



Board of Directors Meeting

July 18, 2022

THE CHILDREN'S TRUST BOARD OF DIRECTORS
COMMITTEE MEETING

The Children's Trust Board of Directors
Committee Meeting was held on July 18, 2022,
commencing at 4:00 p.m., at 3250 Southwest 3rd
Avenue, United Way, Ryder Conference Room, Miami,
Florida 33129. The meeting was called to order
by Kenneth Hoffman, Chair.

COMMITTEE MEMBERS:

Kenneth C. Hoffman, Chair
Pamela Hollingsworth, Vice Chair
Mark Trowbridge, Treasurer
Dr. Edward Abraham
Laura Adams
Matthew Arsenault
Hon. Dorothy Bendross-Mindingall
Victor Diaz-Herman
Dr. Trynegwa Diggs
Mary Donworth
Rev. Richard P. Dunn II
Gilda Ferradaz
Lourdes P. Gimenez
Valrose Graham

1 COMMITTEE MEMBERS(Continued):

2 Dr. Malou C. Harrison

3 Dr. Tiombe-Bisa Kendrick-Dunn

4 Maria Norton

5 Hon. Orlando Prescott

6 Javier Reyes

7 Hon. Alex Rizo

8

9 STAFF:

10 Amanda Gorski

11 Bevone Ritchie

12 Carol Brogan

13 Felix Becerra

14 Grettel Suarez

15 Imran Ali

16 Jacques Bentolila

17 James R. Haj

18 Jennifer Moreno

19 Joanna Revelo

20 Juana Leon

21 Juliette Fabien

22 Lisanne Gage

23 Lisete Yero

24 Lori Hanson

25 Marden Muñoz

1 STAFF (Continued):

2 Mariana Hernandez

3 Michelle Lopez

4 Muriel Jeanty

5 Natalia Zea

6 Patricia Leal

7 Samuel McKinnon

8 Sebastian Del Marmol

9 Susan Marian

10 Wendy Duncombe

11 William Kirtland

12 Ximena Nuñez

13

14 GUEST:

15 Leonie Hermantin

16 Lulie Negreira

17 Bryttany Stringer

18 Alexsa Leto

19 Suzy Schumer

20 Ainsworth

21 Glenda Gonzalez

22 Soledad Foucauld

23 Shameequa Buxton

24 David Duckenfield

25

1 P R O C E E D I N G S

2 MR. HOFFMAN: Okay. Welcome and thank you,
3 everybody, for being in attendance. We don't
4 have anybody attending virtually, but I would
5 like to ask those present just to remember to
6 turn your microphones on when you speak and turn
7 them off when you're not speaking.

8 We had scheduled an Executive Committee
9 meeting for 4:10 p.m. in case we didn't have a
10 quorum, so since we do have a quorum, Executive
11 Committee meeting is hereby cancelled.

12 And then, just one other housekeeping thing,
13 which is said at every meeting, when we move to
14 resolutions, I just want to remind everybody that
15 if you're required to recuse yourself because of
16 a position on a particular resolution, please
17 make sure when you recuse yourself, to state your
18 name, agency, or provider affiliation and the
19 reason for recusal.

20 Before we get into the business of the
21 meeting, just a few announcements and things to
22 inform you of. The first is that the Trust held
23 its first ever community announcement event on
24 June 14, following the approvals of the new
25 family support, neighborhood support partnership

1 contracts at the last board meeting. I wasn't at
2 the last board meeting, but thank you all for
3 your support on those contracts. The
4 announcement of that was hosted by the Opa-Locka
5 Community Development Corporation and the
6 announcement featured a number of the Trust
7 providers and showcased our investment in family
8 neighborhood support partnerships.

9 I want to congratulate our communications
10 team for putting together the very successful
11 event, which was covered by all of the major
12 media outlets including CBS Miami, NBC Miami,
13 WSVN, Telemundo, the Miami Herald, and the Nuevo
14 Herald. And, I think, Jim, you had an editorial
15 on that that followed shortly after the media
16 coverage. And thank you to our treasurer, Mark
17 Trowbridge, and secretary Karen Weller, who
18 represented the Board at the event. Thank you.

19 The Trust recently hosted three provider
20 fiscal sessions to update our current provider
21 group on changes to our budgeting process. And
22 separate onboarding orientation sessions for new
23 providers. With the current provider group, the
24 Trust shared the result of a survey regarding our
25 fiscal procedures and discussed a plan to

1 implement a soft launch of our new budget manual
2 with a new solicitation process. With the new
3 solicitation providers, the Trust staff trained
4 them on the new budget manual, the new
5 functionality to budget for subcontractors, and
6 the fiscal module in general.

7 Bill, is there anything else you'd like to
8 share with the Board about that?

9 MR. KIRTLAND: Certainly. As I was
10 listening to you present it, I was thinking about
11 how excited we actually are as a finance team, as
12 an organization to unroll, or, sorry, some of
13 these new enhancements, not only for the new
14 solicitation window, mostly for the new
15 solicitation window, but even for the upcoming
16 year.

17 I think each year that we challenge
18 ourselves as an organization to look at how we
19 service our providers, especially with the
20 financial support, and we want to make sure that
21 we limit any of the cash flow interruptions
22 between our organizations and service providing
23 organization to make sure that there's no breaks
24 in services.

25 I think that this is primarily what we

1 looked at as an organization and challenged
2 ourselves to continuously try to look at our
3 systems and how they work with our provider
4 operational practices and we just try to continue
5 to eliminate any of the inefficiencies that
6 really create any, I guess, speed bumps or any
7 delays. And the Trust providing the financial
8 support for these quality programs in the
9 community.

10 MR. HOFFMAN: Thanks, Bill. And I think the
11 next item will also demonstrate that. I think
12 that the Trust staff has been doing a lot of
13 outreach to our community, our providers, working
14 on processes and by all accounts, everything is
15 going great.

16 So, I'd like to congratulate the Trust staff
17 for hosting on July 6, a very successful virtual
18 community session to share information, gather
19 input, and connect potential collaborators for
20 future youth development services.

21 More than 700 people registered for the 3-
22 hour session. Only about half of which were from
23 Trust funded programs. So many other community
24 providers and stakeholders also participated.

25 Trust staff shared our thinking and

1 aspirations for the upcoming new five-year
2 funding cycle for after school and summer
3 programming. The meeting participants were able
4 to enter questions and feedback using live forums
5 and online tools and the Trust staff also shared
6 an optional networking forum available to
7 facilitate introductions between potential
8 program agencies and enrichment partners.

9 The meeting materials and recordings are
10 posted on our website and all of the questions
11 that were submitted are going to be answered
12 within the next week, so I think that's, again,
13 important outreach by the Trust to both providers
14 and the non-provider community, potential
15 provider community.

16 In addition to the input session, the Trust
17 and QQ Research and partnership with several
18 community partners and actively engaging in focus
19 groups with parents, children, youth over the
20 last month to get their feedback about
21 afterschool and summer program needs and
22 interests.

23 Twenty-eight focus groups with nearly a
24 hundred parents and nearly 100 children and youth
25 from fourth grade and up having completed. And

1 this includes youth who represent harder to reach
2 and -- groups. So focus group results are
3 expected to help us inform the youth development
4 RFD, which is coming up soon.

5 This year, the summer youth internship
6 program has a total of 2,700 plus or minus at
7 Miami-Dade Public County school students placed
8 with organizations across the community. I think
9 most of you are familiar with the program, which
10 we've been funding for the past, is it six years,
11 Jim, I think? The program offers a five-week
12 work base learning experience between the Miami-
13 Dade public -- Miami-Dade County public school
14 high school students and business and
15 organizations throughout Miami-Dade County.
16 Students get real life on the job training. They
17 get a stipend. We open a bank account for them,
18 and they get high school credit for their
19 experience over the summer.

20 The exact number of employers and
21 demographic breakdown is still being analyzed and
22 will be released at a later date. I did see in
23 the Herald this weekend a solicitation for the
24 charter school element of it and I just wondered
25 if anybody from the staff has an update on how

1 that's going? Since I was late in the process.

2 MR. HAJ: Natalia, do we have the updated
3 numbers?

4 MS. NATALIA: At last check, which was last
5 week, they were at about 100 students that are
6 already in place and they had an additional,
7 about 25 that were in the que taking the
8 preemployment training program. They got a later
9 start, as you know, but they are moving quickly
10 and they continue -- the program goes through
11 September. So they're able to continue
12 recruitment.

13 MR. HOFFMAN: Okay, great. With that,
14 Muriel, do we have any public comments?

15 MS. JEANTY: No, Chair, we have no public
16 comments.

17 MR. HOFFMAN: Okay. We'll move into the
18 agenda. I see that Karen Weller is not here, so
19 I will ask if everyone's had an opportunity, the
20 minutes from the last Board meeting were in the
21 packet, if you've had an opportunity to review
22 them and have comments, please let us know, but
23 I'll entertain a motion to approve the June 13,
24 2022 Board of Directors minutes?

25 MS. HOLLINGSWORTH: So moved, Hollingsworth.

1 MR. TROWBRIDGE: Second, Trowbridge.

2 MR. HOFFMAN: Okay. Any questions or
3 comments?

4 (No verbal response.)

5 MR. HOFFMAN: Okay, all those in favor?

6 (WHEREUPON, the committee members all
7 responded with "aye.")

8 MR. HOFFMAN: Any opposed?

9 (No verbal response.)

10 MR. HOFFMAN: No, okay. Motion carries,
11 thank you. Each of our at-large members serves
12 for a two-year term and can be reappointed by the
13 Board for up to three consecutive terms. Javier
14 Reyes is one of our at-large Board members whose
15 term is up for renewal. Javier was originally
16 appointed to the Board in 2018 and is serving his
17 second term, which expires in October 2022. Our
18 bylaws provide that if an at-large Board member
19 whose term is expiring is eligible for an
20 interested in reappointment, that the
21 president/CEO would include on the agenda of a
22 Board meeting the reappointment of that director.

23 Javier has expressed his desire to continue
24 serving on the Board. And I would say, from a
25 personal basis, he's served well both as a member

1 of the Board generally and as a member of the
2 Finance Committee since he joined the Board. And
3 would like to recommend that we reappoint him for
4 a two-year term. This will be his last eligible
5 two-year term, or consecutive two-year term.

6 Could I have a motion to reappoint Mr.
7 Javier Reyes for a two-year term?

8 MR. TROWBRIDGE: I'll move it, Trowbridge.

9 MS. HOLLINGSWORTH: Second, Hollingsworth.

10 MR. HOFFMAN: Any discussion?

11 (No verbal response.)

12 MR. HOFFMAN: All those in favor?

13 (WHEREUPON, the committee members all
14 responded with "aye.")

15 MR. HOFFMAN: Any opposed?

16 (No verbal response.)

17 MR. HOFFMAN: Thank you. Congratulations,
18 Javier.

19 With that, I will turn it over to Mr.
20 Trowbridge, the Chair of our Finance and
21 Operations Committee.

22 MR. TROWBRIDGE: Thank you very much, Ken,
23 Mr. Chairmen. We have a good amount of work to
24 do on behalf of the Board and working with our
25 finance committee. I want to thank them for

1 their incredible work over the last few months.
2 As many of you know, we have come before you on a
3 number of times to have pretty broad discussions
4 about the budget and about the millage and we're
5 going to talk about both those items next.

6 The first item that I like to remind you is
7 that the Board is listening today to our
8 recommendation of the Finance and Operations
9 Committee to set the fiscal year 2022/2023
10 proposed millage rate at the .5 mills. Before we
11 move any further on that, I want to make sure
12 that Jim and Bill have a chance to give you an
13 update. We gave you some pretty exciting news
14 last month and the finance committee subsequently
15 met at the end of June, June 30. We do, I think,
16 have some additional updates as of July 1,
17 related to the property rates.

18 Mr. CEO, Mr. CFO.

19 MR. HAJ: Mr. Chair, thank you. I'd like to
20 take you through a presentation that's going to
21 look very familiar. It's the same presentation
22 we showed last month, but with some updated, that
23 we shared at the Finance Committee the last two
24 months.

25 So the budget in front of you is -- starts

1 on page 7 in your packet, page 7, 8, and 9, this
2 is what we refer to as the TRIM schedule. And
3 page 7 is what, if the Board approves, will be
4 posted in the Miami Herald and posted in all
5 different avenues to get ready for our TRIM
6 hearings in September.

7 So instead of going through it line by line,
8 I'd like to take you to some highlights through
9 this PowerPoint. Again, on page 9, the core
10 strategies. Just remind you that since our last
11 major funding cycle, we're on a five-year cycle,
12 we start October 1, 2018, and we're wrapping up
13 this cycle.

14 The Trust has added 181.8 million in
15 additional services over the five-year cycle.
16 The five-year commitment prioritizes the
17 importance of programs spending for critical
18 services for children and families in our
19 community and a total budget of program services
20 fiscal year 22/23, totaled \$171,344,548.00. It
21 includes the categories.

22 And these were the Board priority items
23 through the last two Board retreats as well as
24 the Early Childhood Ad Hoc and Health Committee
25 over the last two years. So \$2,000,000.00

1 million in additional early childhood and a
2 \$1,000,000.00 in youth development, \$600,000.00
3 health and wellness, \$4,300,000.00 FNSP, and a
4 \$1,000,000.00 in TPD. These have been approved
5 the last several months by this Board.

6 And on the second page of the PowerPoint,
7 regarding TRIM revenues, so last month in June
8 was the preliminary numbers. July 1 we got the
9 actual numbers and the Miami-Dade property
10 appraiser reported, as of July 1, an assessed
11 tax roll totaling \$379,933,131,965.00. The
12 Finance Committee recommended the millage rate of
13 a half mill, which we put here, which is a tax
14 increase, but its keeping with last years. Last
15 year we voted the half mill and it will result in
16 the following financial position: TRIM revenue
17 is \$180,468,238.00.

18 And it'll bring in revenues that'll keep the
19 fund balance where it needs to be, in regards to
20 best practice and continue to support current and
21 additional program services. And on page 7, it
22 also highlights, we're at 6.2 percent of
23 management costs as we're putting out more money,
24 we're keeping the same amount of staff or less
25 staff.

1 So I'd like to go right into the chart, too,
2 before I turn it over to our CFO. So this chart,
3 the Finance Committee knows, the Board as well,
4 we showed it last month, is in '17 or '18, when
5 we started this five-year cycle, our reserves
6 were around \$7,000,000.00.

7 We used the strategy of putting
8 \$181,000,000.00 additional into the community and
9 lowering our tax rate. If you see in '18, '19,
10 '17, '18, '19, we had two roll back rates, and in
11 2021, we had a rollback rate too. So it was a
12 combination working the Finance Committee putting
13 more money in the community and rolling back
14 revenue.

15 Rolling back the revenue from the TRIM, but
16 putting additional services. So if you look at
17 the '21/'22 year, where we're currently at, the
18 strategy worked and it worked very well. It was
19 a five-year plan. It brought the fund balance to
20 where it needed to be. And now we're preparing
21 for the next five-year cycle.

22 On your agenda today is the release of youth
23 development, which if its approved today, it'll
24 go out in October and come back to the Board in
25 April of next year for approval. So this

1 strategy, if approved, brings us to '22/'23, and
2 going based on the last couple of years retreats
3 and different meetings with the Board members
4 about the additional costs that providers were
5 facing.

6 How do we support the additional costs that
7 providers are facing as well as expand to other
8 areas of the community. And to do so, I believe
9 this strategy works well, which the Finance
10 Committee had approved the half mill, is to bring
11 the half mill rate this year and then follow the
12 same cycle, depending on the economy, go back to
13 roll back rate throughout the next several years.

14 So that is what's in front of you. I'm
15 going to turn it over to the CFO to fill in all
16 the holes that I missed.

17 MR. KIRTLAND: So I just wanted to take a
18 moment to speak maybe just to procedurally what
19 we're doing today and where we've come from and
20 then maybe a little bit to our opportunities in
21 the short-term future and long-term future.

22 Is statutorily, we're required to present a
23 budget within the month of May to the Board and
24 Finance and Operations Committee. This is
25 typically a process that we start much, much

1 before that and preparing our Board members and
2 Committee members for the schedules that we're
3 presenting today, so it's not too much to absorb
4 and so that we're all strategically in alignment.

5 As Jim already stated, our strategy that's
6 presented in our long-term plan with both within
7 the graph and our core strategies are in
8 alignment with many Board priority meetings that
9 have taken place, even within the last past few
10 months or in the prior years to this point.

11 So what we're going to do today is
12 distinctly approve our bylaws, I think, in a most
13 recent interpretation of our bylaws is that our
14 majority of our standing Board needs to approve
15 the budget and the millage to proceed onto the
16 TRIM meetings in September.

17 And then of course in those meetings we will
18 respectively approve a tentative and final budget
19 and millage during the month of September. So
20 today, again, as in highlighting what we've
21 learned, our last meeting at the Finance and
22 Operations Committee meeting on June 30, we did
23 not quite yet have a final property value
24 assessment from -- notification from the property
25 appraiser's office.

1 The estimates that we had used in many
2 meetings and presented in meetings before that
3 are based on historical data or some preliminary
4 communications with the property appraiser's
5 office that comes pretty close to the number that
6 we hear from their office or that were notified
7 of their office in usually the first day in July.

8 So we were notified that their final
9 assessed value, that is a tax roll dated as of
10 December 31, 2021, was in representation 11.73
11 percent than last year's property assessed value.
12 When we presented the budget in the month of
13 June, we were looking at an estimated amount that
14 was 10.1 percent higher than last year.

15 So we knew there was a significant amount of
16 revenue coming in for next year compared to prior
17 years, which was usually growing at a rate of
18 four to six percent, but this doesn't
19 necessarily, we think, change our long-term
20 strategy and that it presents the opportunity now
21 to really plan for what we can do with these
22 additional revenues in temporarily place in our
23 fund balance as we roll out the solicitation.

24 Our operational timelines as far as
25 releasing a solicitation will start at the end of

1 this calendar year and we'll be making more
2 concrete decisions as to applications and funding
3 awarded amounts that will ultimately be
4 represented in the fiscal year '24 budget, which
5 you can see we do have the plan to spend on and
6 include not as narrowly yet, we will continue to
7 have discussion how to strategize and where that
8 can be specifically placed, but the intent is to
9 put those monies into the amounts that we are
10 formally soliciting in future years.

11 And as Jim indicated, we want to follow a
12 similar model that we just enacted the past five
13 years, where we start with a healthy fund balance
14 and slowly draw down toward the amount that we
15 feel is the safety net or the floor for what
16 would comfortably support a budget that is the
17 size of The Children's Trust. So I think that's
18 a good place to just hit the pause button, if
19 there's any questions.

20 MR. TROWBRIDGE: Thanks, Bill. Any
21 questions for Jim or Bill?

22 (No verbal response.)

23 MR. TROWBRIDGE: So we'll go back to bullet
24 point number one there. Which talks about you as
25 a Board accepting the recommendation of the

1 Finance and Operations Committee. We unanimously
2 voted to set the fiscal year 2022/2023 proposed
3 millage at .5 mills, which is the equivalent of
4 50 cents per \$1,000.00 of property tax value here
5 in Miami-Dade County. So take this as a first
6 motion. Is there a motion to approve the .5?

7 MR. ARSENAULT: So moved.

8 MR. TROWBRIDGE: We have a motion, thank
9 you, Matthew. Is there a second?

10 MR. DUNN: Second.

11 MR. TROWBRIDGE: Second, thank you, Pastor.

12 Any recusals?

13 (No verbal response.)

14 MR. PRESCOTT: Recuse.

15 MR. TROWBRIDGE: Thank you, Judge Prescott.

16 We'll move into discussion. We've had a
17 number of discussion over the last couple of
18 Board meetings as well as probably four or five
19 month's worth of finance meetings, but certainly
20 want to have the floor open for any further
21 discussion regarding how this effects the fund
22 balance, how you see the .5 mills in terms of the
23 additional property value. And what some of our
24 overarching goals are in terms of the RFPs that
25 will be released in the next cycles starting, as

1 you know, very soon here.

2 All right, Ken.

3 MR. HOFFMAN: I would just like to thank
4 both the Finance staff, Bill and his staff and
5 the Finance and Operations Committee with our
6 Chair Mark Trowbridge because I participated in
7 many of the meetings, not all, there's been a lot
8 of work done on this. As Bill said, we chose a
9 few years ago to bring the fund balance down and
10 then balance it out, at the same time trying to
11 do our best to increase the revenues, or increase
12 the budget of what we can put on the streets. So
13 I thank you for a successful budget year again.

14 MR. TROWBRIDGE: Thank you very much. It's
15 a very important part of the work that we do,
16 obviously, and being very transparent in our role
17 as The Trust. I want to thank, of course, echo
18 Ken's comments about all the members of the
19 Finance Committee. Seeing no further discussion,
20 we'll go to a vote. All in favor signify by
21 saying aye.

22 (WHEREUPON, the committee members all
23 responded with "aye.")

24 MR. TROWBRIDGE: Any opposed nay.

25 (No verbal response.)

1 MR. TROWBRIDGE: Motion carries. Thank you
2 very much. The second portion of that, we then
3 move into the Board's review and acceptance of
4 recommendation of the Finance Committee regarding
5 our proposed fiscal year 2022-23 preliminary
6 budget, which included estimates of
7 \$180,868,238.00 of tax revenues, \$189,919,930.00
8 of expenditures and a projected ending fund
9 balance of \$31,931,389.00.

10 Is there a motion to approve the budget as
11 presented?

12 MR. ABRAHAM: So moved, Abraham.

13 MR. DUNN: So moved, Dunn.

14 MR. TROWBRIDGE: Thank you, Pastor.

15 We have a motion and a second, are there any
16 recusals on the budget?

17 (No verbal response.)

18 MR. TROWBRIDGE: Seeing none, moving to
19 discussion. Any discussion on the budget?
20 You've all had a chance to see a little bit of
21 this at the last meeting, but I certainly want to
22 leave it open for conversation. Any follow ups.

23 MR. DUNN: Mark?

24 MR. TROWBRIDGE: Yes, Pastor?

25 MR. DUNN: I just wanted to thank you and

1 the Finance Committee for factoring in and
2 hearing the voices of the Board as we talked
3 about these kinds of issues at the retreat. So I
4 saw that and that moved me to want to support
5 this wholeheartedly.

6 MR. TROWBRIDGE: Thank you, Pastor.

7 Thank you to everyone who participated in
8 those conversations. They certainly were really
9 heard, as Pastor said, I think the staff went
10 back and really did a great job of sharpening
11 their pencils and finding ways to integrate those
12 into our various programs that we fund.

13 Other discussion or questions related to the
14 budget?

15 (No verbal response.)

16 MR. TROWBRIDGE: All right, moving to a
17 vote. All in favor signify by saying aye.

18 (WHEREUPON, the committee members all
19 responded with "aye.")

20 MR. TROWBRIDGE: Motion carries. Thank you
21 very much. Let me remind you of our two TRIM
22 meeting dates. Very important to have all of you
23 here and present for those meetings. They are on
24 September 12 and on September 19. I believe
25 those are at 5:01 p.m. So we look forward to

1 having all of you here and in attendance for
2 those. Very good work, everybody, thank you.

3 We're going to move now into a number of
4 resolutions that the Finance Committee also
5 reviewed on June 30. The first is Resolution
6 2022-66: Authorization to negotiate and execute
7 an agreement with Balsera Communications, a
8 public relations agency, for a term of 12 months,
9 commencing on October 1, 2022, and ending
10 September 30, 2023, to plan and execute public
11 relations campaigns on behalf of The Children's
12 Trust, in a total amount not to exceed
13 \$48,000.00.

14 You'll find this on pages 10 through 12 for
15 further detail. Is there a motion to approve
16 Resolution 2022-66?

17 MS. DONWORTH: So moved, Donworth.

18 MR. TROWBRIDGE: Thank you, Mary.

19 MS. HOLLINGSWORTH: Second, Hollingsworth.

20 MR. TROWBRIDGE: And a second is Pamela?

21 MS. HOLLINGSWORTH: Yes.

22 MR. TROWBRIDGE: Thank you, Pamela.

23 Are there any recusals on this resolution?

24 All right, seeing none, we're going to move
25 into discussion. Just by way of background, of

1 course this is a public relations agency is going
2 to work closely with our communications team to
3 create, manage, and implement the comprehensive
4 media and public relation plan that adherence to
5 our communications strategies. And you can see
6 on page 12, page 10, the rather diverse number of
7 activities that they'll be routing to us as well.

8 And you can see here on page 11, who the other
9 bidders were and why we ended up with Balsera
10 Communications.

11 Any discussion?

12 (No verbal response.)

13 MR. TROWBRIDGE: Seeing none, we'll move
14 into a vote. All in favor signify by saying aye.

15 (WHEREUPON, the committee members all
16 responded with "aye.")

17 MR. TROWBRIDGE: Any opposed nay.

18 (No verbal response.)

19 MR. TROWBRIDGE: The motion carries. Thank
20 you all very much. Moving on to Resolution 2022-
21 67: Authorization for a procurement waiver from a
22 formal competitive solicitation to expend monies
23 to be paid to the SIJ Holdings, LLC d/b/a The
24 McClatchy Company, LLC, parent company of the
25 Miami Herald, for services rendered by the Miami

1 Herald to advertise The Children's Trust's truth
2 in millage rate, board vacancies and other
3 advertisements related to funding announcements,
4 activities, initiatives, events and programs, in
5 addition to the 2023 Silver Knight and Spelling
6 Bee sponsorships, in a total amount not to exceed
7 \$75,000.00, for a term of 12 months, commencing
8 October 1, 2022, and ending September 30, 2023.

9 Is there a motion to support Resolution
10 2022-67.

11 MR. ABRAHAM: So moved, Abraham.

12 MR. TROWBRIDGE: Thank you. Is there a
13 second?

14 MR. PRESCOTT: Second, Prescott.

15 MR. TROWBRIDGE: Thank you, Your Honor. Are
16 there any recusals?

17 (No verbal response.)

18 MR. TROWBRIDGE: All right, so let's move
19 into discussion. Any questions? Of course we
20 need to publish advertisements in the Miami-
21 Herald's newspaper and website to reach a broad
22 audience throughout the year. And of course, you
23 just passed part of those in terms of the TRIM
24 notices.

25 We also are a sponsor of two very well-known

1 programs here in Miami-Dade County in terms of
2 the Silver Knight Spelling Bee sponsorships in
3 addition to other advertisements.

4 Any discussion? Pastor?

5 MR. DUNN: Yeah, Mr. Chairman, I have a
6 question in regards to as it relates to the
7 efforts being made, I know to the Miami Herald,
8 and I believe I raised this question before.
9 What efforts are being made to newspaper outlets
10 like the Miami Times or WMPB or possibly HOT 105,
11 the radio stations, EDR?

12 Because many of constituents in African
13 American community may not read the Miami Herald
14 or may not be privy to these valuable
15 opportunities that we present as a Children's
16 Trust. So my question is, what efforts are being
17 made to those type of publications, particularly
18 like the Miami Times?

19 MR. TROWBRIDGE: Yes, sir, great question.
20 Jim?

21 MR. HAJ: Pastor Dunn, thank you for that
22 question. This reso is just related to the
23 Herald. Last month we brought the resos for the
24 rest of our outreach, I believe it was last
25 month, months get blurred a little bit, for the

1 Haitian outreach, the Spanish radio and all the
2 different media outlets. So, us, Natalia,
3 Ximena, I don't see Ximena. Oh, there's Ximena.
4 Regarding those specific questions, Pastor.

5 MR. TROWBRIDGE: Ximena?

6 MS. NUNEZ: Thank you, Pastor, for your
7 question. So as our CEO mentioned, we have a
8 separate media that targets specifically the
9 community, the Haitian community and the African
10 American community. With them, for example, for
11 the Haitian community we have efforts in five
12 different ready stations.

13 We have VSS Show, which is also radio and
14 digital and we have publications, such as the
15 Floridan and Caribbean Today. And for the
16 African American community, we also have efforts
17 and negotiations and partnerships with Miami
18 Times, Gospel Truth, and other publications. So
19 this is the overall because more at-large, like
20 massive circulation publication, but we do have
21 separate negotiations with our publications to
22 make sure that we get really deep into the
23 community.

24 MR. DUNN: Thank you.

25 MR. TROWBRIDGE: Thank you, Pastor. If I

1 remember correctly, that was last month. And I
2 think we go through various agencies to help us
3 with those ad buys, as with the Herald, I think
4 its direct. Great question. Other questions?

5 (No verbal response.)

6 MR. TROWBRIDGE: Seeing none, we'll move
7 into a vote, if that's all right. All in favor
8 of this resolution 2022-67, please signify by
9 saying aye.

10 (WHEREUPON, the committee members all
11 responded with "aye.")

12 MR. TROWBRIDGE: Any opposed nay.

13 (No verbal response.)

14 MR. TROWBRIDGE: The motion carries. Thank
15 you all very much. Our next resolution is
16 Resolution 2022-68: Authorization to negotiate
17 and execute a service agreement with Cay
18 Industries, Inc d/b/a Print Dynamics to print and
19 prepare for distribution The Children's Trust's
20 trilingual monthly Parenting Our Children
21 newsletter, in a total amount not to exceed
22 \$48,000.00, for a term of 12 months, commencing
23 on October 1, 2022, and ending on September 30,
24 2023. Is there a motion to approve this
25 resolution?

1 MS. GIMENEZ: So moved, Gimenez.

2 MR. TROWBRIDGE: Thank you, Lourdes. Is
3 there a second?

4 MS. FERRADAZ: Second, Ferradaz.

5 MR. TROWBRIDGE: Thank you, Gilda.

6 Are there any recusals?

7 (No verbal response.)

8 MR. TROWBRIDGE: All right, seeing none,
9 we'll move into discussion. Just as a reminder,
10 print dynamics will be responsible for printing,
11 sorting, boxing, labelling, and preparing our
12 monthly newsletter. This is a trilingual
13 publication in English, Spanish, and Haitian
14 Creole, distributed to select sites, including 25
15 yellow box locations, after school programs,
16 childcare centers, faith-based institutions, and
17 community outreach events.

18 And just by way of background, you can see
19 how we received three different bids related to
20 this service. Is there any further discussion?

21 MS. FERRADAZ: I would just like to make a
22 comment for the staff.

23 MR. TROWBRIDGE: Lourdes?

24 MS. FERRADAZ: I read the newsletters and
25 they're very informative. Not just during the

1 pandemic, it was really, my opinion for parents
2 who are home with their children that were not
3 going to school, it gave them great ideas of
4 things to do, activities to follow up with the
5 children, or literacy type of activities. And
6 I'm glad that they're continuing it because it
7 will reach more people besides having the
8 printed, also the digital newsletter. So I just
9 want to thank staff for a job well done.

10 MR. TROWBRIDGE: Thank you, Lourdes. Any
11 further discussion?

12 (No verbal response.)

13 MR. TROWBRIDGE: All right, seining none,
14 we'll move into a vote. All in favor signify by
15 saying aye.

16 (WHEREUPON, the committee members all
17 responded with "aye.")

18 MR. TROWBRIDGE: Any opposed nay.

19 (No verbal response.)

20 MR. TROWBRIDGE: The motion carries. Thank
21 you all very much. We'll now move to Resolution
22 2022-69: Authorization to execute a service
23 agreement with Yellow Box, Inc., to rent and
24 maintain Yellow Box kiosks in a total amount not
25 to exceed \$50,000.00, for a term of 12 months,

1 commencing October 1, 2022, and ending September
2 30, 2023.

3 Is there a motion to approve this
4 resolution?

5 MS. HOLLINGSWORTH: So move it,
6 Hollingsworth.

7 MR. TROWBRIDGE: Thank you, Pamela. Is
8 there a second?

9 MS. FERRADAZ: Second, Ferradaz.

10 MR. TROWBRIDGE: Thank you, Gilda.
11 Are there any recusals?
12 (No verbal response.)

13 MR. TROWBRIDGE: All right, seeing none,
14 we'll move into discussion. Yellow Box kiosks
15 are a highly visible and valuable tool to
16 disseminate information about Trust funded
17 programs throughout the Haitian American
18 community.

19 Funding for yellow box will provide the
20 Children's Trust with access to 25 custom-built
21 displays in the Haitian-American Community and
22 regular restocking of printed resource materials
23 in both English and Haitian Creole. You just
24 heard about one of those in terms of our
25 trilingual newsletter. Is there any further

1 discussion about the Yellow Box program?

2 (No verbal response.)

3 MR. TROWBRIDGE: Seeing none, we'll move
4 into a vote. All in favor of approving the
5 Yellow Box contract, please signify by saying
6 aye.

7 (WHEREUPON, the committee members all
8 responded with "aye.")

9 MR. TROWBRIDGE: Any opposed nay.

10 (No verbal response.)

11 MR. TROWBRIDGE: The motion carries. Thank
12 you all very much. We now move to Resolution
13 2022-70: Authorization to expend up to \$50,000.00
14 for Community Engagement Team support services in
15 the Haitian community with Hermantin Consulting,
16 LLC for a term of 12 months, commencing on
17 October 1, 2022, and ending September 30, 2023.

18 Is there a motion to approve Resolution
19 2022-70?

20 MS. HARRISON: So moved, Harrison.

21 MR. TROWBRIDGE: Thank you very much.

22 DR. BENDROSS-MINDINGGALL: Second.

23 MR. TROWBRIDGE: Thank you for your second.

24 Are there any recusals?

25 (No verbal response.)

1 MR. TROWBRIDGE: Seeing none, moving to
2 discussion. Just as a reminder, this is a
3 partnership with The Children's Trust and
4 Hermantin Consulting. It'll continue to help the
5 Haitian community, Haitian American community
6 design and implement culturally sensitive
7 community driven projects and plans and of course
8 our community engagement team focuses on
9 enhancing neighborhood conditions, building
10 capacity to improve communal environmental
11 factors for youth development. Further
12 discussion?

13 (No verbal response.)

14 MR. TROWBRIDGE: Seeing none, we'll move
15 into a vote. All in favor signify by saying aye.

16 (WHEREUPON, the committee members all
17 responded with "aye.")

18 MR. TROWBRIDGE: Any opposed nay.

19 (No verbal response.)

20 MR. TROWBRIDGE: Motion carries. Thank you
21 all.

22 Resolution 2022-71: Authorization to release
23 a competitive solicitation, in alignment with the
24 board's strategic priorities and projected
25 available funding, for Youth Development After-

1 school and Summer Programs for K-12, for a five-
2 year funding cycle starting August 2023.

3 Is there a motion to approve this
4 resolution?

5 MS. GIMENEZ: So moved, Gimenez.

6 MR. DUNN: Second, Richard Dunn.

7 MR. TROWBRIDGE: Thank you. Thank you,
8 Lourdes. Thank you, Pastor.

9 This is a big one, folks. This is of
10 course, as Jim was talking about, in terms of our
11 budget, this is the first of many of these that
12 will happen as our funding cycles begin again.
13 Moving to discussion, this is going to, of
14 course, be release of a competitive solicitation
15 for youth development, after school and summer
16 programs K-12, you see how those are being
17 released.

18 Estimated release in October 2022, bringing
19 it back here to the Board in April of 2023.
20 Current allocation based on the budget.
21 \$57,216,649.00.

22 And then we're increasing that capacity in
23 the new budget to \$61,216,649.00. You can see in
24 the resolutions on page 22 and 23, all of the
25 various details of what those funding cycles will

1 cover.

2 We have a motion and a second. Any further
3 discussion about the solicitation?

4 MR. DUNN: Mr. Chairman, I have a question
5 that indirectly impacts, it may not be related
6 directly to this, but it's a question in general.
7 I'm, and I'm putting it out in the open because I
8 want to be transparent totally, I'm being
9 overwhelmed at times by individuals who may have
10 contracts with The Children's Trust currently,
11 prior to my arriving, let me put that disclaimer
12 out there.

13 And they are screaming because they say what
14 happens, I don't know if this is related, but
15 maybe someone can help me with this question,
16 they say that the reimbursement process, in many
17 ways, strangles the small CBOs, or the small
18 nonprofits in terms of the turnaround. I'm not
19 totally familiar with that process, but I've been
20 overwhelmed with a preponderance of questions
21 related to that. so I want to put it out in the
22 open.

23 I don't know how that works, but I do know
24 that many times some of the CBOs are individuals
25 who operate the CBOs are the nonprofits. They're

1 screaming because they have, in many instances,
2 boots on the ground, they are qualified in many
3 ways to deal with the climate and the culture of
4 those said children and youth that we're trying
5 to serve, but they are excluded and precluded
6 because of the lack of cash flow to be able to
7 deal with the reimbursement. I guess that's the
8 best question. If I can put it out there.

9 MR. TROWBRIDGE: Thank you, Pastor. Jim?

10 MR. HAJ: Pastor, thank you for that
11 question. So we've heard that a lot. The last
12 several months, and again, my months blur, but we
13 did a provider's survey to hear just that. We've
14 heard that quite a bit. We want to see what is
15 the universe. We sent it to all our providers.
16 We shared that survey with the Board three months
17 ago, four months ago. Since then we've also had,
18 what Ken had talked about, we had provider focus
19 groups. We brought providers in to give us more,
20 besides the survey, let us get into the details
21 and tell us where you're having issues. As far
22 as cash advances, we really only have five
23 providers who have cash advances now and two of
24 them are the big boys. It's really just three
25 small CBOs that we work with.

1 I don't think it's a big problem as everyone
2 stated, but wanted to make sure that we were
3 listening. Then we had the provider groups, we
4 brought individuals in and started listening,
5 what are the areas of concern? And that is what
6 Ken talked about, the fiscal, the Zoom meetings
7 that we've been having, we changed our policies
8 and our plans of how do we do this.

9 We've never had a problem paying people
10 quickly, but sometimes it's cumbersome. And how
11 do we do it and that's what Bill had mentioned
12 earlier today and what we've mentioned in the
13 last couple of months, is how do we continue
14 utilizing technology, making these more
15 efficient, more effective, so that we can
16 compensate people and people can do what they do
17 best, their touchpoints best.

18 They don't have to worry about the backend
19 office, let's make that as easy as possible. And
20 through automation the last year or two, and it's
21 been getting much better, is how do we do that
22 rather quickly. So I'm going to stop there.
23 Juliette or Bill, anyone wants to discuss, but
24 we've had the meetings, we did -- we have very
25 positive comments from the provider meeting,

1 which we had on July, was it July 6? I'm getting
2 my dates -- July 6, regarding all our new fiscal
3 policies and our new manual. And we really did
4 this now to get ready for this next large
5 solicitation.

6 MR. DUNN: Right.

7 MR. HAJ: So if you're still hearing that
8 concern, Pastor, I would like to know -- I think
9 everything we've talked, I've met with many
10 different groups, and everything that they've
11 identified, I think we either have fixed or are
12 in the process of fixing it. Some of them it's
13 not -- you can't just -- it takes us about a year
14 or so to buildout the system to support that.

15 So I think we're well on our way and I think
16 we rectified most of the concerns they have. But
17 if you're still hearing that, I'd like to know.

18 MR. DUNN: Let me see if I can remember what
19 the kind of tone and tenure was. I believe they
20 said that what happens is there is a
21 reimbursement that is up to, I don't know, six
22 months, a year, something like that, help me, I
23 may be off on this. But they said these are
24 current subrecipients who have demonstrated good-
25 faith in working with The Children's Trust and

1 that there's a way that -- the word, the verbiage
2 they used, that they would be afraid, The Trust
3 would be afraid that they may just take the first
4 reimbursement and then move on about business.

5 And then they said they're in it for the
6 long haul. And that the three to six, whatever
7 that timeframe is, I don't know what it is
8 exactly, but its real long and it really
9 strangles the small guy, or the small gal, excuse
10 me.

11 MR. HAJ: Pastor, I think we've rectified
12 most. I could probably tell you the two or three
13 people you're hearing from, because we've been
14 working from them.

15 MR. DUNN: I'm being transparent as much as
16 I can.

17 MR. HAJ: But I think we have, again, I
18 would just hope that the Board and the community
19 just -- we shared the plan, we updated all the
20 concerns. And we also have to be fiscally
21 responsible. So we're not changing, in terms,
22 tax payer money, there's some due diligence that
23 we need to do --

24 MR. DUNN: Understood.

25 MR. HAJ: I think we have worked through the

1 systems and work with our providers, have plenty
2 of opportunity and input to address all of the
3 concerns moving forward. Again, will something
4 pop up or will there be one, possibly. But I
5 think from a systems point of view, we're in very
6 good shape.

7 And as of the July 6 meeting, we have
8 overwhelming positive feedback of our way
9 forward. But I can talk to you one on one and
10 give you some background and others.

11 MR. DUNN: Okay. Thank you. I just wanted
12 to make sure that it was being addressed.

13 MR. TROWBRIDGE: Thank you, Pastor.

14 MR. KIRTLAND: I was just going to add one
15 item, if it's okay, Jim. As far as the systems
16 and the processes, right, everything -- we have
17 that year open and we want to modify our
18 processes and systems to make sure that the lines
19 of communications are clear as possible. I think
20 one aspect of, also what we continuously look to
21 refine is the quality of information receiving
22 process.

23 I think you've also seen The Trust, even in
24 the upcoming budget that we proposed and other
25 resolutions in the past months where we are also

1 putting money into quality improvement for
2 existing providers that maybe are struggling with
3 some of the financial acumen or what it's like to
4 work with The Trust in managing a contract. We
5 also have resources that we put in to expanding
6 our reach in the community, especially when the
7 upcoming solicitation will be released.

8 We know that there's smaller organizations
9 that can be reached, that maybe don't have all of
10 the financial administrative systems and
11 processes in place. We want to make sure that to
12 ensure the quantity but expand the reach that we
13 maybe can offer some resources to expand that
14 reach.

15 I think you've seen that in our Trust
16 academy solicitations that were recently released
17 and selections were made so that we can further
18 assist those that were currently working with,
19 providers that we're currently working with and
20 those that we will hear from soon.

21 MR. DUNN: Thank you.

22 MR. TROWBRIDGE: Thank you. Any other
23 questions? Any other feedback?

24 (No verbal response.)

25 MR. TROWBRIDGE: All right, back to

1 Resolution 2022-71. We'll move into a vote now.

2 All in favor signify by saying aye.

3 (WHEREUPON, the committee members all
4 responded with "aye.")

5 MR. TROWBRIDGE: And opposed nay.

6 (No verbal response.)

7 MR. TROWBRIDGE: Motion carries. Thank you.

8 Q

9 Next we have Resolution 2022-72: Amend the
10 following resolutions to reflect a change in

11 agency ownership from Institute for Child and
12 Family Health, Inc. to Cayuga Home for Children,
13 Inc, d/b/a Cayuga Centers.: (1) resolution #2022-
14 38, granting authorization to execute contracts
15 with 81 providers for high-quality after-school
16 and summer programming for elementary school
17 children; (2) resolution #2022-45, granting
18 authorization to execute contracts with 40
19 providers, to deliver evidence-based parenting
20 services.

21 Is there a motion to approve this
22 resolution?

23 MS. DONWORTH: So moved, Donworth.

24 MR. TROWBRIDGE: Thank you, Mary. Is there
25 a second?

MS. KENDRICK-DUNN: Second, Kendrick-Dunn.

1 MR. TROWBRIDGE: Thank you, Tiombe. So this
2 resolution, just so you're clear, is really sort
3 of a ministerial change. The pending merger is
4 in its final stages of closing, but is expected
5 sometime in the middle of this month. To the
6 latter part of this month. I don't think we have
7 to recognize any recusals, correct? We discussed
8 that, I know, in Finance.

9 MS. LOBRINKSKI: Right, unless there's a
10 specific recusal to this organization.

11 MR. TROWBRIDGE: Perfect. All right. So we
12 have a motion and a second. I don't think there
13 were any recusals, correct?

14 Any further discussion on this?
15 Judge?

16 MR. PRESCOTT: Just a question, we're doing
17 it because they changed their name, correct?
18 Changed ownership?

19 MR. TROWBRIDGE: Changed ownership, yup.
20 Correct. Thank you for the clarification. All
21 right, seeing no further questions, we'll move
22 into a vote. All in favor signify by saying aye.

23 (WHEREUPON, the committee members all
24 responded with "aye.")

25 MR. TROWBRIDGE: The opposed nay. The

1 motion will carry. Thank you all for that.

2 Our final resolution, Resolution 2022-73:

3 Authorization to negotiate and execute a contract
4 with The Center for Social Change Inc., for match
5 funding for the Community Based Care Alliance of
6 Miami-Dade County (CBC Alliance), in a total
7 amount not to exceed \$64,000.00, for a term of 12
8 months, commencing October 1, 2022, and ending
9 September 30, 2023.

10 Is there a motion to approve this resolution?

11 DR. KENDRICK-DUNN: So moved, Kendrick-Dunn.

12 MR. TROWBRIDGE: Do we have a second?

13 DR. BENDROSS-MINDINGALL: Second.

14 MR. TROWBRIDGE: Thank you very much,
15 Victor. Sorry, ma'am, we have a second. Is
16 there any recusals?

17 MS. FERRADAZ: Recusal, Ferradaz, I'm a
18 member of the board of the CDC Alliance.

19 MR. TROWBRIDGE: Thank you, Gilda. Thank
20 you for telling us all the details. Any other
21 recusals?

22 MS. DONWORTH: I'm going to recuse. In the
23 past, we've been on the board, I'm not sure what
24 the difference is, but just to be on the safe
25 side.

1 MR. TROWBRIDGE: All right. Out of an
2 abundance of caution, Donworth recuses. Any
3 other recusals?

4 (No verbal response.)

5 MR. TROWBRIDGE: All right, moving to
6 discussion. So just sort as a reminder, this is
7 not our first rodeo with this resolution. Our
8 Children's Trust has provided annual funding to
9 the community-based Care Alliance for Miami-Dade
10 County to support staff and operational cost.
11 The Center for Social Change will serve as the
12 fiscal agent and I think there was one other
13 change. United Way used to serve as the fiscal
14 agent, but indicated that that service will end
15 at the end of this fiscal year. Discussion?

16 (No verbal response.)

17 MR. TROWBRIDGE: We have our recusals.
18 Moving to a vote. All in favor of 2022-73,
19 signify by saying aye.

20 (WHEREUPON, the committee members all
21 responded with "aye.")

22 MR. TROWBRIDGE: Any opposed nay.

23 (No verbal response.)

24 MR. TROWBRIDGE: Motion will carry. Great
25 job, everybody. Thank you all very much.

1 Thanks again for all of your good work as we
2 discussed the millage, the budget in these
3 resolutions. Thank you.

4 Mr. Chairman.

5 MR. HOFFMAN: Thank you, Mark. Okay, at
6 this time we're going to roll back into the
7 agenda and recognize a representative Fernandez-
8 Barquin for his service on the Board. For those
9 of you who've been on the Board for more than a
10 couple of years, it seems like we're rotating
11 Board members constantly and it is true,
12 certainly with the Dade legislation, we've seen
13 people come and go every couple of years, but we
14 appreciate your service. We know that both in
15 this room or virtually for the last couple of
16 years, as well as at the legislature, you've
17 represented well the children and families of
18 Miami-Dade County. So thank you. We know your
19 continuing service to the county as well and the
20 Public Health Trust, and I think we intersect
21 clauses there for quite frequently. So again,
22 thank you for your service.

23 Jim, I'll let you as well.

24 MR. HAJ: Mr. Chair, thank you.

25 Representative, thank you very much for your

1 service on the Finance Committee, on this Board,
2 what you do at the state level. All the service
3 for the last two years on the Board has been
4 incredible, but at the state level, whenever we
5 bring kids up there, whenever we have an ask,
6 whenever we need a supporter in Tallahassee, the
7 Representative is always been there.

8 And locally. And the friendship and the
9 support that you've given to this Board and
10 myself and this team, you know, we're saying
11 goodbye, but we'll be seeing you quite a bit.
12 And we know we have a supporter in Tallahassee
13 with you and thank you and good luck on the
14 Public Health Trust Board. It seems like the
15 Trust Board is the first stop and it's a great
16 training route, because everybody leaves here to
17 go to the Public (crosstalk).

18 MR. HOFFMAN: They leave here well trained.

19 MR HAJ: But, thank you, sir. Thank you for
20 what you do with this community. Thank you for
21 what you've done for children and families in
22 this community. And we have a small token of
23 our appreciation, if you can come up.

24 MR. FERNANDEZ-BARQUIN: I just want to thank
25 all of you. It's been an absolute honor and a

1 pleasure to serve with you all. My office is
2 always open in Tallahassee, if you guys are ever
3 up there. My dedication to helping children
4 strive will absolutely continue and I leave you
5 all in very good hands with my good friend, Alex
6 Rizo. So thank you very much.

7 MR. HOFFMAN: Okay, and with that, I'll turn
8 it over to Jim for the CEO report.

9 MR. HAJ: Mr. Chair, just for -- the monthly
10 meeting report is on page 30 to 35, just to
11 highlight the great work that our communications
12 department has been doing in the past month in
13 getting the Trust out there. The member report
14 is on page 36, as well as the CEO report is on
15 page 37. And we're very excited about Expo.
16 We've been talking about Expo for years, for the
17 whole year, and it's like, we thought it was far
18 away, but it started -- it's this weekend. So
19 Saturday is the first Expo at the Wolfson campus
20 from 10:00 a.m. to 3:00 p.m. Sweet Homes down
21 south will be July 30, and then August 6. So
22 the next three Saturdays we'll be in the central
23 part of town, the south, and the north.
24 Please, if you would like to attend, let us
25 know, so we have a paring spot for you and make

1 sure that we have somebody there to greet you.
2 Let us know. We've been getting RSVPs from
3 community leaders, as well as some of our Board
4 members. But please let us know via email or
5 just call us so we can have a parking spot
6 reserved. And as Mark mentioned earlier, TRIM I
7 and TRIM II are coming up September 12 and 19
8 and we must have a quorum, so please mark your
9 calendars. We appreciate you being in
10 attendance.

11 Chair, thank you.

12 MS. FERRADAZ: A quick question. In the
13 newsletter, you were asking for volunteers and
14 there's community hours given for the students
15 that go to the Expo. Are we reaching out to
16 athletic directors or directors at the high
17 schools to try to recruit some of these
18 students?

19 MR. HAJ: I'm not sure what went out, we've
20 been working with Miami-Dade public schools
21 quite a bit and they sent out to the weekly
22 briefings all the information. I can ask Ximena
23 specifically regarding working with the high
24 schools, or Natalia.

25 MS. ZEA: Thank you. So, our summer youth

1 interns are going to be some of the shining
2 stars at the upcoming expos and also our YAK.
3 We have YAK participants who've signed up in
4 bulk to participate and to volunteer.

5 We have a great relationship with the school
6 system and they're promoting this as well. And
7 they have 10 different booths to be available
8 there and they've been actively recruiting
9 families to come out. So, it's been good all
10 the way around, but we will definitely have some
11 youth presence at the family expo.

12 MR. DUNN: Great media job. Every time I
13 turn the television on, I see something about
14 the expo.

15 MR. HOFFMAN: Okay, with that, enjoy the
16 rest of your summer. We will meet, as Jim said,
17 for the TRIM, before the TRIM I meeting there is
18 a Board meeting at 4:00 o'clock on September 12.
19 So have a great summer.

20
21 (Whereupon, at 4:55 p.m., the meeting was
22 adjourned.)
23
24
25

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August 19, 2022