewals  
15 with six providers identified herein for  
16 Early Childhood community research  
17 demonstration projects within high-need  
18 communities, in a total amount not to  
19 exceed \$1,939,358, for a term of  
20 12 months, commencing October 1, 2024, and  
21 ending September 30, 2025, with one  
22 remaining contract renewal.

23 May I have a motion, please?

24 COMMITTEE MEMBER GIMENEZ: So moved.

25 CHAIRPERSON HOLLINGSWORTH: Thank

1           you.

2                   And a second?

3                   COMMITTEE MEMBER FERRADAZ:    Second.

4                   CHAIRPERSON HOLLINGSWORTH:   Ferradaz,  
5           second.

6                   Are there any recusals?   Hearing  
7           none, moving then to discussion.

8                   Committee Members, as indicated in  
9           the description of services, the Early  
10          Childhood community research demonstration  
11          project support early childhood  
12          development by implementing and evaluating  
13          programs involving high-need populations  
14          and underserved communities in Miami-Dade  
15          County.

16                  These projects require active  
17          partnerships between community-based early  
18          childhood organizations and qualified  
19          research partners.   Funding is invested  
20          only in high quality program  
21          implementation and rigorous program  
22          evaluation or research that can contribute  
23          meaningfully to learning about what works  
24          within the local community using  
25          participatory research methods.

1           Each program of the six that you are  
2           considering today is performing  
3           satisfactorily and meeting all contract  
4           deliverables. The agencies are all  
5           engaged with THEIR community partners and  
6           have recruited the appropriate number of  
7           participants. Activities are being  
8           delivered as contracted and research  
9           projects are well underway.

10           And I'd invite you to take a look at  
11           the table in your packet to see an  
12           overview of the aggregate numbers of  
13           participants served across all projects  
14           during the 2022/2023 contract year.

15           Feedback, discussion, comments from  
16           the committee?

17           Hearing none, all those in favor?

18           COLLECTIVELY: Aye.

19           CHAIRPERSON HOLLINGSWORTH: Are there  
20           any opposed? The resolution carries.

21           Resolution 2024-D. RCMA -- oops,  
22           pardon me. I'm reading the wrong one.

23           Authorization to negotiate and  
24           execute a contract with Redlands Christian  
25           Migrant Association, RCMA, for a local

1 match funding to drawdown federal/state  
2 funds to subsidize early child care in a  
3 total amount not to exceed \$102,000, for a  
4 term of 12 months, commencing October 1,  
5 2024, and ending September 30, 2025.

6 May I have a motion, please?

7 COMMITTEE MEMBER ADEBISI:

8 (Inaudible).

9 CHAIRPERSON HOLLINGSWORTH: Thank  
10 you.

11 And a second?

12 COMMITTEE MEMBER ABRAHAM: Second.

13 CHAIRPERSON HOLLINGSWORTH: Are there  
14 any recusals? Okay, with no recusals,  
15 let's move now to discussion.

16 RCMA, which was founded in 1965, is a  
17 nonprofit, nonsectarian organization  
18 funded through public and private sources.  
19 RCMA provides high quality child care and  
20 early education for children of migrant  
21 and seasonal farm workers and low income  
22 families living in rural areas throughout  
23 Florida. RCMA serves nearly 6500 children  
24 in more than 66 centers in 21 counties,  
25 with more than 450 children on the waiting

1 list statewide.

2 RCMA and Miami-Dade County needs a  
3 total fiscal match of \$228,000.

4 Miami-Dade County provides 118 of that.

5 The Children's Trust is recommended to  
6 offer an annual match of 102,000.

7 And in order to leverage the full  
8 amount needed, RCMA secures the additional  
9 8,000 from other sources.

10 Discussion, feedback from the  
11 Committee?

12 COMMITTEE MEMBER DUNN: Madam Chair,  
13 while it may not be any relation to this  
14 particular reso, anytime I see the word  
15 Redlands, my heart goes out for Jimmy  
16 Rice, yes, ma'am. And so I'm all in,  
17 whatever we can do in that area. I know  
18 it may not have any connectivity, but when  
19 I see Redlands, I think about Jimmy Rice  
20 all the time and his family.

21 CHAIRPERSON HOLLINGSWORTH: Thank  
22 you, Reverend Dunn.

23 Further feedback of the Committee?

24 Hearing none, all those in favor?

25 COLLECTIVELY: Aye.

1 CHAIRPERSON HOLLINGSWORTH: Are there  
2 any opposed? The resolution carries.

3 Resolution 2024-E: Authorization to  
4 negotiate and execute a contract with the  
5 University of Miami Nova Southeastern  
6 University (UM-NSU) Center for Autism and  
7 Related Disabilities (CARD) for autism  
8 spectrum disorders (ASD) diagnostic  
9 evaluation services, in a total amount not  
10 to exceed \$264,000.00, for a term of  
11 12 months, commencing October 1, 2024, and  
12 ending September 30, 2025.

13 May I have a motion, please?

14 COMMITTEE MEMBER DUNN: So moved,  
15 Richard Dunn.

16 COMMITTEE MEMBER GIMENEZ: Second,  
17 Gimenez.

18 CHAIRPERSON HOLLINGSWORTH: Thank  
19 you.

20 Are there any recusals? Hearing no  
21 recusals, moving to discussion.

22 This funding supports comprehensive  
23 psychoeducational diagnostic evaluation  
24 services for children ages 2 through 5,  
25 and it's provided by UM NSU CARD at a

1 reduced unit cost. Evaluation services  
2 and the components that are listed here in  
3 the current diagnostic and statistical  
4 manual of mental disorders and best  
5 practices and ASD assessment.

6 During the 2022/2023 contract year,  
7 110 children were referred, with 77  
8 assessed and those assessments resulted in  
9 64 ASD diagnoses.

10 Feedback, discussion from the  
11 Committee?

12 Reverend Dunn.

13 COMMITTEE MEMBER DUNN: Madam Chair,  
14 again, this is dear to me on several  
15 fronts, as I've aforementioned in the  
16 past. As a grandfather, I can relate. As  
17 a cousin appeal, A, I can relate. Now as  
18 an educator, I can relate. So I'm all in  
19 for anything we can do to assist in the  
20 area of autism and related disabilities,  
21 but for the grace of God, there go all of  
22 us.

23 CHAIRPERSON HOLLINGSWORTH: Thank  
24 you, Reverend.

25 Further discussion from the



1 Committee? Hearing none, all those in  
2 favor?

3 COLLECTIVELY: Aye.

4 CHAIRPERSON HOLLINGSWORTH: Are there  
5 any opposed? Resolution carries.

6 Resolution 2024-F: Authorization to  
7 negotiate and execute a contract renewal  
8 with the University of Miami Miller School  
9 of Medicine U.M., in an amount not to  
10 exceed \$1,500,000 for comprehensive early  
11 intervention for comprehensive early  
12 intervention services for children with  
13 mild developmental delays, who do not meet  
14 eligibility requirements for the  
15 Individuals with Disabilities Education  
16 Act, IDEA, parts B or C, for a term of  
17 12 months, commencing October 1, 2024, and  
18 ending September 30, 2025.

19 May I have a motion, please?

20 COMMITTEE MEMBER GIMENEZ: So moved,  
21 Gimenez.

22 CHAIRPERSON HOLLINGSWORTH: Thank  
23 you.

24 And a second?

25 COMMITTEE MEMBER FERRADAZ: Second,

1 Ferradaz.

2 CHAIRPERSON HOLLINGSWORTH: Thank  
3 you.

4 Are there any recusals? Then we move  
5 to discussion.

6 The early discovery program provided  
7 by U.M. serves young children exhibiting  
8 mild developmental delays that are not  
9 severe enough to meet the state  
10 eligibility requirement for the IDEA early  
11 intervention services. However, such  
12 children need and will benefit from early  
13 intervention services. Early discovery  
14 offers short-term speech and language  
15 therapy, occupational therapy and/or  
16 behavioral and developmental interventions  
17 based on identified needs in the area of  
18 concern.

19 For the 2022/23 year, just an  
20 overview of some child outcome  
21 improvements: Speech and language  
22 improvement at 84%; social and emotional  
23 development at 70%; growth and fine motor  
24 skills at 86% and overall development at  
25 75%.

1 Feedback? Questions?

2 COMMITTEE MEMBER ABRAHAM: How many  
3 children are involved in this program last  
4 year?

5 CHAIRPERSON HOLLINGSWORTH: 413, I  
6 believe.

7 Is that correct, staff?

8 COMMITTEE MEMBER ABRAHAM: And it's  
9 anticipated about the same number this  
10 year?

11 MS. SPECTOR: I believe, when they're  
12 contracted, they're contracted for 420, so  
13 they're almost meeting their numbers,  
14 yeah.

15 CHAIRPERSON HOLLINGSWORTH: Thank  
16 you.

17 Lourdes.

18 COMMITTEE MEMBER GIMENEZ: Just a  
19 comment, that I believe it's a very  
20 important for early childhood, and you  
21 don't need the qualifications for the  
22 disabilities education. This is a  
23 wonderful way to be proactive. And many  
24 times you can early intervention at this  
25 level, mild. You can get really going

1 with that child to get him out of maybe  
2 coming into the disabilities program.

3 So I think, you know, this is a  
4 wonderful opportunity for these kids that  
5 have that mild -- they start with symptoms  
6 already where we're dealing with them  
7 immediately. We're not letting them get  
8 worse and worse. It's just like, you  
9 know, you get sick. And if you don't get  
10 the medication you need, you're going to  
11 get sicker and sicker as we go along, so  
12 it's the same thing.

13 So I'm really glad that we are  
14 supporting this program, because it's  
15 important for our children. And it's  
16 going to be, at the end of it all, you  
17 know, helping have less children with more  
18 problems in later stages of their  
19 childhood development.

20 COMMITTEE MEMBER ABRAHAM: So I think  
21 that's very well said. I was just  
22 wondering, just for our information, maybe  
23 for all of us, how are children identified  
24 for this program? Because I would think  
25 that there would be, you know, quite a few

1 children eligible for it as well.

2 MS. SPECTOR: The children first go  
3 through the state evaluation system. So  
4 if they're birth to three, they go through  
5 the early steps program or the FDLRS  
6 school district assessment program. So  
7 they're going through the channels to see  
8 if they qualify for state funded services.  
9 When they don't qualify, there's an  
10 automatic referral to this program.

11 COMMITTEE MEMBER ABRAHAM: So I was  
12 just wondering, at first stage, where  
13 they're identified to go through the  
14 evaluation, that's at the school level or  
15 is it some other level?

16 MS. SPECTOR: No, it could be --

17 COMMITTEE MEMBER ABRAHAM: I just --  
18 you know, it's just a question of the  
19 funnel.

20 MS. SPECTOR: Yeah. It comes from  
21 pediatricians, from parents have their own  
22 concerns, from priest -- you know, early  
23 child care centers, if they're in a  
24 program. It could come from anywhere.

25 COMMITTEE MEMBER ABRAHAM: Yeah. I

1 would just worry. I mean, it's great  
2 program. No problem at all with that.

3 It's a bigger issue, just the  
4 children being identified and, you know,  
5 others not being identified, who could  
6 benefit from the program.

7 COMMITTEE MEMBER GIMENEZ: I'd like  
8 to add. That's why it's so important  
9 early child care centers to have  
10 well-trained teachers or assistants that  
11 can pick up. And parents, and not because  
12 they don't want to see it, it's just they  
13 really don't. They're with the child all  
14 the time, and they're seeing the same  
15 behaviors.

16 COMMITTEE MEMBER ABRAHAM: Yeah.

17 COMMITTEE MEMBER GIMENEZ: And it  
18 could be the first time they even have a  
19 child. And they don't get to determine  
20 what is going on with the child, because  
21 they wouldn't have a point of comparison.

22 So having the early centers, you  
23 know, the childhood centers and having  
24 people that can pick up on these things  
25 and refer them, because pediatricians do

1 refer, but they only see the child one  
2 time in their office, maybe every six  
3 months at the beginning or whatever.

4 So, to me, you know -- and I know  
5 when I was in prison, I spoke to  
6 pediatricians often when they would say,  
7 oh, no, the child is with me, and doesn't  
8 show any signs of -- you know, the parent  
9 is very upset, because they're told that  
10 he's doesn't concentrate. I said, "Sir,  
11 you have them for how long in your office?  
12 We have them the whole day, and the  
13 teachers observing these behaviors."  
14 We're not doctors. We can't tell you  
15 what's wrong with the child.

16 So there's a different way of looking  
17 at a child from a different perspective:  
18 As a doctor, as a teacher, as a person  
19 that, you know, gives them therapy,  
20 whether it's LT or PT, or whatever.  
21 There's all different ways. And I think  
22 once we have all those ways, we really get  
23 the perfect solution for that child.

24 CHAIRPERSON HOLLINGSWORTH: Thank  
25 you, Lourdes.

1                    Reverend Dunn.

2                    COMMITTEE MEMBER DUNN: If I can just  
3 piggyback on what just Ms. Gimenez just  
4 mentioned. I'm a neophyte on this pretty  
5 much, but it does make a difference when  
6 it's picked up and treated early, instead  
7 of being either overlooked, or ignored or  
8 sometimes even possibly some level of  
9 denial on the part of the parents, 'cause  
10 it's a hard pill, you know, but it's a  
11 reality in many cases. And when it's  
12 dealt with early, just in my short time in  
13 this area, oftentimes you can see a child  
14 progress from special aid, if you will, a  
15 disability to general population.

16                    And we've seen that, when it's  
17 treated and dealt with at an early stage,  
18 and it's an exciting thing to see it  
19 happen. All you can see is behavior  
20 improvement from a child in the classroom  
21 where now the child is teachable.

22                    Did I say that right? Okay.

23                    CHAIRPERSON HOLLINGSWORTH: Thank  
24 you, Reverend.

25                    Committee Members, thank you for that



1           lively discussion.

2           All those in favor?

3           COLLECTIVELY: Aye.

4           CHAIRPERSON HOLLINGSWORTH: Are there  
5 any opposed? The resolution carries.

6           And our final resolution of today,  
7 Resolution 2024-G: Authorization to waive  
8 the formal competitive procurement process  
9 and to amend resolution 2023-38 in the  
10 current contract with Blossom Group  
11 Florida, LLC, for youth development  
12 services, starting from January 23, 2024,  
13 to the end of the contract term,  
14 August 14, 2024, in order to add a  
15 subcontractor, Los Pinos Nuevos Christian  
16 Corp., and to provide youth development  
17 services to 30 elementary school students,  
18 rather than high school students.

19           May I have a motion, please?

20           COMMITTEE MEMBER FERRADAZ: Moved.

21           CHAIRPERSON HOLLINGSWORTH: And a  
22 second?

23           COMMITTEE MEMBER ABRAHAM: Second.

24           CHAIRPERSON HOLLINGSWORTH: Are there  
25 any recusals? Okay.

1                   And moving quickly to discussion,  
2                   Blossom Group Florida, LLC, was approved  
3                   through the resolution mentioned earlier,  
4                   but the important thing is that they were  
5                   approved to serve high school students in  
6                   a school year only after school program in  
7                   two sites in Hialeah, which they operated  
8                   directly along with enrichment services  
9                   provided by partner entity junior  
10                  achievement.

11                  Due to recruitment issues at one of  
12                  the sites, Blossom Group has identified a  
13                  new site with a need for after school  
14                  services for elementary school students in  
15                  the same area, and with the same  
16                  enrichment services provider and the new  
17                  site will serve new students at Los Pinos  
18                  Nuevos Christian School Corp., with Los  
19                  Pinos Nuevos Christian Academy, serving as  
20                  the new subcontractor through the Blossom  
21                  Group's original contract. And the  
22                  location in question is ideal to enable  
23                  the recruitment of 30 students.

24                  So with that, I open the floor for  
25                  discussion, feedback?

1                   Hearing none, all those in favor?

2                   COLLECTIVELY: Aye.

3                   CHAIRPERSON HOLLINGSWORTH: Are there  
4 any opposed? The resolution carries.

5                   And I'm punting back to you, Mr. Haj.

6                   MR. HAJ: Thank you.

7                   Board Members, just a couple of  
8 reminders. Board retreat is  
9 February 22nd, in the morning, and it will  
10 be in this room. And -- I believe it's in  
11 this room. Training room? I think we're  
12 doing it in this room. Board retreat.  
13 We'll have the site, but it's  
14 February 22nd.

15                   Champions for Children, April 11th,  
16 same location, Doubletree at Hilton. We  
17 sent a list of all the winners. The  
18 subcommittee of this Board met before the  
19 holidays. It was a very difficult  
20 decision, but decisions were made on  
21 Program of the Year, Dave Lawrence  
22 Community Advocacy as well as last year  
23 was our first ever Youth Award. So we  
24 have some great people to be honored,  
25 people that are doing amazing work in the

1 community, and we're expecting a large  
2 crowd.

3 And we'll send -- we've already sent  
4 saved the date, but we'll be asking more  
5 details and sending the invite and parking  
6 instructions, which we'll have worked out  
7 by then.

8 Madam Chair, thank you.

9 CHAIRPERSON HOLLINGSWORTH: Okay.  
10 Thank you, Jim.

11 And with that, Committee Members, we  
12 are adjourned. Thank you.

13 (Thereupon, at 3:57 p.m., the meeting  
14 was adjourned).

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CERTIFICATE OF REPORTER

STATE OF FLORIDA)  
COUNTY OF MIAMI-DADE)

I, Lorena Ramos, National Registered Professional Reporter, do hereby certify that I was authorized to and did TRANSCRIBE the aforementioned committee meeting, held on the 11th day of January 2024; and that the foregoing transcript, pages 1 through 27 is a true record of the TAPE RECORDING of the meeting, to the best of my ability.

DATED this 01/22/2024 in the City of Miami, Miami-Dade County, Florida.

Lorena Ramos

LORENA RAMOS, COURT REPORTER  
Registered Professional Reporter

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