



Board of Directors Meeting

January 18, 2022

THE CHILDREN'S TRUST BOARD OF DIRECTORS
COMMITTEE MEETING

"IN PERSON QUORUM WITH SOME VIRTUAL ATTENDANTS"

AMENDED

The Children's Trust Board of Directors Committee Meeting was held in teleconference via Zoom Webinar on January 18, 2022, commencing at 4:00 p.m., at 3250 Southwest 3rd Avenue, United Way, Ryder Conference Room, Miami, Florida 33129. The meeting was called to order by Kenneth Hoffman, Chair.

**CERTIFIED
ORIGINAL**

COMMITTEE MEMBERS:

Kenneth C. Hoffman, Chair

Pamela Hollingsworth, Vice Chair

Karen Weller, Secretary

Dr. Edward Abraham

Dr. Magaly Abrahante (zoom)

Laura Adams (zoom)

Matthew Arsenault

Dr. Daniel Bagner

Hon. Dorothy Bendross-Mindingall (zoom)

Constance Collins

Morris Copeland (zoom)

Victor Diaz-Herman

1 COMMITTEE MEMBERS (Continued):
2 Mary Donworth
3 Rev. Richard P. Dunn II
4 Gilda Ferradaz
5 Lourdes P. Gimenez (zoom)
6 Valrose Graham
7 Mindy Grimes-Festge
8 Dr. Malou C. Harrison
9 Dr. Tiombe-Bisa Kendrick-Dunn (zoom)
10 Marissa Leichter
11 Alexandra Martin (zoom)
12 Annie R. Neasman
13 Hon. Orlando Prescott
14 Javier Reyes
15 Sandra West
16 Leigh Kobrinski (zoom)
17
18 STAFF:
19 Bevone Ritchie
20 Carol Brogan
21 Dane Minott
22 Diana Beltre
23 Elleleanor Eng
24 Felix Becerra
25 Grettel Suarez

1 STAFF (Continued):
2 Imran Ali
3 Jacques Bentolila
4 James R. Haj
5 Jennifer Ulysse
6 Joanna Revelo
7 Juana Leon
8 Juliette Fabien
9 Kristin Hart
10 Lisete Yero
11 Lori Hanson
12 Marden Muñoz
13 Michelle Lopez
14 Muriel Jeanty
15 Natalia Zea
16 Rachel Spector
17 Sheryl Borg
18 Susan Marian
19 Tatiana Canelas
20 Wendy Duncombe
21 William Kirtland
22 Ximena Nuñez
23
24 GUESTS:
25 Lindsey Linzer

1 GUESTS (Continued):
2 Harvey Rodriguez
3 Corina Febres
4 Okezi Otovo
5 Averill Obee
6 Deldra Owens
7 DaVenya Armstrong
8 Claudia Sarabia
9 Carol Gustafson
10 Wendy Salomon
11 Fiorella Christie
12 Kerry Allen
13 Ruby Natale
14 Elizabeth Erban
15 Tania Ramirez
16 Antonio Drayton
17 Belkis Torres
18 Lianet Ripoll
19 Nicole Bortnik
20 Maite Schenker
21 Melissa Gonzalez
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P R O C E E D I N G S

MR. HOFFMAN: Good afternoon, everybody. We're going to start the meeting. Before I start the meeting, I'd like to ask everyone who is attending virtually to please keep your cameras on and your microphone off unless you're speaking. In addition, for those of us who are present here, please make sure to turn your microphone on when you speak and off when you're not.

As in the past, we had an executive committee meeting scheduled in the event we did not obtain an in person quorum for this meeting. We do have an in person quorum. So the Executive Committee Meeting, it was also scheduled for 4:00 o'clock, is hereby cancelled.

With the new year, we have quite -- a lot of activity to report regarding our board of directors. First, I'm happy to announce that two of our board of directors have been reappointed by their respective organizations. The Honorable Dorothy Bendross-Mindingall has been reappointed as representative of Miami-Dade County School Board. And Representative Juan Fernandez Barquin has been reappointed by the Miami-Dade Legislative Delegation Chair. Also, just so you're aware, the terms of two of our gubernatorial

1 appointees, Tiombe Bisa Kendrick-Dunn and Lourdes
2 Gimenez are up. They'll continue to serve on the
3 board until their successors are appointed by the
4 governor. As contemplated by the ordinance, they
5 created The Children's Trust, The Miami-Dade Board of
6 Commissioners has sent nominees up to the governor,
7 they sent actually 22 in total nominees, including
8 Tiombe and Lourdes. Speaking of Tiombe, some of you
9 may remember that at the end of last year she defended
10 her doctoral thesis. A long time school psychologist
11 she was recently appointed as an instructional support
12 specialist in the department of exceptional student
13 education for the Miami-Dade Public Schools.

14 Congratulations, Tiombe.

15 DR. KENDRICK-DUNN: Thank you.

16 MR. HOFFMAN: Congratulations also to Annie
17 Neasman for being recognized as a Thought Leader in
18 the 2022 edition of Invest Miami, which is an annual
19 publication that reviews the key issues facing Miami-
20 Dade County's economy. Annie was interviewed on the
21 impact of the pandemic on vulnerable populations in
22 Miami.

23 Congratulations, Annie.

24 Just to point out, that our CEO Jim Haj, was also
25 interviewed in the same publication about initiatives

1 that were spearheaded by The Children's Trust to
2 address the effects of the pandemic.

3 Congratulations, Jim, as well.

4 Our own Constance Collins was featured during the
5 holiday season on the MBA Today Show, as well as on
6 local news. She was given the opportunity to
7 highlight nationally the work of Lotus House, and she
8 was the grateful recipient, during that program, of
9 hundreds of toys that were donated to their resident
10 children.

11 Congratulations, Constance.

12 And finally, as some of you may be aware, Magaly
13 Abrahante will be retiring from the school system in
14 March of this year. Her replacement, Sylvia Diaz, who
15 serves as the chief academic officer in the Office of
16 Academics and Transformation in the Miami-Dade Public
17 Schools will replace Magaly effective April 1, 2022.
18 So Magaly will be with us until that point in time.
19 We'll have the benefit of her experience and wisdom
20 for just a few more meetings and then we'll send her
21 off. That's news about the record.

22 So for the ninth straight year, I don't see Bill
23 Kirtland here, but our Trust Annual Comprehensive
24 Financial Report has been awarded the Government
25 Finance Officer Association's Certificate of

1 Achievement for Excellence in Financial Reporting. I
2 want to congratulate Bill Kirtland, the entire finance
3 team, as well as Mark Trowbridge, in our entire
4 finance committee, for helping out the finance team.

5 Mark, I don't know if Mark Trowbridge is on the
6 phone, if you wanted to say something to the team.

7 Okay, I guess not. And then one other
8 announcement, Jim will mention it at the end of the
9 meeting, our annual board retreat will be held in lieu
10 of our next board meeting on February 3rd. For those
11 of you who have been to the retreats before, this is
12 our opportunity to take a deeper dive into some of our
13 initiatives, as well as to help guide our staff on
14 some priorities as we head into a new funding cycle.
15 I hope all of you will be able to make it, either in
16 person or virtually, I think it's a really important
17 time for our board to participate.

18 With that, we will open the meeting.

19 Muriel, do we have any public comments?

20 MS. JEANTY: Mr. Chair, we don't have any public
21 comments. Thank you.

22 MR. HOFFMAN: Thank you.

23 Okay, I'll turn it over to Karen Weller, our
24 secretary, for the minutes of the last meeting.

25 MS. WELLER: Thank you, Mr. Chair.

1 The board of directors met on Monday, November
2 15, 2021. The meeting minutes are in your packets and
3 can be found on page 5. Hopefully everyone has had an
4 opportunity to review.

5 May I please have a motion?

6 DR. BAGNER: So moved, Bagner.

7 MR. DUNN: Second, Richard Dunn.

8 MS. WELLER: Thank you.

9 All in favor?

10 (WHEREUPON, the committee members all responded
11 with "aye.")

12 MS. WELLER: Opposed?

13 (No verbal response.)

14 MS. WELLER: Motion carries.

15 Back to you, Mr. Chair.

16 MR. HOFFMAN: Thank you.

17 I'll turn it over to Dr. Daniel Bagner for the
18 nominating committee report.

19 DR. BAGNER: Thank you, Mr. Chair.

20 Good afternoon, everyone. Happy New Year. The
21 nominating committee met just prior to this board
22 meeting and we are recommending the present slate of
23 officers to serve another term. Just so you all are
24 aware, an email was initially sent out to the board on
25 November 16, soliciting applicants for officers of the

1 board and the deadline closed on December 10. And the
2 present officers holding positions, Chair Ken Hoffman,
3 Vice Chair Pamela Hollingsworth, Treasurer Mark
4 Trowbridge, and Secretary Karen Weller all express
5 interest in serving another term. And some board
6 members also nominated the entire slate to serve
7 again. There were no other applicants and the
8 nominating committee, as I said, just met and
9 unanimously recommended that the present slate of
10 officers serve another term.

11 So with that, can I have a motion to --

12 MR. DUNN: So moved, Richard Dunn.

13 MS. LEICHTER: Second, Leichter.

14 DR. BAGNER: Any recusals?

15 (No verbal response.)

16 DR. BAGNER: Any discussion?

17 (No verbal response.)

18 DR. BAGNER: Okay, with that, all those in favor
19 of the current slate of officers continuing to serve
20 another term?

21 (WHEREUPON, the committee members all responded
22 with "aye.")

23 DR. BAGNER: Any opposed?

24 (No verbal response.)

25 DR. BAGNER: Great. Approval passes unanimously.

1 Thank you, Mr. Chair.

2 MR. HOFFMAN: Thank you.

3 I'd like to say personally that it is and
4 continues to be an honor to serve this board as chair.
5 It's -- just to be in the room with the collective
6 wisdom and experience in dealing with the issues in
7 children of Miami-Dade County, it's awesome. I also
8 think that -- I thank you for also appointing my co-
9 executive officers, because I think we have a great
10 team. And also building the leadership for the
11 future. So thank you, and thank you all for your
12 service.

13 With that, we'll move on to -- we had an
14 executive committee meeting on December 13 to consider
15 one resolution. And I will introduce the resolution
16 and ask Jim to give a little background on it.

17 The resolution is Resolution 2022-18:
18 Authorization to negotiate and execute a funder
19 collaboration agreement with The Miami Foundation, as
20 the fiscal agent for Help the Helpers, in a total
21 amount not to exceed \$150,000.00 for a term of 9
22 months, commencing on December 15, 2021, and ending
23 September 15, 2022.

24 And for that I would like a motion to ratify the
25 executive committee's approval for that resolution.

1 PER MURIEL JEANTY:

2 (Thereupon, the following proceedings were heard
3 off record)

4 DR. ABRAHAM: So moved, Abraham

5 (Thereupon, the following proceedings were heard
6 on record)

7 DR. HARRISON: So moved, Harrison.

8 MR. HOFFMAN: Okay. We'll take Harrison as a
9 second, then. Thank you.

10 Jim, do you want to give a little bit of a
11 background.

12 MR. HAJ: Mr. Chair, thank you. And I thank the
13 executive committee for coming together in December.
14 We did not have a board meeting scheduled, but there
15 are a variety of funders, and this had occurred in
16 West Palm Beach in Broward. We got together with our
17 local funders and I'm going to name a few, United Way,
18 The Luca Foundation, the Perez Family Foundation, the
19 Miami Foundation, the Health Foundation of Florida,
20 and Allegheny, as well as some others to combine some
21 money to really help the frontline workers. And why
22 we have an executive committee is we wanted the money
23 to go out for the holidays. These are people who
24 worked year-round on -- these are frontline staff
25 doing God's work at the -- at a very difficult

1 time/year. So we pulled \$550,000. Our contribution
2 was \$150,000. And I think last count was 550, maybe a
3 little more than some other small donations came in.
4 But to pull the money -- and the money went out for
5 the holidays and they got into the frontline workers
6 hands before the New Year. So we're very proud to
7 work with a collaborative and get everybody together
8 at a very quick pace within three weeks. We got the
9 collaborative, we got the money, and we got it
10 distributed. So I want to thank Natalia, the team,
11 the community engagement folks, and many others, and
12 finance, getting this moving so we get the check cut
13 and get this distributed. It's something we should be
14 very proud to support, people who are doing the
15 greatest work. Thank you.

16 Mr. Chair.

17 MR. HOFFMAN: And I would also thank the staff.
18 One of the things, that when this initiative came up,
19 we wanted to make sure is that although it's a
20 community wide initiative, there wouldn't have
21 necessarily been sufficient funding to make an impact
22 on all of our providers as well, so when the Trust
23 came and said we'd like to participate in that, we
24 wanted to make clear and sure that our providers, our
25 frontline employees, our providers were able to

1 participate in the initiative as well.

2 Pam?

3 MS. HOLLINGSWORTH: If I may, Mr. Chair, and
4 thank you, Jim. I'm just really excited about this
5 opportunity. I think it's, like it's long overdue in
6 terms of recognition for the frontline workers. As we
7 all know, our frontline workers in the field of early
8 childhood were left out of the executive order,
9 initially in the pandemic. But I do want to let all
10 of you know that, and many of you probably already do
11 know, that there is legislation pending now that would
12 identify early learning staff as frontline workers in
13 the event of some kind of catastrophic event happening
14 in the future, they would be protected and receive
15 ultimately the same kinds of perks, or recognition, I
16 should say, more eloquently, that their colleagues
17 enjoy. So very excited to vote with this.

18 MR. HOFFMAN: Thank you. Any other questions,
19 comments?

20 FEMALE VOICE: Yes, I just want to say thank you
21 for that initiative. Our homeless shelter workers
22 were included in these grants and I can tell you, I
23 have never heard quite such joy come out when we
24 announced that they were getting \$50 gift cards at
25 holiday time. It really made such an impact. And so

1 thank you so much.

2 MR. HOFFMAN: Thank you.

3 Anyone else?

4 (No verbal response.)

5 MR. HOFFMAN: All those in favor?

6 (WHEREUPON, the committee members all responded
7 with "aye.")

8 MR. HOFFMAN: Any opposed?

9 (No verbal response.)

10 MR. HOFFMAN: I don't think there's a need for
11 recusal in this particular motion.

12 Did somebody have a comment or no?

13 MR. DUNN: Mr. Chair?

14 MR. HOFFMAN: No more, okay. Thank you,
15 everybody. With that, I'm going to turn it over to
16 Gilda Ferradaz to give our Finance and Operations
17 Committee report. Thank you, Gilda.

18 MS. FERRADAZ: Thank you, Mr. Chair. The Finance
19 and Operations Committee met on January 6. And we
20 have five resolutions up for the board's consideration
21 today.

22 Resolution 2022-19: Authorization to negotiate
23 and execute a contract renewal with Armstrong Creative
24 Consulting, Inc., for event planning services, in a
25 total amount not to exceed \$290,000.00, for a term of

1 nine months, commencing retroactively on January 1,
2 2022, ending on September 30, 2022, with three
3 remaining 12-month renewals.

4 May I have a motion for discussion purposes?

5 PER MURIEL JEANTY:

6 (Thereupon, the following proceedings were heard
7 off record)

8 DR. ABRAHAM: So, moved, Abraham

9 (Thereupon, the following proceedings were heard
10 on record)

11 MS. WELLER: Second, Weller.

12 MS. FERRADAZ: All those in favor?

13 (WHEREUPON, the committee members all responded
14 with "aye.")

15 MS. FERRADAZ: Any opposed?

16 (No verbal response.)

17 MS. FERRADAZ: The motion passes.

18 I understand that there was a presentation about
19 these resolutions that we want to do at this time?

20 MR. HAJ: Madam Chair, we got a quick
21 presentation from communications that ties it into
22 several of these resos, so if I may turn it over to
23 Gimenez to give a brief presentation. I just want to
24 remind everybody, the Trust is -- we're going into our
25 20-year, so we have a lot of things planned this year,

1 this upcoming year, in terms of marketing and
2 promotion, celebrating the 20 years as the Trust.

3 Ximena?

4 MS. NUNEZ: Thank you, Jim.

5 So, good afternoon, and thank you very much for
6 joining us today. Today I'll be sharing, as Jim
7 mentioned, some of the highlights that we accomplished
8 last year in 2021. 2021 was a year that brought
9 challenges through the pandemic but still we were able
10 to accomplish a lot of things. In June 2020, we
11 conducted a brand awareness study and we got results
12 that supported the great work that we have done with
13 our creative and media agencies in the last three
14 years. The Trust brand awareness increased from 67
15 percent in 2018 to 73 percent in 2021. And our brand
16 favorability increased from 74 percent in 2018 to 93
17 percent in 2021. Additionally in 2021, we also
18 enrolled over 20,000 children in The Children's Trust
19 book club, bringing a total of children enrolled into
20 this program up to 38,000 children as of today.

21 Additionally, we continue strengthening our
22 relationship with BOMA, The Black Media Alliance, to
23 make sure that we're credible not only when reaching
24 to our community, but also in supporting our
25 community. As a result of this great partnership, we

1 are currently advertising with six members of the BOMA
2 Alliance. Definitely the silver lining in 2021 was
3 the Family Expo. We were able to switch from one
4 large event to four smaller events in neighborhood
5 events, allowing us to be definitely closer to the
6 community. Some highlights from last year's family
7 expo, as you all remember, it was four events located
8 in Cutler Bay, Miami Gardens, Downtown, and Doral. We
9 had nearly 5,000 people that attended the events, 189
10 exhibitors, 169 volunteers between staff and external
11 volunteers. The UM mobile unit provided 212 vaccines
12 and 60 COVID tests to children. Thanks to our
13 partnership with the Miami Dolphins, we -- 1,253 meals
14 were distributed, free meals were distributed at the
15 Miami Gardens event. We distributed over 1,300
16 headsets and 1,600 backpacks.

17 Now I want to invite you to watch a short video
18 about the Family Expo.

19 (Thereupon, video was played.)

20 MS. NUNEZ: So The Children's Trust, the Family
21 Expo last year was a great success thanks to the
22 execution Armstrong Creative. The creativity and
23 strategy dealership from Agencia Central, media
24 services from WOW and Armstrong Creative, the
25 community outreach in helping us securing

1 partnerships, local partnerships, Armstrong Creative.
2 And definitely I have to thank, for the passion,
3 dedication and hard work, all of the entire Trust
4 staff.

5 So what is ahead of us in 2021? We're definitely
6 going to continue supporting our initiatives such as
7 the book club, the parent club, Thrive By Five, Miami
8 Heart Gallery, just to mention a few. We're also
9 going to continue supporting and hosting our signature
10 events, Champions for Children, Family Expo, and Young
11 Talent Big Dreams. But definitely, as Jim mentioned,
12 our top priority this year is our 20th Anniversary.
13 We're going to be working on a comprehensive plan.
14 We're definitely sharing more with the board in the
15 few weeks, more details about the plan. So thank you
16 very much. I want to thank the board of directors for
17 your support with this resolution. And if you have
18 any questions, please let me know. Thank you.

19 DR. BAGNER: Chair, quick question. I was just
20 wondering if you keep track of how much uptake in
21 services are gained by families from it? Do we have
22 any information about whether or not families see
23 something at the expo and then go and then join that
24 or participate in that service?

25 MS. NUNEZ: No, as far as I'm concerned right

1 now, we don't, but its definatley something that we
2 can look -- we do -- we are keeping tracking with UTS,
3 that's how we're going to like tracking how -- we
4 have-- in the programs, but not necessarily with the
5 family expo. But its definatley something that we can
6 look into.

7 MALE VOICE: Is this a point to ask a question
8 about the resolutions as well?

9 MR. HAJ: We will be going through resos now.

10 MALE VOICE: Okay. That's fine, I'll ask it
11 then.

12 MR. DUNN: I just wanted to say, excellent
13 presentation. The smiles on everyone's faces tells
14 the whole story. And it's holistic. If I were in
15 church, I'd have to say, "amen."

16 MS. NUNEZ: Thank you.

17 FEMALE VOICE: As a participant in the expo, I
18 can tell you that we saw a -- about a 10 percent
19 increase in the number of people joining our
20 newsletter, which is what we were promoting at that
21 event. So yes, there is an impact of that family
22 expo.

23 FEMALE VOICE: Through the chair, I also want to
24 commend The Children's Trust leadership and staff for
25 the programming, particularly the expo. I had the

1 opportunity to attend the expo at the -- at the
2 Downtown History Miami and, you know, this is true
3 equity at its best. When we take our resources, this
4 expo to our communities, it really expands the
5 capacity for families to attend, participate and to
6 engage with the resources that we have to offer. And
7 we should never assume that families are able to
8 travel long distances to engage with these resources.
9 And so kudos that we took these to the communities.
10 And I hope that this is something that we're
11 considering long-term, particularly this year, in
12 2022, to again have these expos not just in one place,
13 but certainly in various places and even that drive-
14 thru expo, I thought was absolutely wonderful, given
15 the circumstances of the pandemic and given that it
16 was another way for families to be able to participate
17 and benefit from the resources that we have to offer.
18 So, kudos, and looking forward to the continuation of
19 all of our programming, particularly the expo. Thank
20 you.

21 MR. HOFFMAN: Thank you.

22 Back to you, Gilda.

23 MS. FERRADAZ: Thank you, Ximena, for the great
24 presentation and for all the positive comments that
25 we've heard.

1 Jim, congratulations to you and the whole team.

2 Resolution 2022-20: Authorization to negotiate
3 and execute contract renewals for advertising
4 creative, media buying, and community outreach
5 services, in a combined total amount not to exceed
6 \$2,015,000.00, for a term of 12 months, commencing
7 October 1, 2022, and ending on September 30, 2023,
8 with one remaining 12-month renewal.

9 DR. KENDRICK-DUNN: So moved, Kendrick-Dunn.

10 MS. FERRADAZ: Dr. Abraham and Tiombe Kendrick-
11 Dunn. Okay, discussion, any questions or discussion?

12 MALE VOICE: Yeah, I just have a generic
13 question, actually about all the -- hopefully these
14 events take place, but just in case they don't, they
15 have to be virtual again. I assume, this is just
16 clarification, I assume there are escapes for us in
17 terms of any kind of financial obligations.

18 MS. FERRADAZ: Yeah, that actually happened.
19 Jim? That actually happened before.

20 MR. HAJ: We put safeguards in place for all
21 these events. Whether the cancellation or if we have
22 to pivot into a different type of event.

23 MALE VOICE: Yeah, I assumed. Just wanted to be
24 sure.

25 MS. FERRADAZ: In 2020 that happened, right?

1 MR. HAJ: Yeah.

2 MR. DUNN: Mr. Chair?

3 MR. REYES: Recusal, Reyes. Relationship with
4 WOW.

5 MR. DUNN: Bomer, I believe it was, what
6 coalition does that consist of in a quick and skinny
7 list of some media --

8 MS. NUNEZ: So there's basically an alliance
9 between different local organizations and media
10 outlets that are owned by owners. So we include the
11 Gospel Truth, Miami Times, and different outlets.

12 MR. DUNN: Okay, perfect. Thank you.

13 MS. FERRADAZ: We have one recusal. Any other
14 recusals? Any other discussion, questions?

15 (No verbal response.)

16 MS. FERRADAZ: Hearing none, all those in favor?

17 (WHEREUPON, the committee members all responded
18 with "aye.")

19 MS. FERRADAZ: Any opposed?

20 (No verbal response.)

21 MS. FERRADAZ: Motion passes.

22 Resolution 2022-21: Authorization for a
23 procurement waiver from a formal competitive
24 solicitation for catering services at the 2022
25 Champions for Children event and to expend a total

1 amount not to exceed \$45,000.00 of the already
2 approved \$150,000 budget with DoubleTree by Hilton
3 Miami Airport Convention Center to host and cater the
4 2022 Champions for Children event.

5 May I have a motion and a second, please?

6 DR. KENDRICK-DUNN: So moved, Kendrick-Dunn.

7 PER MURIEL JEANTY:

8 (Thereupon, the following proceedings were heard
9 off record)

10 MS. HOLLINGSWORTH: Second, Hollingsworth

11 (Thereupon, the following proceedings were heard
12 off record)

13 MS. FERRADAZ: Thank you. Any discussion,
14 questions? Any recusals?

15 (No verbal response.)

16 MS. FERRADAZ: Hearing none, all those in favor?

17 (WHEREUPON, the committee members all responded
18 with "aye.")

19 MS. FERRADAZ: Any opposed?

20 (No verbal response.)

21 MS. FERRADAZ: The item passes, thank you.

22 MR. HAJ: Madam Chair, if I may? I just want to
23 let -- the save the date will be going out today to
24 your calendars. It is May -- Ximena, one more time,
25 remind me?

1 MS. NUNEZ: May 24.

2 MR. HAJ: May 24. It's our Champions for
3 Children. As you know, we already voted on our
4 Champions for Children and our programs of the year
5 last year it got cancelled, so we're just waiting for
6 the event. So the save the date is May 24. We hope
7 we have all the board members and if everything goes
8 well, we should have over 1,000 people in attendance,
9 depending on what happens.

10 MS. FERRADAZ: Thank you, Jim.

11 Resolution 2022-22: Authorization to enter into a
12 purchase agreement with Edward Delatorre LLC dba
13 Monsters Ink for Trust-branded promotional items in a
14 total amount not to exceed \$37,334.08 for a term of
15 nine months commencing retroactively on January 1,
16 2022, and ending on September 30, 2022.

17 May I have a motion?

18 PER MURIEL JEANTY:

19 (Thereupon, the following proceedings were heard
20 off record)

21 DR. ABRAHAM: Second, Abraham

22 (Thereupon, the following proceedings were heard
23 on record)

24 DR. KENDRICK-DUNN: So moved, Kendrick-Dunn.

25 MS. FERRADAZ: Thank you. Any recusals?

1 (No verbal response.)

2 MS. FERRADAZ: Any discussion or questions?

3 (No verbal response.)

4 MS. FERRADAZ: Hearing none, all of those in
5 favor?

6 (WHEREUPON, the committee members all responded
7 with "aye.")

8 MS. FERRADAZ: Any opposed?

9 (No verbal response.)

10 MS. FERRADAZ: The item passes. Thank you.

11 Resolution 2022-23: Authorization to accept a
12 three year \$215,000.00 grant award from the Florida
13 Children's Council, funded by the Helios Education
14 Foundation, to support Trust staff and consultant
15 support for data, program evaluation, and
16 dissemination of results as part of The Trust's
17 innovative partnership approach to enhance summer
18 learning, and authorization to execute any required
19 agreements and documents in support thereof,
20 commencing retroactively on October 1, 2021, and
21 ending September 30, 2024.

22 May I have a motion, please?

23 DR. KENDRICK-DUNN: So moved, Kendrick-Dunn.

24 MR. DUNN: Second, Richard Dunn.

25 MS. FERRADAZ: Thank you. Any recusals?

1 (No verbal response.)

2 MS. FERRADAZ: Any discussion or questions?

3 DR. ABRAHANTE: I don't think I need to recuse,
4 right?

5 MR. HAJ: Magaly, you don't need to recuse.

6 DR. ABRAHANTE: Great. Thanks.

7 DR. BAGNER: I think it's great we're getting an
8 award.

9 MS. FERRADAZ: Yeah, yeah, this is -- we're
10 getting an award, right.

11 DR. BAGNER: It's fabulous. It's the opposite of
12 the usual.

13 MS. FERRADAZ: Right, right. Yes.

14 Any other comments, questions?

15 (No verbal response.)

16 MS. FERRADAZ: Hearing none, all those in favor?

17 (WHEREUPON, the committee members all responded
18 with "aye.")

19 MS. FERRADAZ: Any opposed?

20 (No verbal response.)

21 MS. FERRADAZ: The item passes. Thank you, Mr.
22 Chair, that's all the resolutions.

23 MR. HOFFMAN: Thank you, Gilda.

24 I'm going to turn it over now to our newly
25 appointed vice chair Pamela Hollingsworth for the

1 Program Services and Childhood Committee Report.

2 MS. HOLLINGSWORTH: Thank you, Mr. Chair.

3 Directors, the Program Services and Childhood
4 Health Committee met on the 6th of January to consider
5 the resolutions that you'll be hearing today, but
6 before we begin with resolutions, I'm going to punt
7 back to Jim and Rachel for Thrive By Five
8 presentation.

9 MR. HOFFMAN: Let me just interject and make a
10 slight correction in Resolution 2022-22. The
11 retroactive date was not January 1 -- I'm sorry, the
12 date was not January 1, 2022, it was July --

13 MR. HAJ: It is what's stated here.

14 MR. HOFFMAN: It's what's stated in the
15 resolution, January 1, 2022. I think you mistakenly
16 said July. So the resolution 2022, the retroactive
17 effect date is January 1, 2022. Thank you.

18 Jim, you're on.

19 MR. HAJ: Thank you. Pam, thank you.

20 In November we had an Early Childhood Ad Hoc
21 Board Committee Meeting, which lasted several hours.
22 We had experts at national state level, we had
23 business leaders, and we had all our community
24 partners involved. It was a phenomenal meeting.
25 We're going to bring back a piece of that presentation

1 because not all of our board members were there, it
2 was just our early childcare folks, but I'd like
3 Rachel to tee it up because that really ties all our
4 Thrive By Five, which is the next like five resos.
5 Pretty much all the remaining resos tie into our
6 Thrive By Five and what we discussed in detail in
7 November. So we'll -- I'm going to give you a high
8 level and go through it rather quickly, but we're very
9 proud of the work we've done in early childcare. I
10 wanted to make sure all the board members are aware of
11 all the great stuff that we're doing.

12 Rachel?

13 MS. SPECTOR: Okay, thank you, Jim. So we are
14 going to cover all of the pieces of our Thrive By Five
15 portfolio that are included in the resolutions, but
16 also wanted to make sure that the board had a holistic
17 sense of everything that we're investing in in the
18 early childhood space.

19 So there is going to be a little bit more
20 information apart from the resolutions. So this is
21 sort of the focus of how we're going to go through.
22 First, we're going to just talk about our quality
23 improvement system, our childcare access investments,
24 developmental screening assessment, and early
25 intervention, and then our early childhood community

1 research.

2 So we want to start by just sort of bringing us
3 back to where we started. Between 2008 and 2018, we
4 invested in a quality rating and improvement system,
5 quality count. Some of you would remember we had a
6 five star system. Looking at this over time led us to
7 our first early childhood ad hoc committee meeting
8 five years ago. The system, when we took a look at
9 the data during that, was not bringing us as much
10 benefit in reaching our goals, I think as we would
11 have liked at the time. The system was pretty in tune
12 with what was happening at the time in our country and
13 around the world in terms of quality childcare. But
14 our motto was very labor intensive, very high touch,
15 not really at a systems level. We had no specific
16 criteria for participation, so we had a lot of
17 childcare programs from all different neighborhoods in
18 Miami-Dade County. We gave out money based on points
19 and scores and allowed folks to sort of buy materials
20 and improve their programs in terms of capital
21 improvement or space, so we weren't seeing as much
22 funding built back into the staff of the programs.

23 Next slide.

24 And so what we learned, and what we saw through
25 multiple evaluations, through our guidance from the

1 early childhood board committee and then through the
2 data that we collected over the 10-year period of
3 time, was that we really should be focusing our area -
4 - our funds and our efforts in the areas of greatest
5 need. So we moved -- I'll talk about the criteria,
6 but we really moved to low income neighborhoods to
7 really focus. We really wanted to support infants and
8 toddlers. We do have a shortage of infant and toddler
9 care in our community. It is really important to
10 families. And part of the reason we have a shortage
11 is that it's very expensive to care for infants and
12 toddlers, so we needed to find ways to incentivize
13 that care through our system.

14 We also developed some very intentional
15 participation criteria. We realized that in order to
16 be successful, we needed to have a more tailored
17 approach. We really needed to understand that some
18 children, some families, some childcare programs in
19 different communities need different supports and able
20 to -- be able to achieve and maintain high quality
21 care. And then we also recognize that we really
22 needed to include the provider voice in our system.
23 We really needed to hear from the childcare owners and
24 the providers that are doing the work day to day.

25 So we used -- we were figuring out our system.

1 We feel like at this point that we're using different
2 market levers to drive families to high quality care
3 instead of -- we're not using star ratings. We no
4 longer have a rating system, we have a quality
5 improvement system. And the way that we're driving
6 families to our programs, I'm going to discuss, but
7 we're essentially offering, through our scholarship
8 program, families that are not able to qualify for
9 federal childcare subsidies, the opportunity to attend
10 high quality care in the neighborhoods where they
11 live.

12 And then, additionally, all of our work, even
13 from quality counts, but especially in the redesign of
14 Thrive By Five, has always been critical to our equity
15 efforts and we've always been looking through an
16 equity lens in redesigning the system.

17 So we also talked about, in our early childhood
18 group, that we do have one of our staff who serves in
19 the research and evaluation department and another
20 member from one of our partner agencies in the QIS
21 system, were selected for the equity leaders action
22 network through the national build initiative. We're
23 excited about that and you can read and see what they
24 do, but essentially they have the opportunity to
25 participate in very carefully developed activities.

1 And then they also receive guidance and mentorship
2 from build staff to develop a project and lead in
3 equity in our community in this situation. So our
4 staff, Jennifer, is leading her project around the
5 redesign of our incentives program and so we're really
6 excited that she was selected to participate in this
7 fellowship.

8 So our integrated -- this is our QIS, our Thrive
9 By Five, everything that I'm going to talk about in
10 this section right now is included in Resolution 2022-
11 24. These are all of our different components of our
12 Thrive By Five QIS system. We see the system as a
13 very integrated system that the whole is greater than
14 anyone of the parts, which is why the advisory, the Ad
15 Hoc Early Childhood Committee requested that we
16 present this in one resolution so that it comes --
17 it's understood that it's a system, it makes up each
18 of the parts. It was guided by our advisory
19 committee, which just recently in November we selected
20 our second group of advisors who are going to be
21 serving and continue to guide us along the way.

22 So you can read the goals for the system here.
23 Essentially, our goal is that every child in our
24 community has access to high quality early learning
25 experiences regardless of where they live and reside.

1 Of course we have a focus on school readiness. We
2 want all children to be prepared when they enter
3 kindergarten and we want to see all families thriving
4 and becoming successful.

5 So here, just a reminder, our criteria, as I
6 mentioned, we intentionally developed this criteria to
7 really focus our efforts and the neighborhoods and the
8 children and families that need us the most. So all
9 of the programs are located in high poverty areas.
10 They're required to serve infants and toddlers. And
11 they also serve at least 30 percent or more of the
12 children in their program are receiving a school
13 readiness subsidy, which is the federal childcare
14 program.

15 So here on this slide are all of the different
16 pieces. Supports and the different supports, if you
17 will, that you're going to see laid out in Resolution
18 2022-24. And so, again, the idea is that House is a
19 learning early program. We also support family child
20 care homes. And the idea that we really shifted to
21 with Thrive By Five is that childcare owners are the
22 experts and they understand their community, they
23 understand their business, they understand the needs
24 of the children and families they serve. And so
25 they're at a point where they're sort of selecting

1 from this menu which supports they're read to engage
2 in at this time. What is their staff ready? Is their
3 staff ready to take on formative assessments and
4 really focus in on observing children and
5 differentiative instruction or they really want to
6 focus on social and emotional health, so they're going
7 to request mental health consultation. The tier
8 payment differentials and the child scholarships --
9 the tier payment differentials are available to all
10 providers. This is based on a score, an assessment
11 that we use called the Class Assessment, and based on
12 providers scores, they're placed into tiers, which is
13 what we use to determine the percentage of tier
14 payment that we offer them for every child in their
15 program, on top of the base school readiness rate.

16 And then the wage incentive salary supplement
17 program and the professional developments for our
18 early learning career center are supports that are
19 available to all programs right now in Miami-Dade
20 County. We have an early learning career center that
21 supports educators and directors in creating
22 professional development plans. And then through
23 their educator scholarships, they're able to take
24 coursework at Miami-Dade College, at FIU, at Nova.
25 They're also take a lot of specialized training

1 through community partners and through the CEU unit at
2 Miami-Dade College. And then the salary and
3 supplement program builds on that scholarship program.
4 The idea that we send out checks to teachers to
5 incentivize continued professional development, as
6 well as reward retention. So we do see a very, very
7 high retention rate of teachers staying in their
8 programs. Each six months that they remain in their
9 childcare program, they're able to earn a salary
10 supplement check, which is extremely helpful to them
11 considering some childcare educators are some of the
12 lowest paid professionals in our community.

13 Next slide.

14 Okay, and then in terms of childcare access, I
15 mentioned our scholarship program, which funds
16 families up to 300 percent of the federal poverty
17 levels. So in order for a family to qualify for the
18 federal childcare program which is the school
19 readiness in our state, it funds up to -- their income
20 needs to be below 150 percent of the federal poverty
21 level, so that is about low 30,000 income for a family
22 of three. So our scholarship program supports
23 families up to 300 percent. These are families that
24 are working families that still cannot afford the high
25 cost of care. And how we're urging them, or how we're

1 kind of forcing them into high quality care, using the
2 different market levers, is that our scholarships can
3 only be used in tier four and five programs. So
4 families have the option to have a scholarship with
5 the \$70 a week, but they need to take it to the
6 highest quality programs in their neighborhoods. And
7 the majority of the parents are leaving. Some of them
8 are leaving low quality to go to high quality,
9 otherwise they're just choosing off of our list.

10 We have right now, 1,020 children enrolled in the
11 scholarship program. And actually since I made this
12 slide, we now have over 750 again on the waitlist. So
13 these are families that have already gone through the
14 process and have been deemed ineligible because
15 they're over income for school readiness and they're
16 just ready for our -- waiting8to get approved for our
17 scholarship.

18 Next slide.

19 And then our other childcare access is through
20 match funding. This you're going to see in
21 resolution, three resolutions, 2022-25, 26 and 27. We
22 match three early head start partnership grants.
23 You'll see in the resolution, as well as two match
24 grants for the school readiness program, one with the
25 early learning coalition, which has a larger threshold

1 up to 200 percent federal poverty rate and then one
2 with the Redland Christian Migrant association, which
3 supports migrant families in the Florida City
4 Neighborhood. And so just to highlight that our total
5 3.5 million dollar investment leverages over 28
6 million dollars in federal and state funds that brings
7 over 3,200 additional slots to our community.

8 Developmental screening assessment and early
9 intervention, we have various programs. So our
10 parenting programs that are funded under the Thrive By
11 Five initiative, you're not going to be seeing those
12 today in a resolution, but again, we wanted to present
13 the holistic picture of how we're supporting families
14 with young children. We have, I would say, almost 10
15 different evidence-based models that we support
16 through home visiting, through group parenting
17 sessions. And last year we served over 10,000
18 families through our early childhood focused parenting
19 services both in person and in virtual services.

20 Our specialized autism assessment, you're going
21 to see today in Resolution 2022-28, this is a
22 partnership between UM Card and Miami-Dade County
23 Public Schools and Early Steps, these assessments --
24 these families are directly referred from those two
25 entities to UM Card. These are families that

1 otherwise would not be able to afford the high cost of
2 very specialized complete autism cycle evaluations.
3 So these are multiple evaluations. The evaluations
4 are very detailed, complete. The information is then
5 shared back with the family and with the school
6 district and then the school district reports back to
7 us on the status of the children and what services
8 they were able to receive. So last year, considering
9 the pandemic and all, they were still able to assess
10 82 children who then received some type of service.

11 Early discovery is another program that you'll be
12 seeing in 2022-29. Early discovery, we have funded
13 for over 10 years for sure. This is short-term early
14 intervention. Again, for children that might
15 otherwise fall through the cracks, these are children
16 that do not qualify for part C or part B IDA services,
17 meaning that they have some type of developmental
18 delay, but not enough to meet the state mandate for
19 funding. So these are children that are least in the
20 10 to 29 range of delay in at least one area of
21 development or more. And so these are children that
22 without this short-term intervention would not be
23 receiving any services, any developmental services
24 unless the parent of course can pay out of pocket.

25 So they serve continuously over 400 children a

1 year with an average of seven sessions. They were
2 able to be very successful during the pandemic using
3 telehealth and they're very flexible in the sense that
4 they go to where the family is. So they will see
5 children in a childcare program, at a home, in their
6 office, at the Mailman Center, wherever the family
7 feels most comfortable and is most accessible for
8 them, then they will deliver the services in that way.

9 And then early intervention summer camps, again,
10 you approved this back in November, I believe, and the
11 camps are to take place this summer. But we have
12 eight programs, again, these are for children birth to
13 five, that the majority of them receive some type of
14 school special services during the school year, but
15 would have no services during the summer. And so
16 these services are for 100 percent children with
17 disabilities. So we're expecting everything to be in
18 person this summer. And our programs are always full
19 in this area.

20 Our early literacy supports, again, these are not
21 going to be presented today, but to share a
22 comprehensive view of our early childhood
23 advancements. Ximena spoke about the book club, their
24 continuing to support. I think we have close to
25 40,000 children registered in our book club, which as

1 you know, transitioned from a 3-year-old book club to
2 a birth to five book club. And then Reach Out and
3 Read, we have -- our providers are in 70 pediatric
4 sites. This is an evidence-based program and this
5 program they use the child well visits to really talk
6 to the parents and families about the importance of
7 literacy and they give the family some books and they
8 give them like a prescription that they should be
9 reading with their children.

10 And then our Books for Free has almost 70
11 bookshelves strategically placed around Miami-Dade
12 County, where mostly under-resourced communities and
13 locations where children and families are most served.
14 And the family courthouse. And now we most recently
15 expanded to barbershops and laundromats. So
16 essentially, the bookshelves are there and restocked
17 by our partners, Miami-Dade College, to allow families
18 to engage with the books and take a book home, again,
19 so they can start their own library.

20 And then our early childhood health, also not
21 going to be seen today, but we have two initiatives
22 under the health arena for oral health screening and
23 vision services. So last year over 1,800 children
24 received oral health services. They're onsite
25 services for the young children, children two up to

1 age eight. And they receive applications and
2 educational material for parents. And then children
3 who really have a screening that identifies more
4 needs, they're referred immediately for connection to
5 a dental home. And then under vision, we have a
6 provider that conducts screenings onsite at childcare
7 programs for any children that fail the screening,
8 they're referred to the Miami Lighthouse for
9 comprehensive evaluation and then they receive free
10 glasses, if it is deemed that they need the glasses.
11 Over 3,000 eye exams were conducted last year with
12 over 2,800 free eye glasses being given to children
13 birth to five.

14 And then last but certainly not least our early
15 childhood research community demonstration, which
16 you'll see in Resolution 2022-30, in November, along
17 with the Early Childhood Ad Hoc Committee, we also had
18 an early childhood community research demonstration
19 results summit where we highlighted the results, or
20 our providers highlighted the results from the last
21 four-year funding cycle that wrapped up the first
22 cohort. You recently approved a new cohort of
23 providers that is six different providers, four of
24 whom are continuing from the original cohort and two
25 brand new programs. They just started in November.

1 We don't have so much to report except that they are
2 all getting off the ground and running and getting
3 their IRB in place and starting services. And we --
4 periodically we tend to come back every year or two
5 and present the summit, the results from these
6 programs in a summit format.

7 So overall we wanted to just highlight that the
8 48 plus million dollars in our Thrive By Five
9 investments are distributed pretty evenly across
10 childcare quality access and early intervention.
11 Three pillars that we feel make up the -- our Thrive
12 By Five approach. And we, essentially what we're
13 trying to do, I think, in our Thrive By Five
14 initiative and our -- using the different strategies
15 as to create a holistic approach to supporting
16 children and families from birth through age 5, and
17 then of course our other initiatives pick up beyond
18 that.

19 And then the final slide is just highlighting,
20 really, the importance of us participating in all of
21 these coordinated systems. Everything I just spoke
22 about, that The Children's Trust invests in, sort of
23 sits in our community and we partner a lot with many
24 organizations that are providing services. And it
25 really takes health, education, childcare, literacy,

1 and all of the different components to really have
2 like an integrated system for children birth to five
3 in our community. So thank you.

4 MS. HOLLINGSWORTH: Thank you, Rachel, for that
5 presentation. The evolution from quality counts is
6 probably one of the dinosaurs in the room that
7 remembers that. The Thrive By Five was not only,
8 Lori's waving, not only smart but sound. It's a truly
9 integrated system now and I applaud the focus on
10 equity. So thank you so much.

11 With that, we're going to move to resolutions.
12 Before doing so, I'd like to invite all of our
13 participants, especially those that are participating
14 virtually, to please mute your microphones. And with
15 that, I'm going to send it over to Madam Secretary for
16 the reading of the first four resolutions.

17 MS. WELLER: Okay, thank you.

18 Resolution 2022-24: Authorization for a
19 procurement waiver from the formal competitive
20 procurement process to award a total amount not to
21 exceed \$25,790,000.00 for the delivery of child care
22 quality improvement services described below. The
23 total amount breaks down to \$14,300,000.00 to
24 negotiate and execute multiple contracts with
25 providers, identified herein, and for The Children's

1 Trust to encumber purchase orders in the amount of
2 \$11,490,000.00 for educator scholarship payments,
3 salary supplement payments to early learning
4 educators, and high-quality tiered payment
5 differentials to providers, for a term of 12 months,
6 commencing October 1, 2022, and ending September 30,
7 2023.

8 May I have a motion?

9 MR. DUNN: So moved, Richard Dunn.

10 MS. COLLINS: Second, Collins.

11 MS. WELLER: Any recusals?

12 MS. DONWORTH: Donworth, United Way.

13 MS. HOLLINGSWORTH: Hollingsworth, Early Learning
14 Coalition.

15 MS. WELLER: Thank you.

16 Any discussions?

17 MR. DUNN: I would be remised if I did not thank
18 the staff for doing a thorough job today. And every
19 reso today has been totally impressive. And you all
20 have to be commended. I know Jim loves that because
21 he can just sit back and push buttons. That's a great
22 thing. I mean, this was -- you covered the whole
23 waterfront with this last presentation, and in the
24 communications as well, and it makes it very easy and
25 comprehensive. I'm able to understand what I'm

1 actually voting on and it gives a greater appreciation
2 for the work that it's doing, that is done and that it
3 will do. So I want to thank you all for your great
4 work. I mean, it's very impressive, very impressive.
5 You covered the whole waterfront. Thank you.

6 MS. WELLER: Thank you, Reverend.

7 Any --

8 DR. BAGNER: If I may, Madam Chair? Sorry to
9 follow Pastor Dunn, but I second everything that you
10 said. I was just going to kind of say more generally
11 before, but I'm also just really proud of being a
12 member of the Trust. And the response that the staff
13 has made to our initiative over, I guess it was six
14 years ago now, when we had our first Ad Hoc Early
15 Childhood meeting, the things we discussed, the
16 importance of focusing on equity and targeting
17 underserved families in particular on integrating
18 research into these projects. They responded to
19 everything and I'm really proud of all these
20 resolutions and I support all of them. I'm proud of
21 what we're doing.

22 MS. WELLER: Thank you.

23 Anyone else?

24 (No verbal response.)

25 MS. WELLER: All those in favor?

1 (WHEREUPON, the committee members all responded
2 with "aye.")

3 MS. WELLER: Opposed?

4 (No verbal response.)

5 MS. WELLER: The motion carries. Thank you.

6 Resolution 2022-25: Authorization to negotiate
7 and execute contracts with the Early Learning
8 Coalition of Miami-Dade/Monroe, Miami-Dade County
9 Community Action and Human Services Department, and
10 the United Way of Miami-Dade, for local match funding
11 for the federal Early Head Start-Child Care
12 Partnership (EHS-CCP) grant, in a total amount not to
13 exceed \$2,270,000.00, for a term of 12 months,
14 commencing October 1, 2022, and ending September 30,
15 2023.

16 May I have a motion?

17 MS. GIMENEZ: So moved, Gimenez.

18 MS. WELLER: Ok, second?

19 PER MURIEL JEANTY:

20 (Thereupon, the following proceedings were heard
21 on record)

22 JUDGE PRESCOTT: Second

23 (Thereupon, the following proceedings were heard
24 on record)

25 MS. WELLER: Okay, thank you.

1 Any recusals?

2 MS. DONWORTH: Donworth, United Way.

3 MS. HOLLINGSWORTH: Hollingsworth, Early Learning
4 Coalition.

5 MS. WELLER: Thank you.

6 Any discussion?

7 (No verbal response.)

8 MS. WELLER: Hearing none, all those in favor?
9 (WHEREUPON, the committee members all responded
10 with "aye.")

11 MS. WELLER: Opposed?

12 (No verbal response.)

13 MS. WELLER: The motion carries.

14 Resolution 2022-26: Authorization to negotiate
15 and execute a contract with the Early Learning
16 Coalition of Miami-Dade/Monroe (ELC) for local match
17 funding for the State of Florida School Readiness
18 Program Match (formerly known as Child Care Executive
19 Partnership) grant, in a total amount not to exceed
20 \$1,230,000.00, for a term of 12 months, commencing
21 October 1, 2022, and ending September 30, 2023.

22 May I have a motion?

23 DR. BENDROSS-MINDINGALL: Bendross-Mindingall.

24 MS. WELLER: Thank you. And a second?

25 DR. KENDRICK-DUNN: Second, Kendrick-Dunn.

1 MS. WELLER: Thank you. Any recusals?

2 MS. HOLLINGSWORTH: Hollingsworth, Early Learning
3 Coalition.

4 MS. WELLER: Thank you, Pam.

5 Any discussion or questions?

6 (No verbal response.)

7 MS. WELLER: Hearing none, all those in favor?

8 (WHEREUPON, the committee members all responded
9 with "aye.")

10 MS. WELLER: Opposed?

11 (No verbal response.)

12 MS. WELLER: The motion carries.

13 Resolution 2022-27: Authorization to negotiate
14 and execute contracts with six providers, identified
15 herein, for the second year of early childhood
16 community-research demonstration projects within high-
17 need communities, in a total amount not to exceed
18 \$1,939,358.00, for a term of 12 months, commencing
19 October 1, 2022, and ending September 30, 2023, with
20 three remaining contract renewals.

21 May I have a motion, please?

22 DR. KENDRICK-DUNN: So moved, Kendrick-Dunn.

23 DR. BENDROSS-MINDINGALL: Second, Bendross-
24 Mindingall.

25 MS. WELLER: Thank you.

1 Any recusals?

2 DR. BAGNER: Recusal, Bagner, employed by FIU.

3 MS. COLLINS: Recusal, Collins, Lotus House

4 Women's Shelter.

5 MS. HOLLINGSWORTH: Hollingsworth, Early
6 Learning

7 Coalition.

8 MS. WELLER: Okay. Any discussion?

9 (No verbal response.)

10 MS. WELLER: Hearing none, all those in favor?

11 (WHEREUPON, the committee members all
12 responded

13 with "aye.")

14 MS. WELLER: Any opposed?

15 (No verbal response.)

16 MS. WELLER: The motion carries.

17 And I'll turn it back to you, Madam Vice
18 Chair.

19 MS. HOLLINGSWORTH: Thank you, Madam
20 Secretary.

21 Resolution 2022-28: Authorization to
22 negotiate

23 and execute a contract with Redlands Christian
24 Migrant

25 Association (RCMA) for local match funding to draw
down federal-state funds to subsidize child care for
the working poor, in a total amount not to exceed
\$102,000.00, for a term of 12 months, commencing

October 1, 2022, and ending September 30, 2023.

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DR. KENDRICK-DUNN: So moved, Kendrick Dunn.

1 DR. BENDROSS-MINDINGALL: Second, Bendross-
2 Mindingall.

3 MS. HOLLINGSWORTH: Okay, we have a first and a
4 second. Are there any recusals?

5 (No verbal response.)

6 MS. HOLLINGSWORTH: Hearing none, moving into
7 discussion, questions from the board?

8 (No verbal response.)

9 MS. HOLLINGSWORTH: Hearing none, all those in
10 favor?

11 (WHEREUPON, the committee members all responded
12 with "aye.")

13 MS. HOLLINGSWORTH: Are there any opposed?

14 (No verbal response.)

15 MS. HOLLINGSWORTH: The resolution carries.

16 Resolution 2022-29: Authorization to negotiate
17 and execute a contract with the University of Miami-
18 Nova Southeastern University (UM-NSU) Center for
19 Autism and Related Disabilities (CARD) for autism
20 spectrum disorders (ASD) diagnostic evaluation
21 services, in a total amount not to exceed \$264,000.00,
22 for a term of 12 months, commencing October 1, 2022,
23 and ending September 30, 2023.

24 May I have a motion, please?

25 DR. KENDRICK-DUNN: So moved, Kendrick-Dunn.

1 MS. HOLLINGSWORTH: Kendrick-Dunn, motion.

2 MR. PRESCOTT: Second.

3 MS. HOLLINGSWORTH: We have our second with Judge
4 Prescott. Are there any recusals?

5 (No verbal response.)

6 MS. HOLLINGSWORTH: With no recusals, we move
7 into discussion, questions?

8 (No verbal response.)

9 MS. HOLLINGSWORTH: Hearing none, all those in
10 favor?

11 (WHEREUPON, the committee members all responded
12 with "aye.")

13 MS. HOLLINGSWORTH: Are there any opposed?

14 (No verbal response.)

15 MS. HOLLINGSWORTH: Hearing none, motion carries.

16 Resolution 2022-30: Authorization to negotiate
17 and execute a contract renewal with the University of
18 Miami Miller School of Medicine (UM) in an amount not
19 to exceed \$1,300,000.00 for comprehensive early
20 intervention services for children with mild
21 developmental delays who do not meet eligibility
22 requirements for the Individuals with Disabilities
23 Education Act (IDEA) parts B or C, for a term of 12
24 months, commencing October 1, 2022, and ending
25 September 30, 2023.

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May I have a motion, please?

DR. KENDRICK-DUNN: So moved, Kendrick-Dunn.

MS. HOLLINGSWORTH: Thank you. And a second?

DR. BENDROSS-MINDINGALL: Bendross-Mindingall.

MS. HOLLINGSWORTH: Second with Judge Prescott.

Are there any recusals?

(No verbal response.)

MS. HOLLINGSWORTH: Hearing none, moving into discussion, observations, questions from the directors?

(No verbal response.)

MS. HOLLINGSWORTH: With no discussion, all those in favor?

(WHEREUPON, the committee members all responded with "aye.")

MS. HOLLINGSWORTH: Are there any opposed?

(No verbal response.)

MS. HOLLINGSWORTH: The motion carries. Our final resolution today is Resolution 2022-31: Authorization to execute a contract amendment with Ayuda, Inc. to reflect a change in subcontractors for its after-school and summer services.

May I have a motion, please?

DR. KENDRICK-DUNN: So moved, Kendrick-Dunn.

MS. HOLLINGSWORTH: And a second?

1 DR. BENDROSS-MINDINGALL: Bendross-Mindingall.

2 MS. HOLLINGSWORTH: Thank you. Are there any
3 recusals?

4 (No verbal response.)

5 MS. HOLLINGSWORTH: And moving into discussion,
6 questions from directors?

7 DR. ABRAHANTE: I have a question, this is Magaly
8 Abrahante. In relation to, I understand that the
9 providers, that we're working with, we're not able to
10 recruit the students. What has been put in place to
11 make sure that there's not a repeat to that situation,
12 and also, the second part is, the new providers that
13 are being engaged, are they in the same areas as the
14 previous providers?

15 MR. HAJ: Magaly, thank you. I think it was a
16 one-off. I'm going to ask Rachel or Juliette to chime
17 in.

18 MS. SPECTOR: Well, Kiddie Ranch, original
19 provider that was having difficult recruiting, was a
20 childcare program. They actually closed, which is why
21 they're leaving. They had difficulty recruiting for
22 the childcare program as well as the afterschool
23 program. It is in a difficult area. There wasn't a
24 lot of need in that area, so the Small World Daycare,
25 the new afterschool site, is not in the same area.

1 However, they have already identified more than half
2 of the participants, probably by today all of the
3 participants. It is in a high-need area, it's in a
4 high poverty census track. And they have a great need
5 in that community. And then in the City of Miami
6 Beach Parks and Rec, they also have a need, this is at
7 Flamingo Park. And they don't have such a need in the
8 summertime at this other site, so they have two
9 different partners. It was sort of a one-off
10 situation that the childcare program closed, so they
11 had no option but to find new partners.

12 MS. HOLLINGSWORTH: Thank you, Rachel.

13 Additional questions from the directors, please?

14 (No verbal response.)

15 MS. HOLLINGSWORTH: Hearing none, all those in
16 favor?

17 (WHEREUPON, the committee members all responded
18 with "aye.")

19 MS. HOLLINGSWORTH: Are there any opposed?

20 (No verbal response.)

21 MS. HOLLINGSWORTH: The resolution carries.

22 Punt it back to you, Mr. Chair.

23 MR. HOFFMAN: Thank you, Pamela.

24 I'll turn it over to Jim Haj for a CEO report.

25 MR. HAJ: Mr. Chair, this will be brief.

1 Quarterly Report and Amendment Report on page 42 and
2 43. I also hope you can look at page 44 through 53.
3 I'd like to thank the communications team. The
4 highlight to work on the board and on the team this
5 last month, I think we had great publicity throughout
6 the last couple of months. So we highlighted that on
7 those pages. And just as our chair mentioned, our
8 board retreat is Thursday, February 3 at 8:30 a.m.
9 until 12:30.

10 Thank you, Mr. Chair.

11 MR. HOFFMAN: Okay. Any other business? Great.
12 With that we will adjourn and see you on February 3.

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15 (Whereupon, at 5:11 p.m., the meeting was adjourned.)

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CERTIFICATE OF TRANSCRIPTION

The above and foregoing transcript is a true and correct typed copy of the contents of the file, which was digitally recorded in the proceeding identified at the beginning of the transcript, to the best of my ability, knowledge and belief.

Christy Caldera

Christy Caldera, Transcriber

February 9, 2021