



Board of Directors Meeting

June 13, 2022

THE CHILDREN'S TRUST BOARD OF DIRECTORS
COMMITTEE MEETING
(IN PERSON QUORUM WITH SOME VIRTUAL ATTENDANTS)

The Children's Trust Board of Directors
Committee Meeting was held on June 13, 2022,
commencing at 4:00 p.m., at 3250 Southwest 3rd
Avenue, United Way, Ryder Conference Room, Miami,
Florida 33129. The meeting was called to order by
Kenneth Hoffman, Chair.

COMMITTEE MEMBERS:

Pamela Hollingsworth, Vice Chair

Mark A. Trowbridge, Treasurer

Karen Weller, Secretary

Dr. Edward Abraham

Matthew Arsenault

Dr. Daniel Bagner

Ta'Myah Byars

Morris Copeland

Victor Diaz-Herman

Dr. Trynegwa Diggs

Mary Donworth

Rev. Richard P. Dunn II

Gilda Ferradaz

1 COMMITTEE MEMBERS (Continued):

2 Mindy Grimes-Festge

3 Dr. Malou C. Harrison

4 Nelson Hincapie

5 Marissa Leichter

6 Annie R. Neasman

7 Hon. Orlando Prescott

8 Javier Reyes

9 Hon. Alex Rizo

10 Hon. Orlando Prescott

11 Javier Reyes

12 Hon. Alex Rizo

13

14 STAFF:

15 Amanda Gorski

16 Elleanor Eng

17 Felix Becerra

18 Garnet Esters

19 Grettel Suarez

20 Imran Ali

21 James R. Haj

22 Jennifer Moreno

23 Joanna Revelo

24 Juana Leon

25 Juliette Fabien

1 STAFF (Continued):
2 K. Lori Hanson
3 Kristin Hart
4 Lisanne Gage
5 Lisete Yero
6 Marden Munoz
7 Michelle Lopez
8 Muriel Jeanty
9 Natalia Zea
10 Rachel Spector
11 Rene Garcia
12 Samuel McKinnon
13 Sebastian Del Marmol
14 Susan Marian
15 Tatiana Canelas
16 William Kelly
17 William Kirtland
18
19 GUESTS:
20 Melissa Lesniak
21 Francine Andersen
22 Michael Spring
23 Shameequa
24 Jason Jent
25 Gabriela Rojas

- 1 GUESTS (Continued):
- 2 Elizabeth
- 3 Ire Diaz (she/her/ella)
- 4 Virginia Jacko
- 5 Christine Hughes
- 6 Diana Lores
- 7 Eivina Muniute-Cobb
- 8 Amanda Altman
- 9 Jessica Marcia
- 10 Althea Birch
- 11 Nora Morales
- 12 Marialaura Leslie
- 13 Ana Karina Mascarenhas
- 14 Linda Freeman
- 15 Miriam
- 16 Kerline Vassor
- 17 Glenda Gonzalez
- 18 David Santisteban
- 19 Andrea
- 20 Maria
- 21 Lorna Escoffery
- 22 Katherine Revell
- 23 Dainelys Garcia
- 24 Viviana Alvarado Pacheco
- 25 Jill Ehrenreich-May

- 1 GUESTS (Continued):
- 2 Richard Shutes
- 3 Yuderquis
- 4 Helen Picard
- 5 mike iturrey
- 6 Michelle Johnson
- 7 Lauren Kellner Rudolph
- 8 Michele Mordica
- 9 Kerry-Ann Royes
- 10 Daniel Messinger
- 11 Dana Outlaw-Pezoldt
- 12 Matisse Bruer
- 13 Marta Segarra
- 14 Latoya Hopwood
- 15 Michele Wyatt-Sweeting
- 16 Deidre Bethel
- 17 Maite Mena
- 18 Andrew Britton
- 19 Ullas Kuriakose
- 20 Betty
- 21 Chris Moreno
- 22 Lexi Alexander
- 23 Angel johnson
- 24 Elana Mansoor
- 25 Linda Barrocas

- 1 GUESTS (Continued):
- 2 Yanerys
- 3 Mariana Furchi Sly
- 4 Pauline Green
- 5 Lisa Martinez
- 6 Amber Manker
- 7 Yanerys Leon
- 8 Trina Harris
- 9 Gretchen Beeing
- 10 Heather Winters
- 11 Cynthia Parker
- 12 Barbara Jean
- 13 Sandra West
- 14 Com. Daielle Cohen Higgins
- 15 Mimi chacin
- 16 Karina Pavone
- 17 Jamarah Amani
- 18 Yvette Thompson-Echevarria
- 19 Raysa Perez Tabares
- 20 Danielle Cohen Higgins
- 21 Nicole Kaufman
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PROCEEDINGS

MS. HOLLINGSWORTH: Good afternoon, Board members, staff, guests. Welcome. I'd like to begin with a few welcomes today. And the first is to Ta'Myah Byars, who is our student representative on the Board.

Ta'Myah, would you like to say a few words?
Sorry to put you on the spot.

MS. BYARS: Hello, everyone.

MS. HOLLINGSWORTH: Thank you, Ta'Myah.

As we get started today, I just want to remind everyone to keep their microphones on when speaking, and I'd also like to remind everyone when recusing, state your name, and your agency, and the reason for recusal. I know many of here at the table today and in the room today had the opportunity to attend the recent Children's Champion luncheon. I'd think you agree with me that it was enormously successful. Loved the venue. The mood and the vibe was just fantastic. Again, it was just a great opportunity to be face to face with all of our public partners again. And so thank all of you for attending. We recently held a YAK showcase on May 27. And over 100 of our 260 active youth advisory committee

1 members gathered to showcase their community
2 initiatives for their peers and community
3 leaders. The YAK dedicated a total of 4,084
4 hours of service to Miami-Dade County this '21,
5 '22 academic year. YAK celebrated 24 graduating
6 seniors, of which eight seniors had spent their
7 entire high school career with YAK. And some of
8 the community projects were food forest
9 sustainability, supporting female veterans,
10 community resource fairs focused on health and
11 families with disabilities, body positivity
12 campaigns. And there were several Board members
13 in attendance, including Morris Copeland, Mark
14 Trowbridge, Lourdes Gimenez, and representative
15 Juan Fernandez-Barquin. Children's Trust Board
16 members listened and offered their thoughts on
17 continuing service to our community. And
18 additionally I'd like to add that in attendance,
19 Representative Kevin Chambliss, Representative
20 Dotie Joseph, and Congressman Carlos Jimenez were
21 all in attendance.

22 And we move now to public comments. I
23 believe we have public comments, Muriel?

24 MS. JEANTY: Yes, Madam Chair, we have
25 several public comments. We're going to call the

1 first person, if you're ready.

2 MS. HOLLINGSWORTH: Yes, I'm ready.

3 MS. JEANTY: Donny Hale from Florida
4 Memorial University. Please go to the podium.
5 Mr. Hill, state for the record your full name,
6 the organization you represent. Please be
7 specific and you have three minutes to speak.
8 Starting now.

9 MR. HALE: Donny Hale, Florida Memorial
10 University. So on behalf of Florida Memorial
11 University, I just want to first thank the Board,
12 the Board members for considering Florida
13 Memorial University. As South Florida's only
14 HBCU, we have a firm commitment to the community
15 as well as the support of students and family.
16 And so we are embarking on a new journey under
17 the direction of President Jaffus Hardrick, we
18 want to be at liberty to launch what's called
19 Engage Communities.

20 An HBCU should be connected to the
21 community. It should have a place in families
22 lives, as well as understanding how it supports
23 black and brown, as well as for white students.
24 But thinking of it more than just talking about
25 it, we are building a platform that, again, is

1 called Engage Community Schools. But really five
2 points. Those points really are the idea of
3 collaborative leadership, where people work
4 together for a common good. Recognizing there's
5 a lot of great work taking place in the
6 community, but even more we want to support the
7 efforts that are taking place, but we want to be
8 at liberty to the schools. Second, thinking
9 about how we expand learning, but also how we
10 work with a network of people, in order to build
11 capacity. Thinking about things with the idea
12 how we support family and children, but also
13 thinking about how we involve health care and
14 create opportunities of access. Fourth, we think
15 about, how we think about the health and wellness
16 of children and last we think about readiness.
17 And so, again, as South Florida's only HBCU, we
18 are embarking on this new journey that we want to
19 be intentional and collaborative. We want to
20 make sure that as one of Florida's only --
21 Florida's HBCU's, we want to support the
22 ecosystem. But again, I just want to say thank
23 you for considering us. Thank you, Board, for
24 giving us this opportunity. Thank you.

25 MS. HOLLINGSWORTH: Thank you, Mr. Hale.

1 And our next speaker is Nakia Bowling from
2 Opa-locka Community Development Corporation.
3 Please begin by stating your name and your
4 organization, Nakia.

5 MS. BOWLING: Good afternoon. My name is
6 Nakia Bowling with the Opa-locka Community
7 Development Corporation. I wanted to come here
8 today --

9 MS. HOLLINGSWORTH: Nakia, may I ask you to
10 hold one moment while we check your mic. I
11 apologize, just for a moment, please, we're
12 checking your mic to be sure we can all hear.
13 We're being told the mic is not on.

14 MS. BOWLING: Good afternoon, distinguished
15 Board members. My name is Nakia Bowling with the
16 Opa-locka Community Development Corporation. I
17 wanted to come here today to address the Board in
18 person to show my deepest gratitude to the
19 amazing staff here at the Trust. I've had the
20 privilege of working on Trust funded initiatives
21 for the last 10 years. And I won't lie, I've
22 seen the good, the bad, and the ugly. I'm happy
23 to say that the Trust has found the perfect
24 formula. I wanted to share with you what a great
25 partner the Trust and the staff has been to our

1 agency. The funding we receive is great, but the
2 funding is only of good if the agency can be
3 effective in using those dollars to truly serve
4 the communities that we set out to. This is
5 where the Trust staff really, really shines.
6 They help us be great in the communities that we
7 say we want to serve. When there is an issue,
8 they're not punitive in their approach, they're
9 solution based. For example, when we have a
10 problem, they don't come out and say, oh, you did
11 this wrong, they come out to say, how can we help
12 you be stronger, how can we help you be better,
13 what can we do to help you overcome this barrier.
14 And to me, you can't put a dollar amount on that.
15 You don't have funders out here helping you to be
16 great and to be the best agency that you can. I
17 can't tell you how many times Bevone and
18 Kristiana and Rachel have sat down with me and
19 said, hey, let's find a solution to this. That
20 means more to me than you can imagine. I don't
21 want to just receive the funding, I want a true
22 partner, someone that cares as much about brown
23 and black communities as I do. And the Trust has
24 shown that. And that only comes from the head
25 down. So today is not about me thanking you for

1 the funding, although, thank you very much, today
2 is about me thanking for the support. I cannot
3 tell you how impactful and how much stronger
4 we've been able to serve our community because we
5 know and we can trust that the Trust staff has
6 our back. And that is important. So to the
7 Trust staff, thank you. Thank you, Rachel.
8 Thank you, Bevone. Thank you, Kristiana. Thank
9 you, Juliette. Thank you all for helping us be
10 great and shine and serve the community and the
11 children of our community. Thank you.

12 MS. JEANTY: We're calling the next public
13 comments. Michelle Shirley from Be Strong. Ms.
14 Strong, please state your name for the record and
15 the organization you represent. Be specific and
16 you have three minutes to speak.

17 MS. SHIRLEY: Thank you. Be Strong
18 International, Michelle Shirley. I'm here today
19 to say we have reached 30 years of service in the
20 community, which is an amazing feat for a
21 nonprofit organization, I must say. I might look
22 30, I'm not. But in 2016 we were awarded the
23 capacity building funding from the TCT. And I
24 literally remember writing that grant just coming
25 out of the hospital with a newborn, but I knew

1 that was the opportunity that would elevate us to
2 where we are today and sure enough it was.

3 The Children's Trust funding really seemed
4 afar off for us. We gotten federal dollars and
5 all sorts of monies from private foundations, but
6 it was just really difficult to get locked in
7 with the Trust. And so we had an amazing two
8 years where we learned a lot about what the Trust
9 is looking for and the Board got some information
10 as well.

11 And today I am happy to say that we received
12 the FNSP funding and we're really excited about
13 it because we get to really block by block, house
14 by house get to change a community. One of the
15 communities we're serving the schools. And the
16 facts are the facts. Kids are getting shot,
17 they're getting murdered, and we really want to
18 bring other organizations together, which is a
19 very difficult feat to do, but we have been
20 successful in getting nonprofits together in the
21 community to work on one common goal.

22 And so we're hoping with this funding, we
23 can begin to share metrics, share resources and
24 share tools, which is very difficult sometimes
25 for nonprofits to do because we know that we all

1 have our individual things that we're trying to
2 accomplish and we're all fighting for the same
3 dollars, but I hope to come back in five years to
4 show you that when a community comes together,
5 whether it's the faith-based community, along
6 with the nonprofits, we can really make some true
7 change and some metrics can shift.

8 So I thank you for the opportunity to be
9 able to do this. I know it was a competitive
10 space, but I just want to say thank you, and I
11 hope we can definitely have you all pleased with
12 the work that we will provide in the next five
13 years. Thank you so much.

14 MS. HOLLINGSWORTH: Thank you, Ms. Shirley.

15 MS. JEANTY: I'm calling the next person.
16 Elizabeth Simonton. Ms. Simonton, please state
17 your name for the record, the organization you
18 represent, your address. Please be specific, and
19 you have three minutes to speak.

20 MS. SIMONTON: Hi. Good afternoon, my name
21 is Elizabeth Simonton and I'm with ICU Baby. Our
22 address is 711 Crandon Boulevard, Pent House 1 in
23 Key Biscayne, Florida. Thank you so much for
24 having me today, members of the Board, and also
25 the Children's Trust team. On behalf of the ICU

1 baby team, our supporters, and the NICU families
2 that we support, we are just so excited to be
3 considered today for innovation funding. ICU
4 baby's mission is to unite NICU families and to
5 provide emotional, financial, and informational
6 support to families so that babies and families
7 can thrive together. And what this innovation
8 represents to us is an investment in families
9 from the start of life and really this is the
10 start of life that is getting off on a different
11 foot when you're starting in the NICU. We know
12 that babies begin their life in the NICU with an
13 uphill battle. And that families start with the
14 uncertain rollercoaster of the NICU. Neither one
15 is really prepared for the journey and the
16 complexities that come with the NICU admission
17 are enough to send even the most secure families
18 into a tailspin.

19 So this funding really provides critical
20 (inaudible) the opportunity to create the missing
21 piece in NICU care and that is an informational
22 resource. Our NICU nest app will connect
23 families with local support, resources, and
24 information that will help them thrive and have
25 the information they need to navigate

1 successfully their journey. We see this as an
2 opportunity for our families, we see this as an
3 opportunity for them to thrive from the
4 beginning, and we really can't thank you enough
5 for considering this award.

6 MS. HOLLINGSWORTH: Thank you, Ms. Simonton.

7 MS. JEANTY: The next public comment, the
8 person is on Zoom, from Kristi House, Amanda
9 Altman.

10 MS. ALTMAN: Thank you. Good afternoon,,
11 this is Amanda Altman, I'm the CEO of Kristi
12 House. I apologize for not being in person today
13 but despite being fully vaccinated and boosted,
14 I'm suffering from my third bout of COVID-19, so
15 I am coming to you virtually. But it seems like
16 yesterday, even though it was three years ago
17 that I was standing before this Board talking
18 about the importance of human trafficking.
19 Kristi House is Miami Dade's nationally
20 accredited children's advocacy center. And in
21 about 2007 we started seeing cases that looked
22 different from other cases we had seen and we
23 recognized that they were human trafficking
24 cases. And we started to serve those victims
25 with therapy and case coordination and advocacy.

1 And in 2012, we founded our drop-in centers for
2 girls who are survivors of human trafficking.
3 And three years ago the Trust was gracious enough
4 to give us a unique grant to serve some of those
5 clients and now we are just thrilled to have been
6 recommended this year for FNSP funding. And I
7 just wanted to come to thank you all for being
8 willing and bold enough to step into this very
9 challenging work and to partner with us.

10 This is the most difficult population I
11 would say that we work with at Kristi House. One
12 of the most difficult and challenging populations
13 that I have ever worked with. These survivors
14 have layers and layers of trauma and it takes a
15 long time and requires a lot of care for them to
16 go on and thrive in their lives. And without
17 partners, such as the Children's Trust, we at
18 Kristi House would not be able to do the work
19 that we do and to help these survivors. So on
20 behalf of Kristi House, I just want to thank you
21 for recommending the funding and I hope to be
22 back and sharing with you all of the great work
23 that we have been able to accomplish with you as
24 our partners. Thank you.

25 MS. HOLLINGSWORTH: Thank you, Ms. Altman.

1 Will you please state your name and the address
2 of the agency, for the record?

3 MS. ALTMAN: Sure. My name is Amanda
4 Altman, and our address is 1265 Northwest 12th
5 Avenue.

6 MS. HOLLINGSWORTH: Thank you.

7 MS. JEANTY: The next person is Gabriella
8 Rojas from Miami Diaper Bank. Please state your
9 name.

10 MS. ROJAS: Hello. My name is Gabriella
11 Rojas, I'm with the Miami Diaper Bank and our
12 address is 4770 Biscayne Boulevard, Suite 980,
13 Miami, Florida 33137.

14 MS. JEANTY: Thank you. You have three
15 minutes to speak. Go ahead.

16 MS. ROJAS: I apologize that I was not able
17 to make it. As many of you know, I'm also a
18 mother in summer camp house initiative. But we
19 just wanted to come on here as many of our prior
20 colleagues and leaders in the community to thank
21 the Children's Trust and the Board and staff for
22 the tremendous work that you are all doing in our
23 community. It was only four years ago that we
24 also stood in front of you to ask for a capacity
25 building grant to help us sustain the need for

1 diapers. Unfortunately, there is no government
2 assistance for this basic essential and Miami
3 Diaper Bank serves as a safety net for many of
4 the families struggling to provide diapers in the
5 community. For years ago we participated in your
6 small CVO grant, which allowed us to provide so
7 much more diapers, allowing us to reach over \$5
8 million diapers in the community. Not only have
9 you stand with us then, but you also stand
10 alongside during COVID-19 to help us provide over
11 500,000 diapers in the initial first month of
12 COVID-19 pandemic, allowing us to now be able to
13 distribute over \$5 million diapers since
14 inception. And we are here to just thank you for
15 the opportunity for this innovation grant because
16 we have identified many diaper deserts within
17 Miami-Dade County and we would like to bring our
18 services to this community to those who lack
19 transportation or don't qualify for some of our
20 partner agencies who are also standing with us
21 here in this room, but we are just very thankful
22 for the opportunity and we look forward to
23 increase the impact that we're making by
24 providing this basic essential to all that you're
25 doing in South Florida and Miami-Dade

1 specifically.

2 MS. HOLLINGSWORTH: Thank you, Ms. Rojas

3 Does that conclude our public comments?

4 MS. JEANTY: That concludes, yes.

5 MS. HOLLINGSWORTH: Thank you, thank you.

6 At this time I'd like to take a moment and make

7 space for introduction of our new Children's

8 Trust Board member, Representative Rizo, welcome.

9 Would you like to have a few words?

10 MR. RIZO: Great, thank you very much. It's

11 a pleasure to be here. This is something that I

12 sought -- I asked for, actually two years ago

13 upon my initial election. Representative

14 Barquin-Fernandez held onto the post and did not

15 want to let go. And so I know that he is a

16 dedicated public servant and I only hope to

17 emulate everything that he was able to do hear

18 and continue. So I really look forward to it and

19 I look forward to meeting everyone personally.

20 And I've known Mr. Haj for years and it's a great

21 organization and I'm just honored to have been

22 named one of the Board members. Thank you.

23 MS. HOLLINGSWORTH: Thank you,

24 Representative Rizo, we're happy to have you.

25 And with that, let's please move to the

1 approval of the May 16 Board of Director meeting
2 minutes.

3 MS. WELLER: Thank you, Madam Chair. The
4 Board of directors met on Monday, May 16. The
5 meeting minutes are in your packets and can be
6 found on pages five and six. Hopefully everyone
7 has had an opportunity to review.

8 May I please have a motion to approve?

9 MS. HOLLINGSWORTH: I'll move it,
10 Hollingsworth.

11 MS. WELLER: Thank you. A second?

12 MR. HINCAPIE: Second, Hincapie.

13 MS. WELLER: Thank you. All those in favor?

14 (WHEREUPON, the committee members all
15 responded with "aye.")

16 MS. WELLER: Opposed?

17 (No verbal response.)

18 MS. WELLER: The motion carries. Thank you.

19 MS. HOLLINGSWORTH: Thank you, Ms. Weller.

20 We are now pleased to express our appreciation
21 for outstanding service to the Children's Trust.

22 And this designation goes to Sandra West, who is
23 our representative for the Miami-Dade PTA/PTSA.
24 Welcome.

25 MR. HAJ: Sandra, before we bring you up

1 here to receive this token, I just want to say
2 thank you. It's kind of amazing, it's been two
3 years. I remember meeting with you right when
4 you got in and not only did she serve on the
5 Trust for the last two years, but she's been the
6 head of the PTA. And connecting the dots
7 throughout the community to get the parents, the
8 teachers, and the students, and everything that
9 we do in the Trust ecosystem and tying it into
10 all schools in Miami-Dade County and being at all
11 of our events, and everything that you did behind
12 the scenes, which you don't get credit for, I
13 want to thank you. Thank you for your work,
14 thank you for the work you do day in and day out.
15 And we'd love you to come up here to receive this
16 token.

17 MS. HOLLINGSWORTH: We're passing you the
18 mic, Sandra, I hope you'll say a few words.

19 MS. WEST: Thank you, Jim and Pamela and
20 Board members. As Jim said, it's hard to believe
21 it's been two years. I went my entire two years
22 with only one single meeting in person with my
23 PTA. And that was our last one, our election
24 meeting. So I know what it's like to be a COVID
25 leader and very few are going to be able to say

1 that. Our PTA are volunteers like many of your
2 nonprofit organizations and we all took a hit
3 over the COVID period with volunteerism. We see
4 a slight increase this past year, we hope to see
5 that going up and up in years to come. But we
6 have rebuilding to do. Jim, I'm not done with
7 the Trust, I'll be back to back to school events,
8 you kill me with them every weekend, but I'll be
9 there. And I hope to see all of you there as
10 well. It's been a great two years and thank you
11 so much.

12 MS. HOLLINGSWORTH: Thank you, Sandra.

13 And moving now to our solicitations,
14 recommendations, presentation, to you, Jim.

15 MR. HAJ: Madam Vice-Chair, thank you. We
16 have a PowerPoint presentation. We really want
17 to introduce the next three resos and kind of
18 review the new board members and kind of just a
19 reminder for all of us how we got here. So we're
20 going to introduce the first three resos, the
21 direct neighborhood supports, Trust academy and
22 innovation.

23 So can we go to the next slide, please, the
24 timeline.

25 So I know time flies, we're having fun. So

1 we started this work in 2019. We started
2 developing these solicitations in 2019. We had a
3 Board retreat -- let me get my dates. We had a
4 board retreat in February 2020, where we started
5 this conversation. I identified priority areas,
6 the areas in need. Followed up in February 2021
7 with another Board retreat and came back to the
8 Board to make sure we identified the right areas.
9 Within there we have many subcommittees, the
10 house subcommittee who met in 2021, as well as
11 '22. And this was put out. So we released the
12 funding representation, if you see the top of the
13 chart, the 2023, these are the three that are
14 coming back from you, to you today, we released
15 in November 2021. We asked the Board for
16 approval February 2022. It went out to the
17 community and we're bringing back these
18 recommendations today. And if you approve today,
19 they will start with an October 2022 start date.
20 And then I'm going to have Juliette Fabienne, who
21 is our Chief Program Officer, go through these.
22 But I want to take a moment while we're still on
23 the timeline to go down to the 23, 24, because
24 this is going to be important too. Next month in
25 July we'll be coming to the Board to release

1 youth development. Again, going back with the
2 same timeline starting 2019, so it's been years
3 to get here. We want to release in July 2022,
4 which will be the youth development is our
5 biggest portfolio dollar-wise.

6 The solicitation was released in October and
7 come back to the Board April 2023. We'll have
8 the Board retreat in February 2023. I'll kind of
9 prep for, give us all the information we need as
10 we come back in April 2023. So I just want to
11 take a moment to thank the Board. I know it's
12 been three years in the making and we're finally
13 getting here. These are mile stones. I just
14 don't want to slip by, there's been a lot of work
15 to get to this point. So with that, there's one
16 more slide, but it's really to introduce the next
17 three resos, the FNSP, Trust Academy, and
18 innovations. So I will turn it over to Juliette.

19 MS. FABIEN: Thank you, Jim. Yes, next
20 slide. So as Jim mentioned, we're going to go
21 over quickly over the three, the first three
22 resos as a result of our combination from our
23 solicitation. We've been planning the first one,
24 which is FNSP, we've been planning for this one
25 for a while now. So we got to a point that we

1 released last year of solicitation. You know
2 because of COVID we have to move our timeline a
3 little bit, so. But here we are, we're ready.

4 We've gone through like a very comprehensive
5 process, but I'm going to go over a couple of
6 slides to kind of remind you about what we
7 discussed during our strategic planning, now
8 you're going to see them coming to fruition. So
9 we've overviewed FNSP, so we know this is about a
10 partnership. We're community members, funder
11 providers that will work together to do what's
12 centered and this is the key word, centered. We
13 don't want to fund programs that's not targeting
14 the need of our community, so we want to make
15 sure to community listening, we have those input
16 session. We listen to the Board's strategic
17 planning, also we listen to the community to see
18 what is it that's needed in our community. So we
19 want to be able to address those life challenges
20 that our families are experiencing and also
21 provide individual support to families and
22 address the adverse childhood experiences.

23 Since we're talking about centered and
24 strength-based approach, we just want to reminder
25 about the center for study of social policies.

1 The building block for the five protective
2 factors, so that's the framework we use whenever
3 we're talking about strength-based programming.
4 We want to make sure we focus on -- we don't want
5 to just say, oh, like focus on the negative
6 aspect of the challenges the neighborhood are
7 experiencing, we want to make sure we build on
8 strength.

9 So the five protective factors that our
10 programming does the framework for implementation
11 of the services, so we're talking about parental
12 resilience, social connection, that's very
13 important, and knowledge of parenting and
14 childhood development. Social and emotional
15 competence of children, that's very, as you know
16 -- and also providing, it's not just that, we
17 know concrete support is also important. Because
18 if a family cannot pay their rent and buy food,
19 we know they're not going to focus on parenting,
20 they're going to want to address those basic
21 concrete needs first. So that's the first
22 resolution.

23 This is the funding recommendation in front
24 of you. So if you remember, the current,
25 actually, partnerships, under the FNSP, we only

1 have \$9.5 million dollar for 14 partnership. But
2 to the Board recommendations, strategic planning,
3 you told us we need to increase the services. We
4 see how important some of the services we
5 provided during COVID, the impact we have in our
6 community. So you wanted to increase that by
7 more than \$4 million dollar. And then now we've
8 got increase, we're about to fund 22 partnerships
9 from 14.

10 So also what we know to our conversation
11 with the Board and the recommendation we get
12 from, like you determined it was also important
13 for us to continue doing the family
14 stabilization. So what we've learned during the
15 current funding services that are being provided,
16 it's not the most effective way to spread this
17 across the contract. Because you never know what
18 type of needs one family might need and to kind
19 of plan for that, it's kind of hard for provider.

20 So to -- the feedback we received and also
21 based on how we see the families stabilization
22 been working, we determined like its best to keep
23 this money in-house, that way provider can submit
24 their request because you may have someone with
25 \$100,000 in contract, but the needs are like

1 \$300,000 or \$200,000. And its kind of hard to
2 remove money from one provider and send it to the
3 other. So it's best for us to centralize this
4 process at home in-house and then make sure we
5 can process those request and address the actual
6 needs as opposed to coming up with an estimate.

7 The other thing I want to stress is the
8 inclusion that we know how important is to a
9 Board to make sure families with children with
10 special needs they are supporting. So we have
11 one provider, we sent that to one provider,
12 that's their specialty, serving children with
13 disabilities, that way other providers can submit
14 requests for support if they need additional,
15 let's say if they're having a challenge getting a
16 wheelchair or something for a child, they can
17 submit those requests to that one provider. And
18 then also due to the complex nature of the
19 expected services, we know money alone cannot
20 make up for everything that's happening in our
21 community, therefore we ask for a 10 percent
22 match requirement because we know those providers
23 get funding other places also. There's other
24 partners at the table. Which is a decrease. We
25 used to be 25 percent in the past, but we know

1 it's challenging for people to raise 25 percent,
2 so we decreased that to 10 percent.

3 So population to be served, I'm not going to
4 read every single population, you can see through
5 the PowerPoint. Yes, we want to address with
6 vulnerable neighborhood. You heard from Michelle
7 talking about those areas, like the crime, the
8 violence, the gun violence we have in this area,
9 we want to make sure we have dedicated providers
10 in those neighborhoods. Not just providers,
11 partnerships, because even though the lead agency
12 is the one getting funded, if you see in the
13 reso, you're going to see the list of the
14 partners, whether they are paid or unpaid, that's
15 going to be working together to address those
16 specific needs of the neighborhood. And then
17 you've heard from Kristi House about young
18 children experiencing human trafficking, so we
19 have -- this is kind of new even though Kristi
20 House isn't new, we've been working with them in
21 the past, but this is a new way because in the
22 past they were getting smaller funding to fund
23 their collaboration, now they apply to this RFP
24 and they're going to be able to even expand
25 services.

1 So what are the core activities? We use a
2 care coordination and community referral system.
3 You heard that in the past that it's very
4 important. You heard from one Board member --
5 whether or not how do we know they -- when we
6 refer people, they make it to they get the
7 services provided. So we're going to use a
8 system in-house working with a vendor to be able
9 to track those coordination of services and the
10 referral. Then we can come back, do a
11 recommendation for renewal, we can tell you how
12 successful we were, make sure we close the loop
13 on those referrals, not just refer.

14 So yes, we're going to continue doing
15 eligibility screening assessment and also there's
16 some sort of providers already providing direct
17 services. We encourage that also, if you find
18 the family, you can support that. If it's not
19 something you can support, you can do the
20 referral piece we talk about, but also tracking
21 that referral using referral coordination and
22 referral system to make sure this family actually
23 received their services.

24 So really, like, the last side was to remind
25 you how partners work together, who are those

1 other partners. Some of them are not directly
2 funded. So we have educational and childcare
3 entities, child welfare partners, workforce
4 agency, law enforcement, so we work with all
5 those organizations to be able to kind of address
6 the system of care.

7 And now we're going to move on to the next
8 resolution, which is 2022-57. That's for our
9 Trust Academy. So Trust Academy goal is to build
10 high performing team and healthy organization.
11 So you can see they want -- we want our service
12 providers, so remember those are not direct
13 services. They are like quality support to our
14 providers. As you heard, I believe from Michelle
15 before, how she started about a capacity
16 building. This is similar support we've done in
17 the past with small CBO to make sure we just
18 don't give you money, especially if you -- if
19 it's something, if it's a new area for you.

20 We want to make sure -- mentioned how we
21 work with providers to make sure -- we want them
22 to succeed. It's not good enough to just give
23 money to our providers, it's also making sure we
24 have the infrastructure in place when they need
25 additional support, we can do that. So we are

1 able to do that to the Trust Academy initiative.

2 So the solicitation allows the flexibility.

3 Sometimes we may be able to use one or more
4 depending on the needs of the providers. Next
5 slide.

6 So through Trust Academy we offer collection
7 of programs, program and professional development
8 support. That can be tailored to strengthen
9 organization capacity, program quality, and
10 positive staff participation interaction. So you
11 see those are the activities you see from
12 coaching, life training, learning. That's part
13 of the meaning of what we offer through this
14 initiative.

15 So this one just gives you a snapshot of
16 what are the support. To get an idea of what
17 areas, under youth development we have support
18 and family services, you name it, we have support
19 through this solicitation, we were able to
20 provide support for all those initiatives.

21 So now let's turn over to the last
22 resolution, which is about innovation. I believe
23 you heard two public speakers today talking about
24 the project they're going to be working on. Next
25 slide.

1 The goal, you know, we want project. We the
2 Trust, the Board, we are very big on evidence-
3 based programming. We want to make sure things
4 have been tested in the past before they get
5 implemented. But also, we've heard from the
6 community and some of you also, that we need to
7 test some project, like in Miami-Dade County,
8 like that's how we're going to add to the
9 evidence-based programming out there. So we've
10 been funding every couple of years. What we've
11 learned is just it takes some time, more than one
12 year to implement the program, even though it
13 doesn't cost us more money, but many time we have
14 to come back and ask, okay, can we extend a new
15 course extension for a couple of months to allow
16 provider to finish. That's part of the
17 continuous learning quality improvement. So this
18 time, we're like, why not allowing, asking the
19 Board ahead of time to allow project that needs
20 more than 12 months to continue implementing
21 those projects and for us to learn from successes
22 and failures and see how we can incorporate that
23 into what we currently fund for other programs.

24 So that was it for the solicitation, but
25 before I turn it back over to Pam, I just want to

1 go over, I'm not going to go over the whole
2 comprehensive solicitation process like Lori went
3 over. If you remember at our last meeting, Lori
4 had a very lengthy presentation, detailed to kind
5 of remind the Board about how we do our due
6 diligence when we're going through our review
7 process. This slide will not be talking about --
8 it's not before or after we release it, what are
9 some of the steps during the review process when
10 people actually submit their application.

11 So going over the steps briefly. So we have
12 our fiscal health review done by our finance
13 department. So what they do, they use a score,
14 they can tell you more about that, to score the
15 fiscal health of our organization. Because we
16 use tax payers dollars. We cannot just hand
17 money to an organization if you're not fiscally
18 healthy. What we mean by that, it doesn't mean
19 you have a lot of money in the bank, we just see
20 how, are you going to be a risk for our
21 organization. Therefore, we have to look at,
22 when I said "we," the Finance Department, need to
23 score your audit to see what are you not going to
24 be a problem for us down the road and you get a
25 score.

1 And the next step is the proposal renewal
2 itself. So we have each application, they
3 received independent review. Like one staff
4 member, one or two staff member and community
5 reviewers, those people volunteer their time
6 because that's how much they care about being
7 able to select quality programming to the
8 community. They get trained. The volunteer to
9 the Trust, then we try to look for people that
10 are experts in their field, that way they can
11 bring that to us. So that's at least three
12 people to review the application independently
13 and then they come together during the
14 debriefing, which is a publicly noticed meeting,
15 to discuss their scoring and see if we can get
16 some sort of consensus on how they scored. They
17 don't have to have the exact score, but as long
18 as they're on the same branch, they -- to get
19 that sort of consensus. Then after that you --
20 every application receives a score to kind of
21 determine who is going to make it to the next
22 level. So once we get to the debriefing and we
23 use the score after that, we don't -- we just
24 say, those are the people, if we have the money
25 to fund everybody, those are the people possibly

1 we can fund, but we know that's not possible. We
2 always going to have limitation.

3 So we go through the interview process to
4 make sure, okay, who is going to make it to the
5 top, that way to see where the money can take us.
6 And then after the interview, we got together to
7 look at other factors such as -- some of the
8 consideration include alignment with the Board
9 priority because you always make sure you give us
10 your priority during strategic planning. We look
11 at that to see how well they're in alignment with
12 that priority. Then also, we see -- we look at
13 the neighborhood to see if there's duplication of
14 services, do we have more than one person
15 applying for the same neighborhood, how do we go
16 about funding for those neighborhood if you have
17 more than one applicants. So those are
18 additional factors we look at. Then we kind of
19 finalize the funding and take it to you today.
20 We are at the last stage in that process today.
21 Hopefully you're going to approve all three
22 resos. And then I'll stop to see if you have any
23 questions.

24 DR. BAGNER: I do have a quick question
25 about the innovation grants. So I'm curious,

1 there's a lot of interesting projects that are
2 being put forth. I'm wondering the data that you
3 require programs to collect in those programs and
4 how that is different or similar to other kind of
5 regular standing programs. Because I suspect we
6 may want to fund these longer term if they turn
7 out to be -- show really good success in what
8 they're trying to do.

9 MS. FABIEN: Yeah, I mean, I can turn it
10 over to Lori as far as data, how we use it for
11 long-term. But in terms of -- we don't use the
12 same exact requirement because remember the
13 program that we currently fund, if its evidence-
14 based, say they have certain outcomes they have
15 to select, activity, but when you're trying to do
16 innovation, you have to keep it flexible to try
17 to test out this idea and they can propose what
18 are the data they need to collect and based on
19 that to determine how successful they were. And
20 if they have to go back to retest again, they can
21 also do that. And we have instances people want
22 to -- you may have one person one aspect of the
23 innovation, but they may also apply for upcoming
24 innovation projects to continue different aspect
25 of the project because -- even a couple months

1 extension is not enough to fully test the idea.

2 I don't know if I'm missing anything. Rachel, I
3 guess.

4 MS. SPECTOR: We do collect different
5 because the innovation providers do not report
6 the data per se and trust central, so since every
7 project is so different and many of them are
8 deliverable based. So they report quarterly
9 reports to us, quarterly narrative reports, and
10 if they are collecting data that's a part of
11 their project, they would submit that as well.
12 And then they produce a final report at the end
13 of the project term, which is inclusive of the
14 four quarters, but sort of a summary project as
15 well. And then we also, I and the program
16 manager and the team at the provider, we meet
17 quarterly as well just to discuss project and,
18 like Juliette mentioned, if there's any sort of
19 off shoots in the direction.

20 DR. BAGNER: Okay, thank you.

21 MS. HOLLINGSWORTH: Thank you, Juliette.

22 As we move into the Program Services and
23 Childhood Health Committee Report, I'd like to
24 pause and take a moment to thank all of the
25 partners that are here today, the partner

1 providers that are here with us in the Ryder
2 Room, as well as those who are on Zoom with us
3 today. We appreciate your partnership.

4 Moving now into resolutions. Program
5 Services and Childhood Health Committee met on
6 Thursday, June 2, to consider the resolutions
7 that we're bringing before you today.

8 Resolution 2022-56: Authorization to
9 negotiate and execute contracts with 22
10 providers, identified herein, and selected
11 following a competitive solicitation for Family
12 and Neighborhood Support Partnerships, in an
13 amount not to exceed \$13,300,000.00 and for The
14 Children's Trust to encumber a purchase order in
15 the amount of \$500,000.00 for pooled family
16 stabilization funding, for a total amount not to
17 exceed \$13,800,000.00, for a term of 12 months,
18 commencing October 1, 2022, and ending September
19 30, 2023, with four remaining contract renewals.

20 May I have a motion, please?

21 DR. BAGNER: So moved, Bagner.

22 MS. HOLLINGSWORTH: Thank you. And a
23 second?

24 DR. ABRAHAM: Second, Abraham.

25 MS. HOLLINGSWORTH: Thank you, Dr. Abraham.

1 Are there any recusals?

2 DR. HARRISON: Recusal, Malou Harrison,
3 Miami-Dade College.

4 MS. HOLLINGSWORTH: Thank you.

5 MR. HINCAPIE: Nelson Hincapie, Miami-Dade
6 College.

7 MS. HOLLINGSWORTH: Thank you.

8 Moving into discussion. Comments,
9 observations from the directors?

10 DR. BAGNER: Just a comment. I was pleased
11 to see, I think the United Cerebral Palsy
12 organization, I forgot the exact name, they're
13 new. I was pleased to see that focus on children
14 with developmental disabilities. So commend the
15 staff for including them in this resolution.

16 MS. HOLLINGSWORTH: Thank you, Dr. Bagner.

17 Further feedback from the Board?

18 (No verbal response.)

19 MS. HOLLINGSWORTH: Hearing none, all those
20 in favor?

21 (WHEREUPON, the committee members all
22 responded with "aye.")

23 MS. HOLLINGSWORTH: Are there any opposed?

24 (No verbal response.)

25 MS. HOLLINGSWORTH: The resolution carries.

1 Resolution 2022-57: Authorization to
2 negotiate and execute contracts with eight (8)
3 providers, identified herein, and selected
4 following a competitive solicitation for Trust
5 Academy quality supports, in a total amount not
6 to exceed \$4,249,893.00, for a term of 12 months,
7 commencing October 1, 2022, and ending September
8 30, 2023, with four contract renewals.

9 May I have a motion, please?

10 MS. DONWORTH: So moved, Donworth.

11 MS. HOLLINGSWORTH: And a second?

12 MS. NEASMAN: Second, Neasman.

13 MS. HOLLINGSWORTH: Thank you.

14 Do we have any recusals?

15 (No verbal response.)

16 MS. HOLLINGSWORTH: And moving into
17 discussion, observation. Feedback from the
18 Board?

19 (No verbal response.)

20 MS. HOLLINGSWORTH: Hearing none, all those
21 in favor?

22 (WHEREUPON, the committee members all
23 responded with "aye.")

24 MS. HOLLINGSWORTH: Are there any opposed?

25 (No verbal response.)

1 MS. HOLLINGSWORTH: The resolution carries.

2 MS. KOBRINSKI: Excuse me, Madam Chair? We
3 have to have a reconsideration of 2022-56 for
4 additional recusal.

5 MS. LEICHTER: I'm sorry, I forgot to recuse
6 myself.

7 MS. HOLLINGSWORTH: This always confuses me
8 --

9 MS. KOBRINSKI: Motion for reconsideration.

10 MS. HOLLINGSWORTH: May I have a motion for
11 reconsideration?

12 MR. TROWBRIDGE: Motion to reconsider on
13 2022-56, Trowbridge.

14 MS. GRIMES-FESTGE: Second, Grimes-Festge.

15 MS. HOLLINGSWORTH: All those in favor?

16 (WHEREUPON, the committee members all
17 responded with "aye.")

18 MS. HOLLINGSWORTH: Are there any opposed?

19 (No verbal response.)

20 MS. HOLLINGSWORTH: Okay, motion to
21 reconsider carries. And moving again to

22 Resolution 2022-56. Do I have to reread the
23 resolution?

24 MS. KOBRINSKI: No.

25 MS. HOLLINGSWORTH: Okay, the floor is open.

1 DR. BAGNER: I'll move it.

2 MS. HOLLINGSWORTH: And a second?

3 MS. DONWORTH: Second, Donworth.

4 MS. HOLLINGSWORTH: Thank you. And let's
5 move again to recusals.

6 MS. LEICHTER: Leichter, I work for Foster
7 Care Review.

8 MS. HOLLINGSWORTH: Thank you.

9 MR. HINCAPIE: Hincapie, Miami-Dade College.

10 DR. HARRISON: Malou Harrison, Miami-Dade
11 College.

12 MS. HOLLINGSWORTH: Okay, thank you very
13 much. Let's move into a vote. All those in
14 favor of this resolution.

15 (WHEREUPON, the committee members all
16 responded with "aye.")

17 MS. HOLLINGSWORTH: Are there any opposed?
18 (No verbal response.)

19 MS. HOLLINGSWORTH: The resolution carries.
20 And moving to 2022-58, to our Secretary Karen
21 Weller.

22 MS. WELLER: Resolution 2022-58:
23 Authorization to negotiate and execute contracts
24 with 17 providers, identified herein, and
25 selected following a competitive solicitation for

1 innovative services to pilot or test new ideas or
2 methods that have the potential to advance The
3 Children's Trust's mission, in a total amount not
4 to exceed \$1,230,000.00, for a term of 12 months,
5 commencing October 1, 2022, and ending September
6 30, 2023, with the option for a no-cost extension
7 for a period up to six months.

8 May I have a motion, please?

9 MS. GRIMES-FESTGE: So moved, Grimes-Festge.

10 MS. WELLER: Thank you. Second?

11 DR. BAGNER: Second, Bagner.

12 MS. WELLER: Thank you. Any recusals?

13 MS. HOLLINGSWORTH: Recuse, Hollingsworth.

14 My daughter works for the Art Center.

15 MS. NEASMAN: Recusal Neasman, a
16 relationship with the Sundari Foundation.

17 MS. WELLER: Okay, thank you. Any
18 discussion?

19 (No verbal response.)

20 MS. WELLER: Hearing none, all those in
21 favor?

22 (WHEREUPON, the committee members all
23 responded with "aye.")

24 MS. WELLER: Any opposed?

25 (No verbal response.)

1 MS. WELLER: The motion carries.

2 MS. HOLLINGSWORTH: Resolution 2022-59:

3 Authorization to negotiate and execute a single

4 source contract with Jewish Community Services of

5 South Florida (JCS) to operate the 211 Miami

6 helpline, for a term of 12 months, commencing

7 October 1, 2022, and ending September 30, 2023,

8 in a total amount not to exceed \$1,374,176.00.

9 May I have a motion, please?

10 MR. PRESCOTT: So moved, Prescott.

11 MR. DUNN: Second, Dunn.

12 MS. HOLLINGSWORTH: Any recusals?

13 DR. BAGNER: Recusal, Bagner, employed by

14 FIU and their subcontract in this resolution.

15 MS. HOLLINGSWORTH: Other recusals?

16 (No verbal response.)

17 MS. HOLLINGSWORTH: Hearing none, moving

18 into discussion, observation, questions from the

19 directors.

20 (No verbal response.)

21 MS. HOLLINGSWORTH: Hearing none, all those

22 in favor?

23 (WHEREUPON, the committee members all

24 responded with "aye.")

25 MS. HOLLINGSWORTH: Are there any opposed?

1 (No verbal response.)

2 MS. HOLLINGSWORTH: The resolution carries.

3 Resolution 2022-60: Authorization to negotiate

4 and execute a match contract renewal with Miami-

5 Dade County Department of Cultural Affairs, for

6 cultural arts programs in an amount not to exceed

7 \$1,500,000.00, for a term of 12 months,

8 commencing October 1, 2022, and ending September

9 30, 2023.

10 May I have a motion, please?

11 MS. DONWORTH: So moved, Donworth.

12 MS. GRIMES-FESTGE: Second, Grimes-Festge.

13 MS. HOLLINGSWORTH: Thank you. Are there
14 any recusals?

15 (No verbal response.)

16 MS. HOLLINGSWORTH: Hearing none, moving
17 into discussion. Questions, observations from
18 the Board?

19 (No verbal response.)

20 MS. HOLLINGSWORTH: Hearing none, all those
21 in favor?

22 (WHEREUPON, the committee members all
23 responded with "aye.")

24 MS. HOLLINGSWORTH: Are there any opposed?

25 (No verbal response.)

1 MS. HOLLINGSWORTH: The resolution carries.
2 Resolution 2022-61: Authorization to
3 execute a funder collaboration contract renewal
4 with Key Biscayne Community Foundation, for the
5 Fab Lab, in a total amount not to exceed
6 \$125,000.00, for a term of 12 months, commencing
7 October 1, 2022, and ending September 30, 2023.

8 May I have a motion, please?

9 MR. DUNN: So moved, Richard Dunn.

10 MS. HOLLINGSWORTH: And a second?

11 MS. WELLER: Second, Weller.

12 MS. HOLLINGSWORTH: Do we have any recusals?

13 (No verbal response.)

14 MS. HOLLINGSWORTH: And the floor is open
15 for discussion, feedback from the Board.

16 (No verbal response.)

17 MS. HOLLINGSWORTH: Hearing none, all those
18 in favor?

19 (WHEREUPON, the committee members all
20 responded with "aye.")

21 MS. HOLLINGSWORTH: Are there any opposed?

22 (No verbal response.)

23 MS. HOLLINGSWORTH: The resolution carries.

24 Resolution 2022-62: Authorization to
25 execute a match contract with Miami-Dade County

1 to support Miami-Dade Public Library System's
2 STEAM-based programming and academic tutoring, in
3 an amount not to exceed \$175,000.00 for a term of
4 12 months, commencing October 1, 2022, and ending
5 September 30, 2023.

6 May I have a motion, please?

7 DR. ABRAHAM: So moved, Abraham.

8 MS. HOLLINGSWORTH: Thank you. And a
9 second?

10 MR. TROWBRIDGE: Second, Trowbridge.

11 MS. HOLLINGSWORTH: Thank you. Do we have
12 any recusals?

13 (No verbal response.)

14 MS. HOLLINGSWORTH: Hearing none, moving to
15 discussion, observation, questions from the
16 Board?

17 (No verbal response.)

18 MS. HOLLINGSWORTH: Hearing none, all those
19 in favor?

20 (WHEREUPON, the committee members all
21 responded with "aye.")

22 MS. HOLLINGSWORTH: Are there any opposed?

23 (No verbal response.)

24 MS. HOLLINGSWORTH: The resolution carries.

25 Resolution 2022-63: Authorization to execute

1 a funder collaboration contract renewal with
2 Catalyst Miami, Inc., for Future Bound Miami, a
3 Children's Savings Accounts program, in a total
4 amount not to exceed \$285,000.00 for a term of 12
5 months commencing October 1, 2022 and ending
6 September 30, 2023.

7 May I have a motion, please?

8 DR. HARRISON: So moved, Harrison.

9 MS. HOLLINGSWORTH: Thank you.

10 DR. BAGNER: Second, Bagner.

11 MS. HOLLINGSWORTH: Thank you, Dan. And are
12 there any recusals?

13 (No verbal response.)

14 MS. HOLLINGSWORTH: And the floor is open
15 for discussion, observations from the Board.

16 DR. HARRISON: Madam Chair, I'd just like to
17 say how pleased I am seeing this kind of
18 initiative moving forward from the Trust. It's
19 so important that we teach children to save.
20 Overall, give them a sense of financial literacy.
21 And this is going to go well for them, I'm sure.
22 We're planting seeds very early in our children.
23 And having seen them take the initiative.

24 MS. HOLLINGSWORTH: Thank you for that, Dr.
25 Harrison. And I've been reminded that this began

1 as an innovation fund imitative and look at it
2 now.

3 DR. BAGNER: Madam Chair, if I may. I echo
4 Dr. Harrison's comments and want to expand by
5 saying we did push for increasing this because
6 it's so important. And the staff responded and
7 I'm pleased to see that there's more funding
8 going into this initiative to help kids save and
9 help, particularly, children living in low income
10 families and low income environments, that we're
11 giving more funds for those kids to put toward
12 their education later on. I commend the Trust
13 and the staff for putting that together.

14 MS. HOLLINGSWORTH: Thank you, Dan.

15 All those in favor?

16 (WHEREUPON, the committee members all
17 responded with "aye.")

18 MS. HOLLINGSWORTH: Are there any opposed?

19 (No verbal response.)

20 MS. HOLLINGSWORTH: The resolution carries.

21 Resolution 2022-64: Authorization to execute
22 a funder collaboration contract renewal with the
23 U.S. Soccer Foundation to support the Soccer for
24 Success program, in an amount not to exceed
25 \$125,000.00, for a term of 12 months commencing

1 August 1, 2022, and ending July 31, 2023.

2 May I have a motion, please?

3 MS. WELLER: So moved, Weller.

4 MS. HOLLINGSWORTH: Second?

5 DR. ABRAHAM: Second.

6 MS. HOLLINGSWORTH: Thank you.

7 Do we have any recusals?

8 (No verbal response.)

9 MS. HOLLINGSWORTH: And that brings us to

10 discussion. Comment, feedback from the Board?

11 (No verbal response.)

12 MS. HOLLINGSWORTH: Hearing none, all those

13 in favor?

14 (WHEREUPON, the committee members all

15 responded with "aye.")

16 MS. HOLLINGSWORTH: Are there any opposed?

17 (No verbal response.)

18 MS. HOLLINGSWORTH: The resolution carries.

19 Resolution 2022-65: Authorization to execute

20 a match contract with Key Biscayne Community

21 Foundation, to support the Evidence2Success

22 initiative, in a total amount not to exceed

23 \$60,000.00, for a term of 12 months, commencing

24 October 1, 2022, and ending September 30, 2023.

25 May I have a motion, please?

1 MR. DUNN: So moved, Richard Dunn.

2 MS. HOLLINGSWORTH: Thank you. And a
3 second?

4 MS. HARRISON: Second, Harrison.

5 MS. HOLLINGSWORTH: Thank you. Do we have
6 any recusals?

7 MS. NEASMAN: Neasman, work with Jessie
8 Trice, I sit on the board of MCI.

9 MS. HOLLINGSWORTH: Very well. Thank you,
10 Ms. Neasman.

11 Further recusals?

12 (No verbal response.)

13 MS. HOLLINGSWORTH: Let's move to
14 discussion, feedback observation from the Board.

15 MR. DUNN: Madam Chair, I would be remiss if
16 I did not commend Key Biscayne Community
17 Foundation for the great work that they do. I
18 can appreciate the efforts of them, and I'll use
19 this word, "coming across the water," in many
20 cases, "into the hood." That's good stuff. I
21 support it.

22 MS. HOLLINGSWORTH: Thank you, Pastor Dunn.
23 Further feedback from the Board.

24 (No verbal response.)

25 MS. HOLLINGSWORTH: Hearing none, all those

1 in favor?

2 (WHEREUPON, the committee members all
3 responded with "aye.")

4 MS. HOLLINGSWORTH: Are there any opposed?

5 The resolution carries. And that concludes
6 the resolutions from the Programs and Childhood
7 Health Committee. And moving now to Finance and
8 Operations Committee Report, punning it to Mark.

9 MR. TROWBRIDGE: thank you, Madam Chair.

10 First, is going to be an update to you as we
11 continue to work as the Finance Committee on our
12 preliminary budget for fiscal year 2022/23, so
13 we're going to have a presentation by Jim and I'm
14 sure he'll ask Bill to chime in. So over to you,
15 Mr. CEO.

16 MR. HAJ: Mark, thank you. It's that time
17 of year. June, the property preliminary
18 appraiser the numbers came in, we reported to the
19 Finance Committee. And we wanted to bring this
20 back to you. This June we're going to go through
21 the budget highlights as well as the millage
22 discussion. There will be no action today. We
23 will come back next month in July to the Finance
24 Committee as well as the board to take a vote.
25 And that will be published with all the tax

1 rolls, and then we come back in September 12 and
2 19 for the TRIM hearings. So just to go through
3 some of the PowerPoints, some of the highlights,
4 in your packet you have two schedules. There are
5 three pages. It's called Attachment A. There's
6 three pages. It's duplicated twice. The only
7 difference between them is one at the half
8 millage rate where we are at, and the second one
9 is at the rollback rate. So we'll talk about
10 that shortly.

11 But in terms of the budget, since the start
12 of last major funding cycle in October 18, we
13 added another additional \$81 million dollars to
14 the budget and this came from the fund balance
15 discussion and part of the leadership from this
16 Board and the Finance Committee Developed a
17 strategy. The total budget services for just the
18 year 2023 is \$171,344,000. It includes the
19 following budget categories at -- was discussed
20 with the Board parties at two last Board
21 retreats, \$2 million dollars additional early
22 childcare, \$1 million youth development, \$600,000
23 health and wellness, \$4,300,000 in family
24 neighborhood supports, which you just approved,
25 another \$1 million in the Trust Academy, which

1 you also approved. This goes again with page 57
2 and 60. Fifty seven is the run at the half mill,
3 and 60 is the rollback rate. The property
4 appraiser, the total assessed tax roll is
5 \$374,000,000,000, \$400,000,000.

6 So we have two scenarios that we're going to
7 present to you and that was discussed at the
8 Finance Committee, is a millage rate of a half
9 mill, which is where we are now. So to keep it
10 at the half mill. And the half mill would result
11 in maintaining our best practices of the fund
12 balance, as well as supporting additional
13 programming moving into the future, I mean, the
14 timing is perfect, youth development will be
15 released next month and we will be able to add
16 additional funds if the Board approves the half
17 mill. The roll bas as you'll see does not look
18 sustainable, but we always put it on there as a
19 discussion of the two options for the Board. And
20 we're very proud in the last six or seven years
21 to get continual rolling down management expenses
22 to 6.5 percent of total expenses.

23 So I'd like to move right into the chart,
24 which we discussed. The Finance Committee knows
25 this chart well. I want to tee it up and then

1 kick it over to Bill. Just to give a history,
2 too, for some of our newer Board members, fiscal
3 year 17/18, we had a \$70,000,000 fund balance,
4 which continue going the wrong way, that was
5 increasing, not decreasing. Through the Finance
6 Committee and this Board, we developed a strategy
7 to put 181 additional dollars on top of what
8 we're already investing into the community on a
9 five-year cycle and bring this fund balance down
10 to where it needs to be. And the plan worked.
11 And if you looked, even in the five years, we
12 were able, three of those years to go to a roll
13 back rate. So now we find ourselves at kind of
14 the same position. We're coming into a new five-
15 year cycle. The property values increase
16 substantially in Miami-Dade County. We had the
17 ability, if we remain at the half mill, to
18 support the next five-year cycle and see if we
19 can support that with a half mill, we can look at
20 some roll back rates in future years.

21 So those are the options in front of the
22 Board. As we know, this is preliminary property
23 appraiser numbers. The real numbers come in
24 July. We'll have a Finance Committee. We do not
25 anticipate that it's going to be that much

1 movement to come back and then to take the vote
2 on the willingness of the Board either to support
3 the half mill or roll back rate or somewhere in
4 between. But it really was, I just want to -- I
5 mentioned before, you've heard this a million
6 times, the success of this model really worked.
7 It worked exceptionally well. You can see in the
8 chart, we went from \$70,000,000 down to 34, where
9 we had anticipated it to be and now we have the
10 opportunity with a great property market to make
11 decisions moving forward.

12 So with that, Bill, I'm going to turn it to
13 you Bill to fill the holes that I missed.

14 MR. KIRTLAND: Well, there's not many holes
15 left, Jim, thankfully. I really only have a
16 position or comments of emphasis, I suppose. If
17 you're relying on the graph behind me to see or
18 financial position, I promise you it's looking
19 pretty good, I think. Sorry about the lines, but
20 please rely on your iPads to see exactly what we
21 project our financial position to be at the end
22 of our current year and then what we see as our
23 projected financial position in the next couple
24 of years. But one point of emphasis, as I wanted
25 to make, was that we are in a significant point

1 in time in our year of budget planning. The June
2 evaluation and the numbers that we receive from
3 the property appraiser's office is one of the
4 most significant moments as far as being able to
5 determine on way forward. Each year we engage in
6 exercises and trying to predict what property
7 evaluations will look like in each coming year.
8 And in the past three years there's been a
9 relatively consistent pattern of predicting
10 growth in Miami-Dade County property market. And
11 this was truly an outlier year and a surprising
12 moment for the committee and for staff to see how
13 strong the property values had grown this past
14 year.

15 So it's a good problem. And one that
16 presents us with opportunity. And I think what
17 we really valued the most as a committee and
18 staff is our position that you can see we will
19 predicting at the end of the year with applying
20 the potential additional revenues of the half
21 millage rate, is that it does give us the
22 flexibility in the future of whether or not this
23 type of market growth is looked upon as a
24 positive or potentially an indicator of maybe the
25 negative side effects in the future, is we think

1 that we can duplicate a lot of the similar
2 strategies that we implemented in our current
3 cycle and ones that we think worked relatively
4 quite well. And arriving to the financial
5 position that we're in with our fund balance. So
6 we think that's, again, something⁸ that we don't
7 expect to drastically change when we look at the
8 budget numbers again next month and as we head
9 into the TRIM proceedings. So it will just take
10 a little bit of further discussion and
11 finalization at our next Committee meeting and
12 next Board meeting as we proceed into September's
13 TRIM.

14 MR. HAJ: Bill, if you will, for the sake of
15 the Board, I know the Finance Committee sees this
16 repeatedly. Could you just talk about the graph
17 and what the legends are and what they're seeing
18 in front of them?

19 MR. KIRTLAND: As you can see a gradual
20 decrease starting, this was the beginning of our
21 fund cycle 18/19. We adopted a strategy as an
22 organization and as the Board to significantly
23 rely on our fund balance, our reserves, and only
24 asked for just enough TRIM based revenue to
25 sustain the program services that we committed

1 to. And we committed significantly more program
2 services at the start of solicitation cycle. So
3 as we arrived at the end of the fiscal year that
4 we completed September 30, 2021, we had just
5 about arrived to a \$35,000,000 balance, that is
6 our fund balance and our safety net to support
7 our programs. We're targeting a balance of
8 roughly \$30,000,000 that we think is a best
9 practice safety net to support our operations and
10 our program services. So as we commit to
11 additional program services and investments, we
12 also want to raise that floor to make sure
13 there's enough there to sustain our operations in
14 case there's an emergency or if we also want to
15 consider additional investments. And that's the
16 position we're in as a result of hearing about
17 the higher assessed property values that came in
18 a couple of weeks ago with the property
19 appraiser's June assessment of the next fiscal
20 year. So with that, investing additional
21 dollars, you can see an uptick in the green line,
22 if we were to apply the half millage rate. And
23 it would build our fund balance or our net assets
24 as also referred before going into the next
25 cycle. And we can use those additional reserves

1 in putting it right back into previously
2 identified Board priorities that came out as a
3 result of the Board retreat. Beforehand and what
4 we originally predicted, we actually reached a
5 ceiling pretty quickly in what we thought we were
6 going to receive next year as a result of the tax
7 roll. So there are opportunities, we believe, in
8 the Board priorities and that we can invest in
9 additional program services. So that's where you
10 see in the graph going into the next cycle, both
11 in the roll back rate, which is the orange line
12 that's significantly decreases at the end of the
13 chart or the green line that applies to the half
14 millage rate. They're both decreasing going into
15 what we predict to be additional program services
16 in the next cycle. So if we were to build out
17 this chart another five years maybe to also
18 predict the end of the next solicitation or cycle
19 of five years, we would perhaps be arriving back
20 to the target fund balance around 30 to
21 \$33,000,000 that we are at at this point in time.

22 MR. HAJ: Bill, thank you. Just the only
23 thing I want to point out, the chart, in the
24 legend at the very top right, the 6148 and 6769,
25 those dollars, the question usually asked is

1 what's the cost for the homeowner, the average
2 cost of the tax roll, so at the roll back at
3 6148, staying at the half mill at 6769.

4 Mr. Chair, thank you.

5 MR. TROWBRIDGE: Thank you, Mr. President.

6 Bill, anything else you want to add?

7 MR. KIRTLAND: That's it for me.

8 MR. TROWBRIDGE: The next Finance meeting is
9 on the 30th, it is a week earlier, just make a
10 note, please, just because of folks travel
11 schedules, but we'd love to have any and all of
12 you join us, where we'll be making a formal vote
13 decision. But over the last three months I would
14 say the committee has moved toward a general
15 consensus around the .5 mil. And either with the
16 update we got this past month on the property
17 values. I think votes held steady. You see the
18 half there. With that, if there's any
19 discussion, if not, we'll do our resolutions.

20 (No verbal response.)

21 MR. TROWBRIDGE: Thanks. Thanks to the
22 Finance committee for the good work they continue
23 to do.

24 We're going to move into Resolution 2022-54:
25 Authorization to expend up to \$40,000.00 of the

1 Florida Association of Children's Councils and
2 Trusts (FACCT) Helios Education Foundation grant
3 award for research and evaluation services with
4 Ms. Oleksandra Filippova, commencing
5 retroactively on October 1, 2021, and ending
6 September 30, 2022, with two remaining one-year
7 renewals, not to exceed \$50,000.00 in a single
8 fiscal year.

9 Is there a motion to approve 2022-54?

10 MS. HOLLINGSWORTH: I'll move it,
11 Hollingsworth.

12 MR. TROWBRIDGE: Is there a second?

13 MR. DUNN: Second, Richard Dunn.

14 MR. TROWBRIDGE: Thank you, Pastor.

15 Any recusals?

16 (No verbal response.)

17 MR. TROWBRIDGE: I'll remind you that in
18 January this year, our Board of Directors
19 approved Resolution 2022-23 to accept a grant
20 award from Fact, funded by the Helios Education
21 Foundation in the amount of \$215,000 for a three-
22 year period to support Trust staff and
23 consultants for data, program evaluation and
24 dissemination of results. As part of the Trust
25 innovative partnership approach to enhance summer

1 learning.

2 Any further discussion?

3 (No verbal response.)

4 MR. TROWBRIDGE: Seeing none, all in favor
5 say aye.

6 (WHEREUPON, the committee members all
7 responded with "aye.")

8 MR. TROWBRIDGE: Any opposed nay.

9 (No verbal response.)

10 MR. TROWBRIDGE: The motion carries. Thank
11 you all very much.

12 Next is Resolution 2022-55: Authorization
13 for a procurement waiver from a formal
14 competitive solicitation and to execute and
15 negotiate contracts with (i) Empire Office, Inc.
16 in an amount not to exceed \$60,982.63, inclusive
17 of a 10 percent contingency, to design and
18 reconfigure current office space being leased
19 from the Children's Advocacy Complex, LLC (United
20 Way) at 3150 SW 3rd Avenue, 8th floor, and to
21 purchase and install new furniture, and (ii)
22 Poppin, Inc. in an amount not to exceed
23 \$65,635.48, inclusive of a 10 percent
24 contingency, for the purchase and installation of
25 new modular furniture during FY 2021-2022 and to

1 approve budget amendments required to allocate
2 these funds in the appropriate budget line.

3 Is there a motion to approve Resolution
4 2022-55?

5 MS. WELLER: So moved, Weller.

6 MR. TROWBRIDGE: Thank you, Karen. Is there
7 a second?

8 MS. NEASMAN: Second, Neasman.

9 MR. TROWBRIDGE: Any recusals?

10 (No verbal response.)

11 MR. TROWBRIDGE: This request, once
12 approved, will authorize the Trust to enter into
13 contracts with Empire Office. As we mentioned,
14 remember that during fiscal planning for
15 2020/2021, we did set aside \$10 million dollars
16 for future capital expenses. We talked about
17 potential building purchase, et cetera.

18 Any further discussion?

19 (No verbal response.)

20 MR. TROWBRIDGE: Seeing none, please signify
21 by saying aye.

22 (WHEREUPON, the committee members all
23 responded with "aye.")

24 MR. TROWBRIDGE: Any opposed nay.

25 (No verbal response.)

1 MR. TROWBRIDGE: Motion carries. Thank you.

2 Back to you, Madam Chair.

3 MS. HOLLINGSWORTH: Thank you, Mark. Now
4 moving to the CEO report with our President Jim
5 Haj.

6 MR. HAJ: Madam Chair, thank you.

7 I'll go into the CEO report, but we want to
8 show a very brief two-minute video. I'll go to
9 the CEO report first. So staff worked, and I
10 thought it was phenomenal, the Champions for
11 Children a couple of weeks ago. We have a quick
12 highlight video for those Board members who could
13 not be in attendance.

14 (End of recording.)

15 MR. HAJ: Thank you. This is just a
16 highlight video. There was so much work that
17 went behind the scenes. I want to thank Natalia,
18 Jimena, the communications, engagement team, and
19 all the people within the staff who spent four or
20 five months getting ready for this event. So
21 thank you very much. The monthly media report,
22 additionally had 6772 highlights all the work
23 we've done in the community. Financial
24 disclosure forms are due by July 1st. If you
25 have not already submitted, you have two or three

1 weeks to do so. And then the Family Expos are
2 coming up and we put these dates the last Board
3 meeting, we'll continue to remind you, July 23rd,
4 the 30th, and August 6th. We are going out into
5 the community and bringing our program and
6 providers with us and there will be three
7 beautiful events, if you can join us.

8 Madam Chair, thank you very much.

9 MS. HOLLINGSWORTH: Thank you, Jim. And
10 with that, directors, staff, guests, we are
11 adjourned. Thank you.

12 (Whereupon, at 5:20 p.m., the meeting was
13 adjourned.)

14

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24 July 10, 2022

25